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*Individual project sheets pages 59-94 to be provided

Marina Coast Water District
 FY 2021/2022 Draft Budget Calendar
 02/16/2021

<u>DATE</u>	<u>Responsible Person</u>	<u>DESCRIPTION</u>
02/16/2021	DAS	Distribute FY 2021-2022 Draft Budget Calendar to MCWD Board. PUBLIC MEETING
03/12/2021	DAS	Distribute FY 2021-2022 Budget Worksheets to Department Heads
03/15/2021	DAS/GM	Present FY 2020-2021 Mid-Year Report to MCWD Board. PUBLIC MEETING
03/31/2021	DAS/DH/GM	FY 2021-2022 Budget Worksheets due to Director of Administrative Services
04/19/2021	DAS/DH/GM	FY 2021-2022 Budget Workshop Meeting (Department Heads/Board). PUBLIC MEETING
05/04/2021	DAS/GM	Present FY 2021-2022 Revised Draft Budget to Budget & Personnel Committee. PUBLIC MEETING
05/17/2021	DAS/GM	Present FY 2021-2022 Revised Draft Budget to the Board for review and possible adoption. PUBLIC MEETING
06/01/2021	DAS/GM	Present Revised FY 2021-2022 Draft Budget to Budget & Personnel Committee. (if needed) PUBLIC MEETING
06/21/2021	DAS//GM	MCWD Board adopts FY 2021-2022 District Budget. (if needed) PUBLIC MEETING

GM= General Manager; DAS= Director of Administrative Services; DH=Department Heads

MEMORANDUM

Marina Coast Water District

DATE: April 19, 2021

TO: Board of Directors
FROM: Kelly Cadiente, Director of Administrative Services
SUBJECT: Budget Summary

Introduction.

On behalf of the District staff, I am pleased to present the Fiscal Year 2021-2022 Draft Budget. This budget was developed with a focus on cost containment of system operations and infrastructure needs and is designed to assist in meeting the strategic goals of the Board.

The purpose of this Budget Summary is to provide an overview of the FY 2021–2022 Draft Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 5 separate cost centers:

- Marina Water
- Marina Wastewater Collection (Sewer)
- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Regional Urban Water Augmentation Project (RUWAP)

In accordance with District Ordinance No. 43, the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Urban Water Augmentation Project (RUWAP).

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses which represent approximately 15% of the District's Operating Expenses. This approach is also referred to by "as all others" – essentially that general benefit functions mirror how the first 85% of the District's costs are accrued. These costs include Admin salaries and benefit costs, Board related costs, information technology related costs, accounting services, rate study costs etc. These functions serve the District as a whole and cannot be reasonably allocated on a direct basis or by one of the above metrics. The District contracted with Carollo Engineers in 2017 to review the District's cost allocation methods and provide a Cost Allocation Plan that can be found on the District's website at following link:

[http://www.mcwd.org/docs/financials/MCWD%20Cost%20Allocation%20Plan%20\(f\)%2026Feb.pdf](http://www.mcwd.org/docs/financials/MCWD%20Cost%20Allocation%20Plan%20(f)%2026Feb.pdf)

For FY 2021-2022, the assigned percentages are as follows:

Marina Water	24%	Ord Community Water	58%
Marina Sewer	5%	Ord Community Sewer	13%

Over the past several years, direct operating expenses throughout the Ord Community has increased causing its allocation percentages of shared expenses to increase.

The following tables are historical and current calculations of general allocation percentages:

¹Total Operating Expenses less depreciation/amortization. RUWAP operating expenses are included in Ord Water cost center for % allocation purposes for FY 2017-18 through FY 2021-22.

All Cost Centers	FY 2015-16 Operating Costs ¹	FY 2017-18 Allocation %	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2019-20 Operating Costs ¹	FY 2021-22 Allocation %
Marina Water	\$2,111,909	25%	\$2,277,038	24%	\$2,374,800	23%	\$2,888,624	24%	\$3,421,782	24%
Marina Sewer	\$528,332	7%	\$621,365	7%	\$603,516	6%	\$684,419	6%	\$705,203	5%
Ord Water	\$4,540,636	54%	\$5,236,646	54%	\$6,032,725	57%	\$6,914,178	56%	\$8,569,809	58%
Ord Sewer	\$1,187,678	14%	\$1,476,337	15%	\$1,453,937	14%	\$1,710,054	14%	\$1,760,827	13%
Total	\$8,368,555	100%	\$9,611,386	100%	\$10,464,978	100%	\$12,197,275	100%	\$14,457,621	100%
Marina Only Cost Centers	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2019-20 Operating Costs ¹	FY 2021-22 Allocation %
Marina Water	\$2,111,909	80%	\$2,277,038	79%	\$2,374,800	80%	\$2,888,624	81%	\$3,421,782	83%
Marina Sewer	\$528,332	20%	\$621,365	21%	\$603,516	20%	\$684,419	19%	\$705,203	17%
Ord Only Cost Centers	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2019-20 Operating Costs ¹	FY 2021-22 Allocation %
Ord Water	\$4,540,636	79%	\$5,236,646	78%	\$6,032,725	81%	\$6,914,178	80%	\$8,569,809	83%
Ord Sewer	\$1,187,678	21%	\$1,476,337	22%	\$1,453,937	19%	\$1,710,054	20%	\$1,760,827	17%
Water Only Cost Centers	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2019-20 Operating Costs ¹	FY 2021-22 Allocation %
Marina Water	\$2,111,909	32%	\$2,277,038	30%	\$2,374,800	28%	\$2,888,624	29%	\$3,421,782	29%
Ord Water	\$4,540,636	68%	\$5,236,646	70%	\$6,032,725	72%	\$6,914,178	71%	\$8,569,809	71%
Sewer Only Cost Centers	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %	FY 2019-20 Operating Costs ¹	FY 2021-22 Allocation %
Marina Sewer	\$528,332	31%	\$621,365	30%	\$603,516	29%	\$684,419	29%	\$705,203	29%
Ord Sewer	\$1,187,678	69%	\$1,476,337	70%	\$1,453,937	71%	\$1,710,054	71%	\$1,760,827	71%

Assumptions. The key assumptions used to build this Budget include:

- Projected revenues in Marina and Ord Systems are based on current customer accounts and projected development activity. In addition, the District conducted a 5-year rate study which proposed a 4% rate increases for both water and sewer rates in Marina and a 4% water rate increase and 6% sewer rate increase for Ord customers.
- Proposed monthly rates are based on the 5-year rate study conducted in 2017-2018 and approved by the Board January 22, 2018. Water rates consist of a fixed charge and commodity rates.
 - o The fixed charge generates the needed revenue to cover the District's fixed costs which include:
 - Base Costs – operating and capital costs incurred by the water system to provide a basic level of service to each customer.
 - Peak Costs – those operating costs incurred to meet peak demands in excess of base demand which include basic water supply and distribution costs.
 - Customer Costs – Fixed expenditures that relate to operational support such as accounting, billing, customer services, administrative and technical support.
 - Service Costs – Meter maintenance costs and capacity related costs including debt service.
 - o The commodity rates generate revenue to cover base, peak and customer costs directly related to the production and distribution of water production. The rate study included the change from a 3-tier system to a 2-tier system for commodity rates. The rate study can be accessed on the District's website by clicking on the following link: <http://www.mcwd.org/docs/financials/MCWD%202018%20CoS%20Rate%20Study%20Final%20Report.pdf>.
- Wastewater collection rates consist of fixed costs to collect and transmit to the Monterey One Water Agency (M1W). The rate is calculated based on the total projected costs of the collection system (Base Costs and Customer Costs) divided by the projected equivalent dwelling units (edu) of the District.
- Proposed monthly rates with the proposed rate increases for the Marina customers and for Ord Community customers as follows:

Effective January 1, 2022

Water Rate (monthly)	Marina	Ord Community
Meter Service Charge	\$27.26	\$47.09
Tier 1 (0 - 10 hcf)	3.65	4.72
Tier 2 (10+ hcf)	5.57	9.19
Flat Rate Billing	N/A	186.90
Average monthly bill (10 hcf)	\$63.76	\$94.29
Wastewater Collection Rate (monthly)	Marina	Ord Community
Flat Rate	\$17.29	\$37.00

- The average combined water and wastewater collection monthly invoice increased 4% for both Central Marina and the Ord Community.
- Projected revenues and funding sources of \$36.582 million for all cost centers; Marina Water \$8.135 million, Marina Sewer \$1.751 million, Ord Community Water \$14.240 million, Ord Community Sewer \$9.615 million, and RUWAP \$2.841 million which represents loan proceeds from the State Revolving Fund which funded in April 2018.
- Projected expenses and CIP of \$40.171 million for all cost centers; Marina Water \$8.290 million, Marina Sewer \$1.155 million, Ord Community Water \$18.735 million, Ord Community Sewer \$7.962 million, and \$4.029 million for RUWAP.
- Projected expenses include the District's Groundwater Sustainability Agency activity which is tracked under the Water Resources Department.
- Scheduled debt (principal/interest) payments on the 2015 \$29.840 million bond for Marina and Ord Community service area that advance refunded the 2006 bond to take advantage of lower interest rates.
- Scheduled debt (principal/interest) payments on the 2019 \$17.725 million bond for Marina and Ord Community service area that fund capital equipment and capital improvement projects of the existing systems.
- Scheduled debt (principal/interest) payments on the \$2.800 million 2017 Santa Cruz County Bank Loan for the conversion of the Rabobank N.A. Construction Loan for the construction of the building leased to the Bureau of Land Management (BLM). Lease revenues from BLM will fund the debt service over the life of the loan.
- Capital replacement reserve funding for Marina and Ord Systems per Board Policy \$0.200 million for Marina Water, \$0.100 million for Marina Sewer, \$0.200 million for Ord Water and \$0.100 million for Ord Sewer.
- \$21.676 million of Capital Improvement Projects; Marina Water \$3.775 million, Marina Sewer \$0.100 million, Ord Community Water \$8.535 million, Ord Community Sewer \$5.571 million and RUWAP \$3.695 million.
- Salaries adjusted 1.6% for Cost-of-Living Adjustment (COLA). MOU agreements with District employee groups require the COLA be based on the February Consumer Price Index.
- Support for a staff of 45 positions:
 - Administration – 17
 - Operations & Maintenance – 19
 - Laboratory – 0
 - Conservation – 1
 - Engineering – 7
 - Water Resources – 1

- Increased healthcare costs based on information received as of February 2021 (a 5% increase has been included).
- Continuation of various conservation rebate program costs.
- Cost of new technology (upgrades per the District's Technology Plan).
- Annual maintenance of facilities for Operations & Maintenance.

Prior Year Accomplishments. In FY 2020-2021 the District recognized the following accomplishments:

- Annexation was completed in July 2019 giving ratepayers within the Ord Community the ability to both vote for and run for the District's Board of Directors and thereby receive direct representation from the Board. On November 3, 2020, Ord Community ratepayers participated in the election of 2 open seats on the District's Board of Directors.
- MCWD's 2019 Comprehensive Annual Financial Report (CAFR) was awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting. This marks the twelfth consecutive award for MCWD, indicative of our efforts to be transparent and prudent with our financial reporting. The District is confident that the 2020 CAFR, submitted to the GFOA in December 2020, will also receive the award.
- With the sunset of the Fort Ord Reuse Authority (FORA) on July 1, 2020, the District's Accounting, Conservation, Engineering, IT, and Water Resources staff moved to the Imjin Office Park Building, owned by the District and previously occupied by FORA.
- In March 2021, the District approved a critical project to replace ageing Army equipment with two 1.6-million-gallon potable water storage tanks (reservoirs) and a new booster pump station (BPS). The project will increase the water storage capacity for MCWD customers by approximately 3 million gallons and replace a 70-year-old storage tank and BPS built by the Army. Funding for the A1/A2 Reservoirs and B/C BPS project is provided through the 2019 Certificates of Participation (COPs) bond proceeds and Capacity Fees.
- In addition to the daily operations and maintenance of the Districts water and wastewater systems, the Operations and Maintenance department (O&M) accomplished a large number of maintenance projects which include:
 - Installation of new Magnetic Flow Meters at the wells and interties with full integration into the SCADA system
 - Completion of the HMI project for better control and redundancy of the water and wastewater systems
 - Interior Inspection and cleaning of all water tanks in the system
 - Painting all of all the well sites and Pump Stations
 - Safety upgrades to water storage tanks for OSHA compliance
 - Generator replacements at Ord Village and the Airfield lift stations
 - Full rehabilitation of the Imjin Lift Station

MARINA
WATER & WASTEWATER SYSTEM
RATES, FEES and CHARGES
FY 2021 - 2022
Effective July 1, 2021 and January 1, 2022

		Current Rates July 1, 2021		January 1, 2022	
Water Consumption Charge					
0 - 10 hcf	First Tier	3.51 per hcf	0 - 10 hcf	First Tier	3.65 per hcf
10+ hcf	Second Tier	5.36 per hcf	10+ hcf	Second Tier	5.57 per hcf

Monthly Minimum Water Charges

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
5/8" or 3/4"	26.22 per month	27.26 per month
1"	35.35 per month	36.77 per month
1 1/2"	58.19 per month	60.52 per month
2"	85.60 per month	89.02 per month
3"	158.69 per month	165.03 per month
4"	240.92 per month	250.55 per month
6"	469.33 per month	488.08 per month
8"	926.15 per month	963.15 per month

Monthly Minimum Sewer Charges

Monthly Wastewater Charge	16.63 per EDU	17.29 per EDU
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Temporary Water Service

Meter Deposit Fee	733.00	763.00
Hydrant Meter Fee (Set/Remove Fee)	159.00 one time fee	166.00 one time fee
Hydrant Meter Fee (Relocate Fee)	159.00 per occurrence	166.00 per occurrence
Minimum Monthly Service Charge	110.65 per month	115.10 per month
Estimated Water Consumption Deposit	1,238.00 minimum	1,288.00 minimum

Private Fire Meter Charge

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
1"	1.87 per month	1.94 per month
1 1/2"	5.43 per month	5.65 per month
2"	11.57 per month	12.04 per month
2 1/2"	20.82 per month	21.65 per month
3"	33.62 per month	34.97 per month
4"	71.65 per month	74.52 per month
6"	208.13 per month	216.46 per month
8"	443.54 per month	461.28 per month

Capacity Charges

Water	\$5,715.00 per edu	\$5,715.00 per edu - <i>to be</i>
Sewer	\$2,214.00 per edu	\$2,214.00 per edu - <i>to be</i>

**ORD COMMUNITY
WATER & WASTEWATER SYSTEM
RATES, FEES and CHARGES
FY 2020 - 2021
Effective July 1, 2021 and January 1, 2022**

		Current Rates July 1, 2021		January 1, 2022			
Water Consumption Charge							
0 - 10 hcf	First Tier	4.54	per hcf	0 - 10 hcf	First Tier	4.72	per hcf
10+ hcf	Second Tier	8.84	per hcf	10+ hcf	Second Tier	9.19	per hcf
Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)		20.00	per EDU			20.00	per EDU
Flat Rate		179.70	per unit			186.90	per unit
 Monthly Minimum Water Charges							
<u>Size</u>		<u>Fee</u>		<u>Fee</u>			
5/8" or 3/4"		45.32	per month	47.09	per month		
1"		63.68	per month	66.16	per month		
1 1/2"		109.55	per month	113.82	per month		
2"		164.61	per month	171.02	per month		
3"		311.42	per month	323.55	per month		
4"		476.58	per month	495.14	per month		
6"		935.37	per month	971.80	per month		
8"		1,852.94	per month	1,925.11	per month		
 Monthly Minimum Sewer Charges							
Monthly Wastewater Charge		35.90	per EDU			37.00	per EDU
Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)		5.00	per EDU			5.00	per EDU
 Temporary Water Service							
Meter Deposit Fee		775.00				806.00	
Hydrant Meter Fee (Set/Remove Fee)		169.00	one time fee			176.00	one time fee
Hydrant Meter Fee (Relocate Fee)		169.00	per occurrence			176.00	per occurrence
Minimum Monthly Service Charge		180.50	per month			187.75	per month
Estimated Water Consumption Deposit		1,311.00	minimum			1,364.00	minimum
 Private Fire Meter Charge							
<u>Size</u>		<u>Fee</u>		<u>Fee</u>			
1"		2.69	per month	2.79	per month		
1 1/2"		7.81	per month	8.12	per month		
2"		16.66	per month	17.32	per month		
2 1/2"		29.94	per month	31.14	per month		
3"		48.37	per month	50.31	per month		
4"		103.08	per month	107.20	per month		
6"		299.42	per month	311.40	per month		
8"		638.09	per month	663.61	per month		
 Capacity Charges							
Water		\$11,699.00	per edu			\$11,699.00	per edu - <i>to be</i>
Sewer		\$3,012.00	per edu			\$3,012.00	per edu - <i>to be</i>

**MARINA & ORD COMMUNITY
WATER & WASTEWATER SYSTEM
RATES, FEES and CHARGES
FY 2021 - 2022
Effective July 1, 2021**

General Manager	\$194.00 per hour
District Engineer	\$154.00 per hour
Director of Administrative Services	\$141.00 per hour
Senior Engineer	\$122.00 per hour
Associate Engineer	\$103.00 per hour
Engineering Administrative Assistant	\$82.00 per hour
Engineering Technician	\$62.00 per hour
O&M Manager	\$138.00 per hour
O&M Supervisor	\$121.00 per hour
O&M Electrical/Mechanical Field Technician	\$99.00 per hour
Operations & Maintenance System Lead Operator	\$83.00 per hour
Operations & Maintenance System Operator 2	\$103.00 per hour
Operations & Maintenance System Operator 1	\$71.00 per hour
Conservation Specialist III	\$93.00 per hour
Water Resources Manager	\$127.00 per hour

Work Truck	\$20.00 per hour
Backhoe Tractor	\$30.00 per hour
Front Loader Tractor	\$58.00 per hour
Vactor Truck	\$30.00 per hour
Dump Truck	\$30.00 per hour
Ground Penetrating Radar Uit	\$10.00 per hour
CCTV Camera	\$65.00 per hour

Photocopy Charges	\$0.20 per copy
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Size	<u>Meter Installation Fee</u>
5/8" or 3/4"	\$350.00
1"	\$400.00
1 1/2"	\$450.00
2"	\$700.00
3" or Larger	Actual direct and indirect cost to district. Advance payment to be based on estimated cost.

Preliminary Project Review Fee (large projects)	\$500.00
Plan Review Fees:	
Existing Residential Modifications	\$200.00 per unit plus additional fees
Existing Commercial Modifications	\$400.00 per unit plus additional fees
Plan Review	\$500.00 per unit plus additional fees
Water/Sewer Permit Fee	\$30.00 each
Small Project Inspection Fee (single lot)	\$400.00 per unit
Large Project Inspection Fee (large projects)	\$500.00 per unit plus 3% of water & sewer construction cost
Building Modification/Addition Fee	\$200.00 per unit
Deposit for a Meter Relocation	\$200.00 deposit, plus actual costs
Mark and Locate Fee (USA Markings)	\$100.00 first mark and locate at no-charge, each additional for \$100
Backflow/Cross Connection Control Fee	\$45.00 per device
Additional Backflow/Cross Connection Device	\$30.00 per device
Deposit for New Account/Re-Establish Account	\$35.00 per edu
Meter Test Fee	\$15.00 for 3/4" meter, actual cost for 1" and larger
Returned Check Fee	\$15.00 per returned item
Basic Penalty	10% of the delinquent amount
Additional Penalty	1.50% per month of the delinquent amount

**Marina Coast Water District
Budget Summary
Proposed Budget FY 2021-2022**

1 Ln #	2 REVENUE AND OTHER SOURCES	3 MARINA WATER	4 SEWER	5 ORD COMMUNITY WATER	6 SEWER	7 RUWAP	8 TOTAL	10 Ln #
1	WATER SALES	4,597,936	-	8,151,003	-	-	12,748,938	1
2	FLAT RATE ACCOUNTS	-	-	30,000	-	-	30,000	2
3	OTHER WATER SALES	-	-	11,514	-	-	11,514	3
4	SEWER SALES	-	1,493,834	-	3,277,438	-	4,771,272	4
5	FIRE SYSTEM CHARGE	100,678	-	229,625	-	-	330,303	5
6	HYDRANT METER WATER SALES			316,388			316,388	6
7	BACKFLOW PREVENTION	22,500	-	30,000	-	-	52,500	7
8	LATE CHARGES	20,000	-	100,000	-	-	120,000	8
9	PERMITS/PLAN CHECK	3,000	2,000	25,000	10,000	-	40,000	9
10	WHEELING CHARGE			24,000			24,000	10
11	DEVELOPER FEES	30,000	4,000	200,000	100,000	-	334,000	11
12	METER FEES	2,500	-	70,000	-	-	72,500	12
13	CAPACITY FEES/CAPITAL SURCHARGE	474,345	192,618	2,738,780	705,552		4,111,295	13
14	OTHER INCOME	22,297	6,399	32,804	8,289	-	69,788	14
15	INTEREST INCOME	25,001	11,040	70,400	24,135	200	130,776	15
16	DEFD REVENUE - BONDS	28,453	13,565	84,333	46,108	31,355	203,814	16
17	GRANT REVENUE	284,234	-	426,350	-	-	710,584	17
18	IOP RENTAL REVENUE	-	-	-	-	-	-	18
19	BLM RENTAL REVENUE	94,412	26,975	168,593	47,206		337,186	19
20	ARMSTRONG RANCH RENTAL REVENUE	1,098	314	1,960	549		3,920	20
21	GAIN OR LOSS ON ASSET SALES	-	-	-	-	-	-	21
22	FORA RUWAP CONTRIBUTION	-	-	-	-	-	-	22
23	MIW RUWAP REIMBURSEMENT							
23	LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	2,809,896	2,809,896	23
24	2019 COPS PROCEEDS ²	2,428,307	-	1,528,800	5,396,079	-	9,353,186	24
25	TOTAL REVENUE AND OTHER SOURCES	8,134,761	1,750,744	14,239,550	9,615,356	2,841,451	36,581,862	25
	EXPENSES AND OTHER USES							
26	SALARIES & BENEFITS	1,730,964	590,188	3,801,043	1,164,684	-	7,286,878	26
27	DEPT. EXPENSE	2,536,660	247,871	5,492,556	758,087	17,300	9,052,474	27
28	INTEREST EXPENSE	132,304	69,354	628,249	205,666	317,398	1,352,971	28
29	FRANCHISE & ADMIN FEES	-	-	121,703	41,135	-	162,838	29
30	TOTAL C I P/CAPITALIZED EQUIPMENT	3,890,000	247,350	8,702,914	5,792,329	3,694,896	22,327,489	30
31	PRINCIPAL DEBT SERVICE	198,921	94,777	662,809	305,010	250,700	1,512,217	31
32	TRANSFER TO CAP REPLACEMENT FUND	200,000	100,000	200,000	100,000	-	600,000	32
33	TRANSFER TO/(FROM) RESERVES NET	(554,088)	401,204	(5,369,724)	1,248,445	(1,438,843)	(5,713,006)	33
34	TOTAL EXPENSES AND OTHER USES	8,134,761	1,750,744	14,239,550	9,615,356	2,841,451	36,581,862	34
35	BALANCE	0	0	0	0	0	0	35

¹Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Distribution System Project

²Includes proceeds from 2019 Certificates of Participation

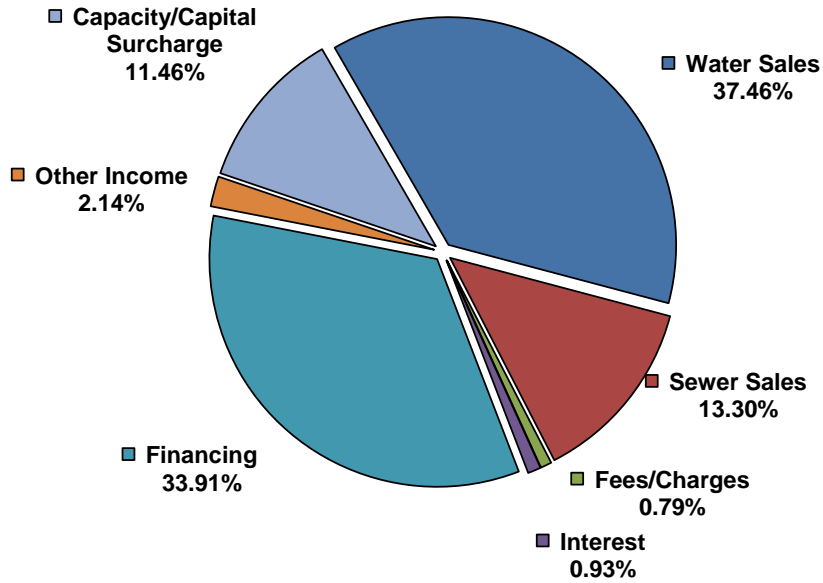
Marina Coast Water District
Budget Expense Summary by Department
Proposed Budget FY 2021-2022

1 Ln #	2 EXPENSES	4 MARINA		5 ORD COMMUNITY		7	8	10 Ln #
		WATER	SEWER	WATER	SEWER	RUWAP	TOTAL	
1	ADMIN							1
2	SALARIES & BENEFITS	728,532	151,753	1,760,622	394,559		3,035,466	2
3	DEPT. EXPENSE	1,448,344	135,579	3,317,370	419,756	17,300	5,338,349	3
4	INTEREST EXPENSE	132,304	69,354	628,249	205,666	317,398	1,352,971	4
5	FRANCHISE & ADMIN FEE	-	-	121,703	41,135		162,838	5
6	TOTAL - ADMINISTRATION EXP	2,309,180	356,686	5,827,945	1,061,116	334,698	9,889,625	6
7	O & M							7
8	SALARIES & BENEFITS	561,038	385,139	1,047,543	631,553		2,625,273	8
9	DEPT. EXPENSE	543,349	95,455	1,012,040	283,056		1,933,900	9
10	TOTAL - OPER & MAINT EXP	1,104,387	480,594	2,059,583	914,609	-	4,559,173	10
11	LABORATORY							11
12	SALARIES & BENEFITS	41,179		100,815			141,994	12
13	DEPT. EXPENSE	24,215		59,285			83,500	13
14	TOTAL - LABORATORY EXP	65,394	-	160,100	-	-	225,494	14
15	CONSERVATION							15
16	SALARIES & BENEFITS	60,344		147,742			208,086	16
17	DEPT. EXPENSE	86,638		143,362			230,000	17
18	TOTAL - CONSERVATION EXP	146,982	-	291,104	-	-	438,086	18
19	ENGINEERING							19
20	SALARIES & BENEFITS	255,830	53,296	618,259	138,572		1,065,957	20
21	DEPT. EXPENSE	79,314	16,837	428,299	55,275		579,725	21
22	TOTAL - ENGINEERING EXP	335,144	70,133	1,046,558	193,847	-	1,645,682	22
23	WATER RESOURCES							23
24	SALARIES & BENEFITS	84,041		126,061			210,102	24
25	DEPT. EXPENSE	354,800		532,200			887,000	25
26	TOTAL - WATER RESOURCES EXP	438,841	-	658,261	-	-	1,097,102	26
27	TOTAL EXPENSES	4,399,928	907,413	10,043,551	2,169,572	334,698	17,855,162	27
28	CAPITAL COSTS							28
29	CAPITAL IMPROVEMENT PROJ.	3,775,200	100,000	8,534,800	5,571,079	3,694,896	21,675,975	29
30	CAPITALIZED EQUIPMENT	114,800	147,350	156,600	221,250	-	640,000	30
31	SEASIDE LAND TRANSFER	-	-	11,514	-	-	11,514	31
32	TOTAL CIP/CAPITALIZED EQUIPMENT	3,890,000	247,350	8,702,914	5,792,329	3,694,896	22,327,489	32
33	TOTAL EXPENSES & CIP	8,289,928	1,154,763	18,746,465	7,961,901	4,029,594	40,182,651	33
34	PRINCIPAL DEBT SERVICE							34
35	PRINCIPAL (2015 Bond)	87,200	54,500	523,200	174,400	250,700	1,090,000	35
36	SANTA CRUZ COUNTY BANK LOAN (BLM)	27,221	7,777	48,609	13,610		97,217	36
37	PRINCIPAL (2019 COPS)	84,500	32,500	91,000	117,000		325,000	37
38	TOTAL - PRINCIPAL DEBT SERVICE	198,921	94,777	662,809	305,010	250,700	1,512,217	38
39	TRANSFER TO CAPITAL REPL FUND	200,000	100,000	200,000	100,000		600,000	39
40	TRANSFER (FROM)/TO CAP REPL RES, NET	(6,994)	(100,960)	(550,559)	(255,140)	-	(913,653)	40
41	TRANSFER (FROM)/TO CAP CHG RES, NET	(980,354)	46,228	(4,121,990)	410,730	(1,438,843)	(6,084,229)	41
42	TRANSFER (FROM)/TO OPERATING RES, NET	433,260	455,936	(697,175)	1,092,855	-	1,284,876	42
43	TOTAL - TRANSFERS (FROM)/TO RES, NET	(554,088)	401,204	(5,369,724)	1,248,445	(1,438,843)	(5,713,006)	43
44	TOTAL EXPENSES & USES	8,134,761	1,750,744	14,239,550	9,615,356	2,841,451	36,581,862	44

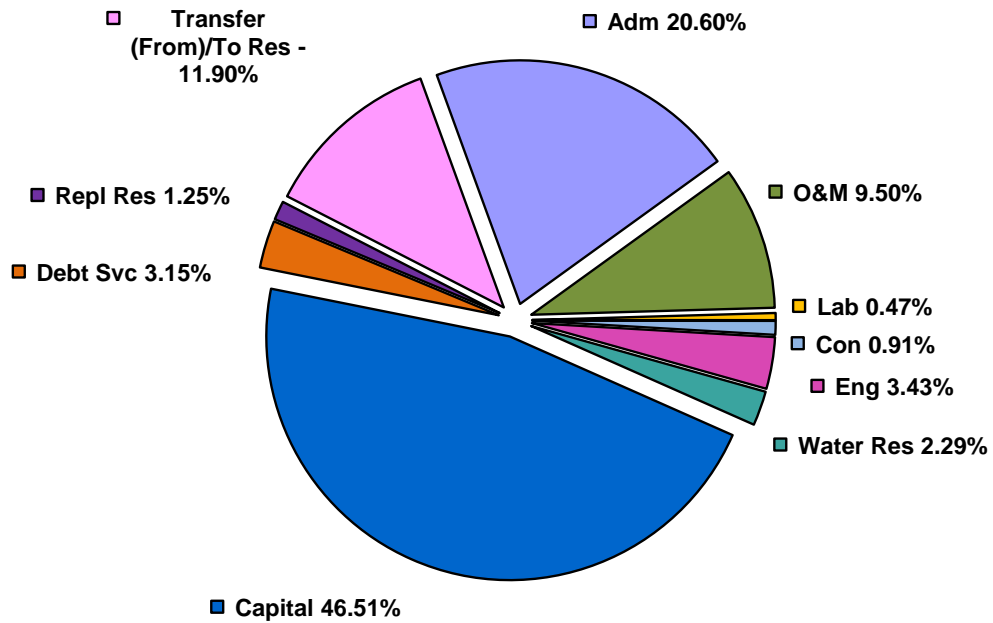
**Marina Coast Water District
Budget Summary Comparison
Proposed Budget FY 2021-2022**

	2019-2020 ACTUALS	2020-2021 EST. ACTUALS	2020-2021 ADOPTED	2021-2022 PROPOSED	BUD vs. BUD % CHANGE	BUD vs. EST % CHANGE	
REVENUE							
1 WATER SALES	11,409,521	12,278,500	12,086,755	13,065,326	8.1%	6.4%	1
2 FLAT RATE ACCOUNTS	19,306	-	30,000	30,000	0.0%	0.0%	2
3 OTHER WATER SALES	10,519	11,071	-	11,514	-	4.0%	3
4 SEWER SALES	4,480,697	5,816,867	4,587,630	4,771,272	4.0%	-18.0%	4
5 FIRE SYSTEM CHARGE	350,240	358,168	358,377	330,303	-7.8%	-7.8%	5
6 BACKFLOW PREVENTION	52,307	50,120	193,543	52,500	-72.9%	4.7%	6
7 LATE CHARGES	241,998	3,438	52,500	120,000	128.6%	3390.0%	7
8 PERMITS/PLAN CHECK	32,205	35,430	20,000	40,000	100.0%	12.9%	8
9 WHEELING CHARGE	24,000	24,000	40,000	24,000	-40.0%	0.0%	9
10 DEVELOPER FEES	382,614	195,084	24,000	334,000	1291.7%	71.2%	10
11 METER FEES	105,618	53,825	334,000	72,500	-78.3%	34.7%	11
12 CAPACITY FEES/CAPITAL SURCHARGE	3,296,627	2,689,142	72,500	4,111,295	5570.8%	52.9%	12
13 OTHER INCOME	98,453	18,552	3,426,253	69,788	-98.0%	276.2%	13
14 INTEREST INCOME	278,942	135,968	58,000	130,776	125.5%	-3.8%	14
15 DEFED REVENUE - BONDS	147,629	147,629	165,850	203,814	22.9%	38.1%	15
16 RENTAL REVENUE	497,152	326,460	136,325	341,106	150.2%	4.5%	16
17 GRANT REVENUE	3,898,674	644,371	828,132	710,584	-14.2%	10.3%	17
18 GAIN OR LOSS ON ASSET SALES	-	6,500	-	-	0.0%	0.0%	18
19 GAIN OR LOSS BOND ACCOUNTS	2	-	337,186	-	0.0%	0.0%	19
20 FORA RUWAP CONTRIBUTION	1,894,723	-	-	-	0.0%	0.0%	20
21 MIW RUWAP CAPACITY SHARE CONTRIBUTION	269,927	-	-	-	0.0%	0.0%	21
22 LOAN PROCEEDS - ST REV FUND	-	8,429,687	11,239,582	2,809,896	-75.0%	0.0%	22
23 LINE OF CREDIT PROCEEDS	6,562,695	-	-	-	0.0%	0.0%	23
24 2019 COPS PROCEEDS	1,969,838	270,000	11,356,255	9,353,186	0%	0.0%	24
25 TOTAL REVENUE	36,023,686	31,494,813	45,346,888	36,581,861	-19.3%	16.2%	25
EXPENSES							
26 SALARIES & BENEFITS	6,667,231	5,637,859	7,134,633	7,286,878	2.1%	29.2%	26
27 DEPT. EXPENSE	4,984,792	8,183,361	9,511,551	9,052,474	-4.8%	10.6%	27
28 INTEREST EXPENSE	1,597,075	1,460,078	1,460,079	1,352,971	-7.3%	-7.3%	28
29 FRANCHISE & ADMIN FEES	813,238	156,575	145,496	162,838	11.9%	4.0%	29
30 TOTAL C IP/CAPITALIZED EQUIPMENT	26,132,429	9,149,687	34,462,767	22,327,489	-35.2%	144.0%	30
31 PRINCIPAL DEBT SERVICE	1,827,493	1,892,013	1,441,859	1,512,217	4.9%	-20.1%	31
32 TRANSFER TO CAP REPLACEMENT FUND	600,000	400,000	600,000	600,000	100.0%	100.0%	32
33 TRANSFER (FROM)/TO RESERVES	(6,598,573)	4,615,240	(9,409,498)	(5,713,006)	-39.3%	-223.8%	33
34 TOTAL EXPENSES	36,023,686	31,494,813	45,346,888	36,581,862	-19.3%	16.2%	34
35 BALANCE	0	0	0	0	0	0%	35

**Marina Coast Water District
Revenues (Consolidated)
Budget FY 2021-2022**



**Marina Coast Water District
Expenses (Consolidated)
Budget FY 2021-2022**



Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA WATER				2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED			
WATER SALES RESIDENTIAL	1,954,664	2,151,979	2,258,546	2,422,179	2,358,540	4.4%	-2.6%
WATER SALES BUSINESS	733,445	674,940	679,197	503,989	730,678	7.6%	45.0%
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	1,002,122	948,194	1,149,505	1,096,112	1,221,622	6.3%	11.5%
WATER SALES GOVERNMENT	41,257	39,476	193,779	173,917	287,096	48.2%	65.1%
FIRE SYSTEM CHARGE	94,267	97,908	102,529	101,798	100,678	-1.8%	-1.1%
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	18,031	18,938	20,000	538	20,000	0.0%	3616.5%
BACKFLOW REVENUE	21,855	22,545	22,500	22,120	22,500	0.0%	1.7%
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
WATER/SEWER SALES - JUNE ACCRUAL	-	58,284	-	12,824	13,337	-	4.0%
PLAN CHECK/PERMIT FEES	2,580	5,415	3,000	3,610	3,000	0.0%	-16.9%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	9,711	4,487	2,500	9,345	2,500	0.0%	-73.2%
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	21,158	36,024	30,000	5,960	30,000	0.0%	403.3%
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	3,899,090	4,058,191	4,461,556	4,352,393	4,789,951	7.4%	10.1%
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	71,963	141,619	90,520	95,776	474,345	424.0%	395.3%
INTEREST INCOME	59,802	52,859	50,000	24,606	25,000	-50.0%	1.6%
INTEREST INCOME - 2010 BOND	5,152	3,503	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	120	42	75	1	1	-98.7%	56.3%
INTEREST INCOME - 2019 BONDS	-	20,946	-	3,376	3,200	-	-5.2%
OTHER INCOME	30,200	31,300	13,920	15,096	5,760	-58.6%	-61.8%
INSURANCE REFUNDS	7,347	7,634	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	3,165	3,165	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	10,906	10,906	10,906	10,906	10,906	0.0%	0.0%
DEFERRED REVENUE - 2019 BOND	-	17,547	-	17,547	17,547	-	0.0%
IOP RENTAL REVEUE	51,755	51,377	-	-	-	-	-
BLM RENTAL REVEUE	86,523	86,728	94,412	90,311	94,412	0.0%	4.5%
ARMSTRONG RANCH RENTAL REVENUE	1,098	1,098	-	1,098	1,098	-	0.0%
GRANT REVENUE	-	106,121	331,253	246,868	284,234	-14.2%	15.1%
DONATIONS FROM OTHER AGENCIES	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	1,200	-	-	-
GAIN/LOSS 2010 BOND	-	0	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	116,149	2,569,395	100,000	2,428,307	-5.5%	2328.3%
TOTAL NON OPERATING REVENUES	328,030	650,995	3,160,481	606,784	3,344,810	5.8%	451.2%
TOTAL REVENUE	4,227,120	4,709,187	7,622,037	4,959,177	8,134,761	6.7%	64.0%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD APPROVED	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
WATER/SEWER SALES - JUNE ACCRUAL	-	780	-	3,614	3,759	-	4.0%
PLAN CHECK/PERMIT FEES	2,580	4,325	2,000	2,620	2,000	0.0%	-23.7%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	5,085	5,828	4,000	240	4,000	0.0%	1566.7%
SEWER SALES BUSINESS	194,246	203,928	256,382	198,130	213,279	-16.8%	7.6%
SEWER SALES RESIDENTIAL	1,139,322	1,193,869	1,231,477	1,266,915	1,280,555	4.0%	1.1%
TOTAL OPERATING REVENUES	1,341,234	1,408,731	1,493,859	1,471,519	1,503,593	0.7%	2.2%
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	35,928	120,966	48,933	42,538	192,618	293.6%	352.8%
INTEREST INCOME	36,075	29,071	20,000	10,962	11,000	-45.0%	0.4%
INTEREST INCOME - 2010 BOND	1,472	1,001	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	75	26	40	0	40	0.0%	9900.0%
INTEREST INCOME - 2019 BONDS	-	8,056	-	1,298	1,200	-	-7.6%
OTHER INCOME	167	137	3,480	36	1,440	-58.6%	3870.2%
INSURANCE REFUNDS	1,000	1,992	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	904	904	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	6,816	6,816	6,816	6,816	6,816	0.0%	0.0%
DEFERRED REVENUE - 2019 BOND	-	6,749	-	6,749	6,749	-	0.0%
IOP RENTAL REVEUE	14,787	14,679	-	-	-	-	-
BLM RENTAL REVEUE	24,721	24,780	26,975	25,803	26,975	0.0%	4.5%
ARMSTRONG RANCH RENTAL REVENUE	314	314	-	314	314	-	0.0%
GRANT REVENUE	-	-	-	-	-	-	-
DONATIONS FROM OTHER AGENCIES	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	1,460	-	-	-
GAIN/LOSS 2010 BOND	-	0	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	371,337	128,900	40,000	-	-	-
TOTAL NON OPERATING REVENUES	122,258	586,827	235,144	135,976	247,151	5.1%	81.8%
TOTAL REVENUE	1,463,492	1,995,558	1,729,003	1,607,495	1,750,744	1.3%	8.9%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2021-2022

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WATER SALES RESIDENTIAL	4,618,276	4,341,906	3,042,762	4,571,711	3,191,412	4.9%	-30.2%
WATER SALES BUSINESS	961,661	1,110,710	686,040	1,217,594	815,159	18.8%	-33.1%
WATER SALES SCHOOLS	330,599	296,333	-	288,141	-	-	-
WATER SALES MULTIPLES	490,691	1,485,769	2,929,990	1,579,247	3,035,988	3.6%	92.2%
WATER SALES GOVERNMENT	86,303	92,111	1,146,935	116,755	1,108,443	-3.4%	849.4%
FIRE SYSTEM CHARGE	233,545	252,332	255,848	256,371	229,625	-10.2%	-10.4%
HYDRANT METER WATER SALES	257,670	268,104	193,543	308,855	316,388	63.5%	2.4%
OTHER WATER SALES	9,591	10,519	-	11,071	11,514	-	4.0%
LATE CHARGE FEES	200,629	223,059	-	2,900	100,000	-	3347.9%
BACKFLOW REVENUE	29,579	29,762	30,000	28,000	30,000	0.0%	7.1%
FLAT RATE ACCOUNTS	137,572	19,306	30,000	-	30,000	0.0%	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
WATER/SEWER SALES - JUNE ACCRUAL	-	72,637	-	15,253	15,864	-	4.0%
PLAN CHECK/PERMIT FEES	10,940	10,773	25,000	21,150	25,000	0.0%	18.2%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	253,003	101,131	70,000	44,480	70,000	0.0%	57.4%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	270,693	201,187	200,000	82,109	200,000	0.0%	143.6%
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	7,914,749	8,539,637	8,634,118	8,567,638	9,203,394	6.6%	7.4%
CAPITAL SURCHARGE	165,550	167,839	165,000	160,452	165,000	0.0%	2.8%
CAPACITY CHARGES	2,825,991	1,947,089	2,234,790	2,073,031	2,573,780	15.2%	24.2%
INTEREST INCOME	80,466	147,689	80,000	73,292	70,000	-12.5%	-4.5%
INTEREST INCOME - 2010 BOND	9,200	6,256	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	718	252	400	4	400	0.0%	10426.3%
INTEREST INCOME - 2019 BONDS	-	22,558	-	3,636	3,500	-	-3.7%
OTHER INCOME	1,285	24,995	32,480	3,335	13,440	-58.6%	303.0%
INSURANCE REFUNDS	20,633	18,920	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	5,652	5,652	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	65,436	65,436	65,436	65,436	65,436	0.0%	0.0%
DEFERRED REVENUE - 2019 BOND	-	18,897	-	18,897	18,897	-	0.0%
IOP RENTAL REVEUE	92,419	91,744	-	-	-	-	-
BLM RENTAL REVEUE	154,505	154,872	168,593	161,270	168,593	0.0%	4.5%
ARMSTRONG RANCH RENTAL REVENUE	1,960	1,960	-	1,960	1,960	-	0.0%
GRANT REVENUE	-	159,181	496,879	397,503	426,350	-14.2%	7.3%
DONATIONS FROM OTHER AGENCIES	10,167,618	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	1,110	-	-	-
GAIN/LOSS 2010 BOND	-	1	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	1,210,937	2,635,160	100,000	1,528,800	-42.0%	1428.8%
TOTAL NON OPERATING REVENUES	13,591,433	4,044,278	5,878,738	3,059,927	5,036,156	-14.3%	64.6%
TOTAL REVENUE	21,506,182	12,583,915	14,512,856	11,627,564	14,239,550	-1.9%	22.5%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2021-2022

ACCOUNT NAME	ORD SEWER				2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED			
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
WATER/SEWER SALES - JUNE ACCRUAL	-	3,462	-	4,739	4,929	-	4.0%
PLAN CHECK/PERMIT FEES	10,670	11,691	10,000	8,050	10,000	0.0%	24.2%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	160,186	139,575	100,000	106,775	100,000	0.0%	-6.3%
SEWER SALES BUSINESS	2,862,783	3,082,900	428,803	2,038,563	380,538	-11.3%	-81.3%
SEWER SALES RESIDENTIAL	-	-	2,670,969	2,313,258	2,896,900	8.5%	25.2%
TOTAL OPERATING REVENUES	3,033,639	3,237,628	3,209,772	4,471,386	3,392,367	5.7%	-24.1%
CAPITAL SURCHARGE	39,952	39,841	39,900	39,846	39,900	0.0%	0.1%
CAPACITY CHARGES	1,166,849	879,273	847,110	277,499	665,652	-21.4%	139.9%
INTEREST INCOME	24,122	36,285	15,000	27,100	20,000	33.3%	-26.2%
INTEREST INCOME - 2010 BOND	2,576	1,752	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	239	84	135	1	135	0.0%	10614.3%
INTEREST INCOME - 2019 BONDS	-	29,003	-	4,675	4,000	-	-14.4%
OTHER INCOME	8,867	8,829	8,120	85	3,360	-58.6%	3869.8%
INSURANCE REFUNDS	2,142	4,647	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	1,583	1,583	-	1,583	-	-	-
DEFERRED REVENUE - 2015 A BOND	21,812	21,812	21,812	21,812	21,812	0.0%	0.0%
DEFERRED REVENUE - 2019 BOND	-	24,296	-	24,296	24,296	-	0.0%
IOP RENTAL REVEUE	25,877	25,688	-	-	-	-	-
BLM RENTAL REVEUE	43,261	43,364	47,206	45,156	47,206	0.0%	4.5%
ARMSTRONG RANCH RENTAL REVENUE	549	549	-	549	549	-	0.0%
GRANT REVENUE	-	977,624	-	-	-	-	-
DONATIONS FROM OTHER AGENCIES	9,445,180	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	2,730	-	-	-
GAIN/LOSS 2010 BOND	-	0	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	552,169	6,022,800	30,000	5,396,079	-10.4%	-100.0%
TOTAL NON OPERATING REVENUES	10,783,009	2,646,798	7,002,083	475,331	6,222,989	-57.1%	14488.0%
TOTAL REVENUE	13,816,648	5,884,426	10,211,855	4,946,717	9,615,356	-5.8%	94.4%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2021-2022

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	RUWAP		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
WATER/SEWER SALES - JUNE ACCRUAL	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	-	-	-	-	-
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	-	-	-	-	-	-	-
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST INCOME - 2010 BOND	-	-	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	344	121	200	2	200	0.0%	10889.0%
INTEREST INCOME - 2019 BONDS	-	-	-	-	-	-	-
OTHER INCOME	-	-	-	-	-	-	-
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	-	-	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	31,355	31,355	31,355	31,355	31,355	0.0%	0.0%
DEFERRED REVENUE - 2019 BOND	-	-	-	-	-	-	-
IOP RENTAL REVEUE	-	-	-	-	-	-	-
BLM RENTAL REVEUE	-	-	-	-	-	-	-
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	-	-	-	-
GRANT REVENUE	-	2,655,748	-	-	-	-	-
DONATIONS FROM OTHER AGENCIES	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	1,342,708	1,894,723	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	3,758,744	269,927	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	5,628,103	1,969,838	11,239,582	-	2,809,896	-75.0%	-
2019 COPS PROCEEDS	-	-	-	-	-	-	-
TOTAL NON OPERATING REVENUES	10,761,254	6,821,712	11,271,137	31,357	2,841,451	-74.8%	8961.7%
TOTAL REVENUE	10,761,254	6,821,712	11,271,137	31,357	2,841,451	-74.8%	8961.7%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2021-2022

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL 2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	6,572,940	6,493,884	5,301,308	6,993,890	5,549,952	4.7%	-20.6%
WATER SALES BUSINESS	1,695,106	1,785,650	1,365,237	1,721,583	1,545,837	13.2%	-10.2%
WATER SALES SCHOOLS	330,599	296,333	-	288,141	-	-	-
WATER SALES MULTIPLES	1,492,813	2,433,963	4,079,495	2,675,358	4,257,611	4.4%	59.1%
WATER SALES GOVERNMENT	127,560	131,587	1,340,714	290,673	1,395,538	4.1%	380.1%
FIRE SYSTEM CHARGE	327,812	350,240	358,377	358,168	330,303	-7.8%	-7.8%
HYDRANT METER WATER SALES	257,670	268,104	193,543	308,855	316,388	63.5%	2.4%
OTHER WATER SALES	9,591	10,519	-	11,071	11,514	-	4.0%
LATE CHARGE FEES	218,660	241,998	20,000	3,438	120,000	500.0%	3390.0%
BACKFLOW REVENUE	51,434	52,307	52,500	50,120	52,500	0.0%	4.7%
FLAT RATE ACCOUNTS	137,572	19,306	30,000	-	30,000	0.0%	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
WATER/SEWER SALES - JUNE ACCRUAL	-	135,163	-	36,431	37,888	-	4.0%
PLAN CHECK/PERMIT FEES	26,770	32,205	40,000	35,430	40,000	0.0%	12.9%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	262,713	105,618	72,500	53,825	72,500	0.0%	34.7%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	457,121	382,614	334,000	195,084	334,000	0.0%	71.2%
SEWER SALES BUSINESS	3,057,029	3,286,828	685,185	2,236,693	593,817	-13.3%	-73.5%
SEWER SALES RESIDENTIAL	1,139,322	1,193,869	3,902,446	3,580,173	4,177,455	7.0%	16.7%
TOTAL OPERATING REVENUES	16,188,712	17,244,188	17,799,305	18,862,935	18,889,305	6.1%	0.1%
CAPITAL SURCHARGE	205,502	207,680	204,900	200,298	204,900	0.0%	2.3%
CAPACITY CHARGES	4,100,731	3,088,947	3,221,353	2,488,844	3,906,395	21.3%	57.0%
INTEREST INCOME	200,465	265,904	165,000	135,960	126,000	-23.6%	-7.3%
INTEREST INCOME - 2010 BOND	18,401	12,512	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	1,497	526	850	8	776	-8.7%	9698.0%
INTEREST INCOME - 2019 BONDS	-	80,563	-	12,986	11,900	-	-8.4%
OTHER INCOME	40,518	65,260	58,000	18,552	24,000	-58.6%	29.4%
INSURANCE REFUNDS	31,121	33,193	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	11,304	11,304	-	1,583	-	-	-
DEFERRED REVENUE - 2015 A BOND	136,325	136,325	136,325	136,325	136,325	0.0%	0.0%
DEFERRED REVENUE - 2019 BOND	-	67,489	-	67,489	67,489	-	0.0%
IOP RENTAL REVEUE	184,838	183,488	-	-	-	-	-
BLM RENTAL REVEUE	309,009	309,744	337,186	322,540	337,186	0.0%	4.5%
ARMSTRONG RANCH RENTAL REVENUE	3,920	3,920	-	3,920	3,920	-	0.0%
GRANT REVENUE	-	3,898,674	828,132	644,371	710,584	-14.2%	10.3%
DONATIONS FROM OTHER AGENCIES	19,612,798	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	6,500	-	-	-
GAIN/LOSS 2010 BOND	-	2	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	1,342,708	1,894,723	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	3,758,744	269,927	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	5,628,103	1,969,838	11,239,582	-	2,809,896	-75.0%	-
2019 COPS PROCEEDS	-	2,250,592	11,356,255	270,000	9,353,186	-17.6%	3364.1%
TOTAL NON OPERATING REVENUES	35,585,984	14,750,610	27,547,583	4,309,375	17,692,557	-35.8%	310.6%
TOTAL REVENUE	51,774,696	31,994,797	45,346,888	23,172,311	36,581,862	-19.3%	57.9%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	391,244	402,686	414,710	384,695	425,534	2.6%	10.6%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	17,863	21,449	9,111	16,200	14,368	57.7%	-11.3%
FICA EXPENSE	22,478	22,433	24,379	19,466	24,863	2.0%	27.7%
MEDI EXPENSE	5,730	5,859	6,145	5,718	6,378	3.8%	11.5%
MEDICAL INSURANCE EXPENSE	50,514	48,878	92,558	62,919	121,733	31.5%	93.5%
DENTAL INSURANCE EXPENSE	3,253	3,292	3,845	3,176	3,845	0.0%	21.0%
VISION INSURANCE EXPENSE	882	886	1,209	872	1,209	0.0%	38.8%
WORKERS COMP. INSURANCE	5,219	4,696	4,221	3,761	3,900	-7.6%	3.7%
LIFE INSURANCE EXPENSE	1,493	1,601	1,482	1,808	1,508	1.8%	-16.6%
UNIFORM BENEFIT	242	173	192	196	384	100.0%	95.6%
BOOT BENEFIT	107	96	116	105	116	0.0%	10.6%
SUI EXPENSE	903	767	942	-	942	0.1%	-
ETT EXPENSE	40	32	29	24	29	-1.5%	18.3%
CAR ALLOWANCE EXPENSE	1,296	1,139	1,296	1,163	1,008	-22.2%	-13.3%
DISABILITY PLAN	1,107	1,191	1,295	1,330	1,329	2.6%	-0.1%
CALPERS RETIREMENT (ER) - Classic Plan	29,819	32,315	42,082	39,138	42,501	1.0%	8.6%
CALPERS RETIREMENT (EE) - Classic Plan	16,667	15,403	18,114	16,336	16,015	-11.6%	-2.0%
CALPERS-62 RETIREMENT (ER)	10,427	12,628	12,075	13,797	16,069	33.1%	16.5%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	(6,194)	78,839	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
DEFERRED COMP (ER)	2,031	11,346	9,843	5,622	8,160	-17.1%	45.1%
OPEB EXPENSE	42,187	26,766	39,600	31,050	36,000	-9.1%	15.9%
TUITION REIMBURSEMENT	-	1,771	1,320	1,146	1,200	-9.1%	4.7%
BOARD COMPENSATION	852	989	1,080	1,261	1,440	33.3%	14.2%
TOTAL SALARY & BENEFIT	598,254	695,235	685,644	609,784	728,532	6.3%	19.5%
LIABILITY INSURANCE	21,131	20,896	21,600	22,133	23,760	10.0%	7.3%
LIABILITY CLAIMS	-	111,111	-	9	-	-	-
PROPERTY INSURANCE	3,499	6,902	8,724	8,886	10,320	18.3%	16.1%
AUTO INSURANCE	1,046	1,337	1,440	2,266	2,400	66.7%	5.9%
PROPERTY TAXES	1,626	1,605	912	1,723	960	5.3%	-44.3%
OFFICE POWER/GAS	3,909	4,224	3,864	4,577	5,280	36.6%	15.4%
BUILDING SECURITY	790	1,220	1,560	1,869	2,400	53.8%	28.4%
TRASH SERVICES	2,216	2,224	2,400	2,629	3,120	30.0%	18.7%
ANSWERING SERVICE	552	429	600	404	480	-20.0%	18.8%
PHONE	10,352	11,899	11,280	11,886	13,200	17.0%	11.1%
RENT/LEASE EQUIPMENT	4,424	4,840	5,040	4,936	5,040	0.0%	2.1%
MODULAR RENTAL	1,150	2,053	2,448	2,097	-	-	-
POSTAGE	12,058	10,945	11,520	9,688	10,800	-6.3%	11.5%
PRINTING	6,432	5,113	7,200	4,690	5,280	-26.7%	12.6%
OFFICE SUPPLY	2,038	2,387	2,880	2,551	2,880	0.0%	12.9%
GENERAL SUPPLY	3,946	3,961	4,080	4,095	4,320	5.9%	5.5%
COMPUTERS/DATA PROCESSING	3,450	3,965	4,800	6,292	-	-	-
SOFTWARE AND LICENSING	15,186	15,591	25,561	10,295	26,544	3.8%	157.8%
ADVERTISEMENT	4,300	5,503	4,800	3,354	-	-	-
MAINTENANCE AGREEMENTS	12,731	10,030	7,198	4,993	9,327	29.6%	86.8%
HOSPITALITY & AWARDS	620	619	840	672	840	0.0%	24.9%
BOARD MEETING VIDEO RECORDING	1,044	1,481	1,440	1,352	1,440	0.0%	6.5%
ACCOUNTING SERVICES	6,274	6,056	8,880	6,824	8,880	0.0%	30.1%
CONSULTING SERVICES	38,691	18,240	66,000	38,982	48,000	-27.3%	23.1%
LEGAL FEES	313,900	683,381	300,000	774,130	800,000	166.7%	3.3%
CONFERENCE ATTENDANCE	644	525	3,185	52	700	-78.0%	1250.3%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
CONFERENCE (BOD)	80	391	2,352	137	480	-79.6%	250.9%
EDUCATION EXPENSES	1,944	2,414	1,601	1,565	2,000	24.9%	27.8%
TRAVEL	2,069	1,820	4,848	-	2,100	-56.7%	-
SAFETY	320	240	1,800	952	1,800	0.0%	89.0%
MEMBERSHIPS & DUES	8,312	8,940	8,500	8,300	8,500	0.0%	2.4%
PERMITS	11,403	13,383	9,600	8,980	10,080	5.0%	12.3%
MISCELLANEOUS	2	241	360	345	360	0.0%	4.5%
BANK & ADMINISTRATION FEE	31,223	32,851	36,000	33,252	34,800	-3.3%	4.7%
BANK FEE - 2010 BOND	-	-	-	276	-	-	-
INTEREST EXPENSE	7	46	48	46	48	0.0%	4.3%
BLM INTEREST EXP - HCC LOAN	43,217	46,175	40,748	40,748	39,248	-3.7%	-3.7%
2010 BOND INTEREST EXPENSE	35,198	22,266	-	-	-	-	-
2015 BOND INTEREST EXPENSE	99,818	96,737	97,148	97,148	93,008	-4.3%	-4.3%
2019 BOND INTEREST EXPENSE	-	96,491	176,618	154,959	176,722	0.1%	14.0%
MI1W - AWTF CAPITAL COST SHARE	-	-	103,484	103,484	103,484	0.0%	0.0%
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	26,707	26,707	26,707	0.0%	0.0%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	61,194	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	432	455	580	406	580	0.0%	43.0%
METERS (METER READER ONLY)	75,992	94,711	53,650	36,740	58,000	8.1%	57.9%
IOP GENERAL EXPENSES	576	610	725	82	-	-	-
IOP EXPENSE	3,080	4,550	3,080	3,080	3,080	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	2,466	701	750	167	-	-	-
BLM GENERAL EXPENSES	12,969	14,080	14,000	11,460	12,000	-14.3%	4.7%
BLM ASSOCIATION FEES	3,080	4,550	3,080	3,080	3,080	0.0%	0.0%
BLM MAINTENANCE	1,858	1,618	1,100	3,088	3,000	172.7%	-2.8%
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	4,907	6,000	5,750	15,600	160.0%	171.3%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
RW-0174 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
REG DESAL PROJ WRITE OFF COST	-	2,396,282	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	806,057	3,842,185	1,101,031	1,472,137	1,580,648	43.6%	7.4%
TOTAL EXPENSE	1,404,311	4,537,420	1,786,675	2,081,921	2,309,180	29.2%	10.9%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	100,121	88,464	103,678	90,780	88,653	-14.5%	-2.3%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	5,059	5,502	2,278	4,088	2,993	31.4%	-26.8%
FICA EXPENSE	5,753	5,005	6,095	4,561	5,180	-15.0%	13.6%
MEDI EXPENSE	1,483	1,330	1,536	1,365	1,329	-13.5%	-2.6%
MEDICAL INSURANCE EXPENSE	16,961	15,916	23,139	17,298	25,361	9.6%	46.6%
DENTAL INSURANCE EXPENSE	643	597	961	685	801	-16.7%	16.9%
VISION INSURANCE EXPENSE	203	182	302	198	252	-16.6%	27.3%
WORKERS COMP. INSURANCE	892	664	1,055	713	813	-23.0%	14.0%
LIFE INSURANCE EXPENSE	404	358	371	426	314	-15.3%	-26.2%
UNIFORM BENEFIT	-	-	48	46	80	66.7%	72.6%
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	199	160	236	-	196	-16.8%	-
ETT EXPENSE	9	7	7	6	6	-15.0%	-5.6%
CAR ALLOWANCE EXPENSE	378	297	324	297	210	-35.2%	-29.3%
DISABILITY PLAN	300	266	324	313	277	-14.6%	-11.6%
CALPERS RETIREMENT (ER) - Classic Plan	8,600	8,430	10,520	9,993	8,854	-15.8%	-11.4%
CALPERS RETIREMENT (EE) - Classic Plan	4,777	4,019	4,529	4,170	3,336	-26.3%	-20.0%
CALPERS-62 RETIREMENT (ER)	2,165	2,233	3,019	2,926	3,348	10.9%	14.4%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	(1,807)	20,567	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
DEFERRED COMP (ER)	592	2,798	2,461	1,368	1,700	-30.9%	24.2%
OPEB EXPENSE	12,177	7,122	9,900	8,100	7,500	-24.2%	-7.4%
TUITION REIMBURSEMENT	-	462	330	246	250	-24.2%	1.8%
BOARD COMPENSATION	249	258	270	324	300	11.1%	-7.4%
TOTAL SALARY & BENEFIT	159,174	164,636	171,383	147,903	151,753	-11.5%	2.6%
LIABILITY INSURANCE	6,093	5,606	5,400	5,710	4,950	-8.3%	-13.3%
LIABILITY CLAIMS	-	-	-	-	-	-	-
PROPERTY INSURANCE	553	1,090	2,181	1,616	2,150	-1.4%	33.1%
AUTO INSURANCE	305	349	360	579	500	38.9%	-13.6%
PROPERTY TAXES	202	162	228	176	200	-12.3%	13.7%
OFFICE POWER/GAS	1,087	1,051	966	1,139	1,100	13.9%	-3.5%
BUILDING SECURITY	231	318	390	467	500	28.2%	7.0%
TRASH SERVICES	646	580	600	671	650	8.3%	-3.2%
ANSWERING SERVICE	161	112	150	103	100	-33.3%	-3.1%
PHONE	2,939	2,776	2,820	2,966	2,750	-2.5%	-7.3%
RENT/LEASE EQUIPMENT	1,289	1,265	1,260	1,260	1,050	-16.7%	-16.7%
MODULAR RENTAL	335	535	612	535	-	-	-
POSTAGE	11,421	10,533	2,880	5,882	2,250	-21.9%	-61.7%
PRINTING	5,613	5,048	1,800	2,865	1,100	-38.9%	-61.6%
OFFICE SUPPLY	594	623	720	650	600	-16.7%	-7.7%
GENERAL SUPPLY	1,151	1,033	1,020	1,036	900	-11.8%	-13.1%
COMPUTERS/DATA PROCESSING	1,006	1,034	1,200	1,580	-	-	-
SOFTWARE AND LICENSING	4,167	4,429	14,583	3,607	7,042	-51.7%	95.2%
ADVERTISEMENT	1,180	1,436	1,200	845	-	-	-
MAINTENANCE AGREEMENTS	3,872	2,616	1,799	1,248	2,332	29.6%	86.8%
HOSPITALITY & AWARDS	175	146	210	174	175	-16.7%	0.4%
BOARD MEETING VIDEO RECORDING	305	386	360	346	300	-16.7%	-13.2%
ACCOUNTING SERVICES	1,897	1,570	2,220	1,714	1,850	-16.7%	8.0%
CONSULTING SERVICES	10,816	5,048	16,500	10,058	10,000	-39.4%	-0.6%
LEGAL FEES	4,813	6,105	4,500	4,502	4,500	0.0%	0.0%
CONFERENCE ATTENDANCE	39	4	153	13	50	-67.3%	285.8%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA SEWER						
	2018-2019	2019-2020	2020-2021	2020-2021	2021-2022	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
CONFERENCE (BOD)	23	102	588	34	100	-83.0%	192.4%
EDUCATION EXPENSES	325	469	1,388	263	500	-64.0%	89.8%
TRAVEL	188	361	1,294	-	250	-80.7%	-
SAFETY	256	150	450	243	375	-16.7%	54.2%
MEMBERSHIPS & DUES	2,748	2,394	1,900	2,750	1,900	0.0%	-30.9%
PERMITS	689	764	2,400	2,342	2,100	-12.5%	-10.3%
MISCELLANEOUS	1	63	90	86	75	-16.7%	-12.9%
BANK & ADMINISTRATION FEE	9,106	8,597	9,000	8,511	7,250	-19.4%	-14.8%
BANK FEE - 2010 BOND	-	-	-	72	-	-	-
INTEREST EXPENSE	2	12	12	12	10	-16.7%	-16.7%
BLM INTEREST EXP - HCC LOAN	12,348	13,193	11,642	11,642	11,214	-3.7%	-3.7%
2010 BOND INTEREST EXPENSE	10,056	6,362	-	-	-	-	-
2015 BOND INTEREST EXPENSE	62,639	60,713	60,718	60,718	58,130	-4.3%	-4.3%
2019 BOND INTEREST EXPENSE	-	37,112	67,921	59,596	67,970	0.1%	14.1%
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	-	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	23,536	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	165	174	250	23	-	-	-
IOP EXPENSE	880	1,300	880	880	880	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	705	200	100	48	-	-	-
BLM GENERAL EXPENSES	3,705	4,023	4,000	3,275	4,000	0.0%	22.1%
BLM ASSOCIATION FEES	880	1,300	880	880	880	0.0%	0.0%
BLM MAINTENANCE	531	462	350	882	1,000	185.7%	13.4%
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	2,623	1,500	1,500	3,250	116.7%	116.7%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
RW-0174 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
REG DESAL PROJ WRITE OFF COST	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	166,134	217,767	229,475	203,501	204,933	-10.7%	0.7%
TOTAL EXPENSE	325,309	382,403	400,858	351,405	356,686	-11.0%	1.5%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WAGES - ADM	829,420	919,807	967,657	884,726	1,028,375	6.3%	16.2%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	39,457	52,453	21,259	38,300	34,722	63.3%	-9.3%
FICA EXPENSE	47,570	50,812	56,884	44,592	60,085	5.6%	34.7%
MEDI EXPENSE	12,189	13,403	14,339	13,234	15,415	7.5%	16.5%
MEDICAL INSURANCE EXPENSE	156,740	182,518	215,968	178,512	294,187	36.2%	64.8%
DENTAL INSURANCE EXPENSE	5,968	6,898	8,971	7,067	9,291	3.6%	31.5%
VISION INSURANCE EXPENSE	1,749	1,950	2,822	1,978	2,923	3.6%	47.7%
WORKERS COMP. INSURANCE	9,302	8,480	9,850	7,706	9,426	-4.3%	22.3%
LIFE INSURANCE EXPENSE	3,237	3,665	3,458	4,150	3,645	5.4%	-12.2%
UNIFORM BENEFIT	565	446	448	448	928	107.1%	107.1%
BOOT BENEFIT	250	247	284	257	284	0.0%	10.6%
SUI EXPENSE	1,787	1,697	2,199	-	2,278	3.6%	-
ETT EXPENSE	80	71	67	60	69	3.0%	15.3%
CAR ALLOWANCE EXPENSE	2,916	2,822	3,024	2,797	2,436	-19.4%	-12.9%
DISABILITY PLAN	2,404	2,729	3,021	3,054	3,211	6.3%	5.1%
CALPERS RETIREMENT (ER) - Classic Plan	66,798	80,083	98,191	94,096	102,711	4.6%	9.2%
CALPERS RETIREMENT (EE) - Classic Plan	37,247	38,171	42,266	39,276	38,703	-8.4%	-1.5%
CALPERS-62 RETIREMENT (ER)	19,880	25,310	28,174	30,010	38,834	100.0%	29.4%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	100.0%	-
PENSION EXPENSE	(13,937)	195,384	-	-	-	100.0%	-
PARS RETIREMENT	-	-	-	-	-	-	-
DEFERRED COMP (ER)	4,569	27,278	22,966	13,239	19,720	-14.1%	48.9%
OPEB EXPENSE	93,940	65,297	92,400	76,950	87,000	-5.8%	13.1%
TUITION REIMBURSEMENT	-	4,389	3,080	2,857	2,900	-5.8%	1.5%
BOARD COMPENSATION	1,917	2,451	2,520	3,059	3,480	38.1%	13.8%
TOTAL SALARY & BENEFIT	1,324,262	1,686,360	1,599,848	1,446,367	1,760,622	10.0%	21.7%
LIABILITY INSURANCE	47,004	50,636	50,400	53,996	57,420	13.9%	6.3%
LIABILITY CLAIMS	-	888,889	-	21	-	-	-
PROPERTY INSURANCE	11,603	22,885	20,356	25,043	24,940	22.5%	-0.4%
AUTO INSURANCE	2,354	3,313	3,360	5,448	5,800	72.6%	6.5%
PROPERTY TAXES	1,589	1,546	2,128	1,649	2,320	9.0%	40.7%
OFFICE POWER/GAS	8,647	10,247	9,016	10,874	12,760	41.5%	17.3%
BUILDING SECURITY	1,779	3,024	3,640	4,361	5,800	59.3%	33.0%
TRASH SERVICES	4,987	5,511	5,600	6,320	7,540	34.6%	19.3%
ANSWERING SERVICE	1,242	1,063	1,400	972	1,160	-17.1%	19.4%
PHONE	23,264	28,505	26,320	28,409	31,900	21.2%	12.3%
RENT/LEASE EQUIPMENT	9,947	11,980	11,760	11,867	12,180	3.6%	2.6%
MODULAR RENTAL	2,587	5,087	5,712	5,042	-	-	-
POSTAGE	12,348	11,745	26,880	16,946	26,100	-2.9%	54.0%
PRINTING	8,026	5,493	16,800	8,375	12,760	-24.0%	52.4%
OFFICE SUPPLY	4,585	5,915	6,720	6,118	6,960	3.6%	13.8%
GENERAL SUPPLY	8,879	9,818	9,520	9,721	10,440	9.7%	7.4%
COMPUTERS/DATA PROCESSING	7,761	9,827	11,200	14,781	-	-	-
SOFTWARE AND LICENSING	34,244	38,664	59,675	24,055	61,936	3.8%	157.5%
ADVERTISEMENT	9,697	13,638	11,200	7,910	-	-	-
MAINTENANCE AGREEMENTS	27,532	24,856	16,794	11,651	21,763	29.6%	86.8%
HOSPITALITY & AWARDS	1,380	1,539	1,960	1,651	2,030	3.6%	23.0%
BOARD MEETING VIDEO RECORDING	2,349	3,671	3,360	3,256	3,480	3.6%	6.9%
ACCOUNTING SERVICES	13,644	15,111	20,720	16,029	21,460	3.6%	33.9%
CONSULTING SERVICES	85,849	45,203	154,000	95,124	116,000	-24.7%	21.9%
LEGAL FEES	1,035,946	2,015,649	1,000,000	2,067,302	2,000,000	100.0%	-3.3%
CONFERENCE ATTENDANCE	1,490	1,066	7,681	121	1,500	-80.5%	1140.1%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
CONFERENCE (BOD)	180	968	5,488	319	1,160	-78.9%	263.4%
EDUCATION EXPENSES	4,444	6,054	4,005	3,712	4,500	12.4%	21.2%
TRAVEL	4,778	4,296	11,208	-	5,000	-55.4%	-
SAFETY	723	596	4,200	2,290	4,350	3.6%	90.0%
MEMBERSHIPS & DUES	18,701	22,235	16,500	18,700	19,000	15.2%	1.6%
PERMITS	20,263	18,523	22,400	22,252	24,360	8.8%	9.5%
MISCELLANEOUS	5	597	840	804	870	3.6%	8.2%
BANK & ADMINISTRATION FEE	70,082	81,083	84,000	80,019	84,100	0.1%	5.1%
BANK FEE - 2010 BOND	-	-	-	684	-	-	-
INTEREST EXPENSE	16	114	112	114	116	3.6%	1.8%
BLM INTEREST EXP - HCC LOAN	77,173	82,456	72,764	72,764	70,085	-3.7%	-3.7%
2010 BOND INTEREST EXPENSE	62,855	39,760	-	-	-	-	-
2015 BOND INTEREST EXPENSE	599,759	581,271	582,888	582,888	558,048	-4.3%	-4.3%
2019 BOND INTEREST EXPENSE	-	103,913	196,208	169,597	190,316	-3.0%	12.2%
MI1W - A WTF CAPITAL COST SHARE	-	-	253,359	253,359	253,359	0.0%	0.0%
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	65,386	65,386	65,386	0.0%	0.0%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	65,901	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	1,008	1,071	1,420	1,025	1,420	0.0%	38.5%
METERS (METER READER ONLY)	73,171	121,768	131,350	164,974	142,000	8.1%	-13.9%
IOP GENERAL EXPENSES	1,028	1,089	1,500	147	-	-	-
IOP EXPENSE	5,500	8,125	5,500	5,500	5,500	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	4,404	1,251	500	299	-	-	-
BLM GENERAL EXPENSES	23,159	25,142	25,000	20,447	21,000	-16.0%	2.7%
BLM ASSOCIATION FEES	5,500	8,125	5,500	5,500	5,500	0.0%	0.0%
BLM MAINTENANCE	3,318	2,889	2,000	5,514	5,600	180.0%	1.6%
FRANCHISE FEE	397,383	504,099	115,000	117,022	121,703	5.8%	4.0%
FORA ADMIN./LIAISON FEES	25,000	25,000	10,496	-	-	-	-
MEMBERSHIP ON FORA BOARD	60,710	64,401	-	-	-	-	-
BAD DEBT EXPENSE	-	45,606	14,000	14,250	37,700	169.3%	164.6%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
RW-0174 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
REG DESAL PROJ WRITE OFF COST	-	19,170,260	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	2,827,893	24,221,473	3,117,826	4,044,607	4,067,322	30.5%	0.6%
TOTAL EXPENSE	4,152,155	25,907,834	4,717,674	5,490,974	5,827,945	23.5%	6.1%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	ORD SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	216,376	208,556	241,914	211,814	230,498	-4.7%	8.8%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	10,858	12,837	5,315	9,537	7,783	46.4%	-18.4%
FICA EXPENSE	12,346	11,680	14,221	10,644	13,467	-5.3%	26.5%
MEDI EXPENSE	3,183	3,105	3,585	3,184	3,455	-3.6%	8.5%
MEDICAL INSURANCE EXPENSE	36,221	37,137	53,992	40,361	65,938	22.1%	63.4%
DENTAL INSURANCE EXPENSE	1,370	1,394	2,243	1,598	2,082	-7.2%	30.3%
VISION INSURANCE EXPENSE	436	424	705	462	655	-7.1%	41.7%
WORKERS COMP. INSURANCE	1,914	1,548	2,462	1,662	2,113	-14.2%	27.1%
LIFE INSURANCE EXPENSE	866	834	864	993	817	-5.4%	-17.7%
UNIFORM BENEFIT	-	-	112	109	208	85.7%	90.2%
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	426	372	550	-	511	-7.2%	-
ETT EXPENSE	19	16	17	15	15	-9.0%	5.2%
CAR ALLOWANCE EXPENSE	810	693	756	693	546	-27.8%	-21.2%
DISABILITY PLAN	644	621	755	731	720	-4.7%	-1.5%
CALPERS RETIREMENT (ER) - Classic Plan	18,428	19,669	24,548	23,315	23,021	-6.2%	-1.3%
CALPERS RETIREMENT (EE) - Classic Plan	10,235	9,375	10,566	9,732	8,675	-17.9%	-10.9%
CALPERS-62 RETIREMENT (ER)	4,639	5,207	7,044	6,827	8,704	23.6%	27.5%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	(3,871)	47,989	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
DEFERRED COMP (ER)	1,269	6,526	5,742	3,193	4,420	-23.0%	38.4%
OPEB EXPENSE	25,658	16,367	23,100	18,900	19,500	-15.6%	3.2%
TUITION REIMBURSEMENT	-	1,078	770	627	650	-15.6%	3.7%
BOARD COMPENSATION	533	602	630	756	780	23.8%	3.2%
TOTAL SALARY & BENEFIT	342,395	386,029	399,891	345,151	394,559	-1.3%	14.3%
LIABILITY INSURANCE	12,816	12,802	12,600	13,323	12,870	2.1%	-3.4%
LIABILITY CLAIMS	-	-	-	-	-	-	-
PROPERTY INSURANCE	2,763	5,449	5,089	4,847	5,590	9.8%	15.3%
AUTO INSURANCE	654	814	840	1,350	1,300	54.8%	-3.7%
PROPERTY TAXES	455	402	532	438	520	-2.3%	18.8%
OFFICE POWER/GAS	2,329	2,452	2,254	2,659	2,860	26.9%	7.6%
BUILDING SECURITY	494	743	910	1,090	1,300	42.9%	19.2%
TRASH SERVICES	1,385	1,354	1,400	1,566	1,690	20.7%	7.9%
ANSWERING SERVICE	345	261	350	241	260	-25.7%	8.0%
PHONE	6,325	6,512	6,580	6,935	7,150	8.7%	3.1%
RENT/LEASE EQUIPMENT	2,759	2,947	2,940	2,941	2,730	-7.1%	-7.2%
MODULAR RENTAL	719	1,249	1,428	1,249	-	-	-
POSTAGE	10,894	10,657	6,720	7,336	5,850	-12.9%	-20.3%
PRINTING	6,146	5,329	4,200	3,787	2,860	-31.9%	-24.5%
OFFICE SUPPLY	1,274	1,453	1,680	1,517	1,560	-7.1%	2.8%
GENERAL SUPPLY	2,466	2,411	2,380	2,418	2,340	-1.7%	-3.2%
COMPUTERS/DATA PROCESSING	2,156	2,414	2,800	3,688	-	-	-
SOFTWARE AND LICENSING	8,929	10,385	34,976	8,543	16,478	-52.9%	92.9%
ADVERTISEMENT	2,528	3,350	2,800	1,971	-	-	-
MAINTENANCE AGREEMENTS	8,346	6,105	4,199	2,913	5,441	29.6%	86.8%
HOSPITALITY & AWARDS	376	342	490	407	455	-7.1%	11.9%
BOARD MEETING VIDEO RECORDING	653	902	840	806	780	-7.1%	-3.3%
ACCOUNTING SERVICES	3,804	3,761	5,180	4,015	4,810	-7.1%	19.8%
CONSULTING SERVICES	23,177	11,813	38,500	23,468	26,000	-32.5%	10.8%
LEGAL FEES	31,530	25,862	20,000	18,208	20,000	0.0%	9.8%
CONFERENCE ATTENDANCE	83	8	434	30	100	-77.0%	230.7%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	ORD SEWER						
	2018-2019	2019-2020	2020-2021	2020-2021	2021-2022	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
CONFERENCE (BOD)	50	238	1,372	80	260	-81.0%	225.8%
EDUCATION EXPENSES	696	1,100	3,502	615	750	-78.6%	22.0%
TRAVEL	402	843	2,950	-	500	-83.1%	-
SAFETY	582	359	1,050	567	975	-7.1%	71.8%
MEMBERSHIPS & DUES	5,949	5,618	3,900	6,000	6,000	53.8%	0.0%
PERMITS	1,606	1,869	5,600	5,466	5,460	-2.5%	-0.1%
MISCELLANEOUS	1	147	210	201	195	-7.1%	-3.0%
BANK & ADMINISTRATION FEE	19,473	19,985	21,000	19,859	18,850	-10.2%	-5.1%
BANK FEE - 2010 BOND	-	-	-	168	-	-	-
INTEREST EXPENSE	4	28	28	28	26	-7.1%	-7.1%
BLM INTEREST EXP - HCC LOAN	21,609	23,088	20,374	20,374	19,624	-3.7%	-3.7%
2010 BOND INTEREST EXPENSE	17,599	11,133	-	-	-	-	-
2015 BOND INTEREST EXPENSE	198,783	192,620	194,296	194,296	186,016	-4.3%	-4.3%
2019 BOND INTEREST EXPENSE	-	133,602	251,553	217,731	244,692	-2.7%	12.4%
M11W - AWTF CAPITAL COST SHARE	-	-	-	-	-	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	84,730	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	288	305	400	41	-	-	-
IOP EXPENSE	1,540	2,275	1,540	1,540	1,540	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	1,233	350	150	84	-	-	-
BLM GENERAL EXPENSES	6,485	7,040	7,000	5,727	6,000	-14.3%	4.8%
BLM ASSOCIATION FEES	1,540	2,275	1,540	1,540	1,540	0.0%	0.0%
BLM MAINTENANCE	929	809	750	1,544	1,600	113.3%	3.6%
FRANCHISE FEE	157,464	191,927	20,000	39,553	41,135	105.7%	4.0%
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	26,218	27,812	-	-	-	-	-
BAD DEBT EXPENSE	-	11,041	3,500	3,500	8,450	141.4%	141.4%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
RW-0174 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
REG DESAL PROJ WRITE OFF COST	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	595,856	838,968	700,837	634,659	666,557	-4.9%	5.0%
TOTAL EXPENSE	938,252	1,224,997	1,100,728	979,811	1,061,116	-3.6%	8.3%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	RUWAP		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WAGES - ADM	-	-	-	-	-	-	-
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA EXPENSE	-	-	-	-	-	-	-
MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE EXPENSE	-	-	-	-	-	-	-
DENTAL INSURANCE EXPENSE	-	-	-	-	-	-	-
VISION INSURANCE EXPENSE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
UNIFORM BENEFIT	-	-	-	-	-	-	-
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
CAR ALLOWANCE EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	-	-	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TUITION REIMBURSEMENT	-	-	-	-	-	-	-
BOARD COMPENSATION	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	-	-	-	-	-	-	-
LIABILITY INSURANCE	-	-	-	-	-	-	-
LIABILITY CLAIMS	-	-	-	-	-	-	-
PROPERTY INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	-	-	-	-	-	-	-
OFFICE POWER/GAS	-	-	-	-	-	-	-
BUILDING SECURITY	-	-	-	-	-	-	-
TRASH SERVICES	-	-	-	-	-	-	-
ANSWERING SERVICE	-	-	-	-	-	-	-
PHONE	-	-	-	-	-	-	-
RENT/LEASE EQUIPMENT	-	-	-	-	-	-	-
MODULAR RENTAL	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
SOFTWARE AND LICENSING	-	-	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-	-	-
MAINTENANCE AGREEMENTS	-	-	-	-	-	-	-
HOSPITALITY & AWARDS	-	-	-	-	-	-	-
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	-
ACCOUNTING SERVICES	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	-	58,412	-	-	-
LEGAL FEES	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	-	-	-	-	-	-	-

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	RUWAP		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
CONFERENCE (BOD)	-	-	-	-	-	-	-
EDUCATION EXPENSES	-	-	-	-	-	-	-
TRAVEL	-	-	-	-	-	-	-
SAFETY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	75	-	200	297	300	50.0%	1.2%
BANK FEE - 2010 BOND	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-
BLM INTEREST EXP - HCC LOAN	-	-	-	-	-	-	-
2010 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2015 BOND INTEREST EXPENSE	293,375	284,516	279,300	279,300	267,398	-4.3%	-4.3%
2019 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	-	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	111,782	136,586	100,000	100,000	50,000	-50.0%	-50.0%
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	-	-	-	-	-	-	-
IOP EXPENSE	-	-	-	-	-	-	-
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	-	-	-	-	-	-	-
BLM GENERAL EXPENSES	-	-	-	-	-	-	-
BLM ASSOCIATION FEES	-	-	-	-	-	-	-
BLM MAINTENANCE	-	-	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	-	-	-	-	-
RW-0156 RECYCLED WATER EXPENSE	247	144	1,000	11,312	12,000	1100.0%	6.1%
RW-0174 RECYCLED WATER EXPENSE	-	-	-	-	5,000	-	-
REG DESAL PROJ WRITE OFF COST	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	405,479	421,246	380,500	449,321	334,698	-12.0%	-25.5%
TOTAL EXPENSE	405,479	421,246	380,500	449,321	334,698	-12.0%	-25.5%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	TOTAL				2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED			
WAGES - ADM	1,537,161	1,619,512	1,727,959	1,572,014	1,773,060	2.6%	12.8%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	73,238	92,241	37,963	68,124	59,866	57.7%	-12.1%
FICA EXPENSE	88,147	89,931	101,579	79,262	103,595	2.0%	30.7%
MEDI EXPENSE	22,585	23,698	25,605	23,502	26,577	3.8%	13.1%
MEDICAL INSURANCE EXPENSE	260,435	284,448	385,657	299,090	507,219	31.5%	69.6%
DENTAL INSURANCE EXPENSE	11,234	12,181	16,020	12,526	16,019	0.0%	27.9%
VISION INSURANCE EXPENSE	3,270	3,442	5,038	3,510	5,039	0.0%	43.5%
WORKERS COMP. INSURANCE	17,328	15,388	17,588	13,842	16,252	-7.6%	17.4%
LIFE INSURANCE EXPENSE	6,000	6,457	6,175	7,376	6,284	1.8%	-14.8%
UNIFORM BENEFIT	807	619	800	800	1,600	100.0%	100.0%
BOOT BENEFIT	358	344	400	362	400	0.0%	10.6%
SUI EXPENSE	3,315	2,996	3,927	-	3,927	0.0%	-
ETT EXPENSE	149	126	120	105	119	-0.8%	13.3%
CAR ALLOWANCE EXPENSE	5,400	4,950	5,400	4,950	4,200	-22.2%	-15.2%
DISABILITY PLAN	4,454	4,808	5,395	5,428	5,536	2.6%	2.0%
CALPERS RETIREMENT (ER) - Classic Plan	123,644	140,497	175,341	166,542	177,088	1.0%	6.3%
CALPERS RETIREMENT (EE) - Classic Plan	68,925	66,967	75,475	69,514	66,729	-11.6%	-4.0%
CALPERS-62 RETIREMENT (ER)	37,111	45,377	50,312	53,560	66,956	33.1%	25.0%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	(25,809)	342,779	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
DEFERRED COMP (ER)	8,461	47,948	41,012	23,423	34,000	-17.1%	45.2%
OPEB EXPENSE	173,963	115,552	165,000	135,000	150,000	-9.1%	11.1%
TUITION REIMBURSEMENT	-	7,700	5,500	4,876	5,000	-9.1%	2.5%
BOARD COMPENSATION	3,550	4,300	4,500	5,400	6,000	33.3%	11.1%
TOTAL SALARY & BENEFIT	2,424,085	2,932,260	2,856,766	2,549,206	3,035,466	6.3%	19.1%
LIABILITY INSURANCE	87,044	89,940	90,000	95,162	99,000	10.0%	4.0%
LIABILITY CLAIMS	-	1,000,000	-	29	-	-	-
PROPERTY INSURANCE	18,418	36,325	36,350	40,392	43,000	18.3%	6.5%
AUTO INSURANCE	4,359	5,812	6,000	9,642	10,000	66.7%	3.7%
PROPERTY TAXES	3,871	3,715	3,800	3,986	4,000	5.3%	0.4%
OFFICE POWER/GAS	15,972	17,974	16,100	19,249	22,000	36.6%	14.3%
BUILDING SECURITY	3,294	5,306	6,500	7,787	10,000	53.8%	28.4%
TRASH SERVICES	9,235	9,669	10,000	11,186	13,000	30.0%	16.2%
ANSWERING SERVICE	2,299	1,865	2,500	1,720	2,000	-20.0%	16.3%
PHONE	42,881	49,692	47,000	50,196	55,000	17.0%	9.6%
RENT/LEASE EQUIPMENT	18,420	21,032	21,000	21,005	21,000	0.0%	0.0%
MODULAR RENTAL	4,791	8,924	10,200	8,924	-	-	-
POSTAGE	46,722	43,881	48,000	39,852	45,000	-6.3%	12.9%
PRINTING	26,217	20,983	30,000	19,716	22,000	-26.7%	11.6%
OFFICE SUPPLY	8,491	10,377	12,000	10,835	12,000	0.0%	10.7%
GENERAL SUPPLY	16,442	17,224	17,000	17,270	18,000	5.9%	4.2%
COMPUTERS/DATA PROCESSING	14,373	17,241	20,000	26,340	-	-	-
SOFTWARE AND LICENSING	62,526	69,069	134,795	46,499	112,000	-16.9%	140.9%
ADVERTISEMENT	17,704	23,926	20,000	14,081	-	-	-
MAINTENANCE AGREEMENTS	52,481	43,607	29,990	20,805	38,863	29.6%	86.8%
HOSPITALITY & AWARDS	2,551	2,646	3,500	2,904	3,500	0.0%	20.5%
BOARD MEETING VIDEO RECORDING	4,350	6,440	6,000	5,760	6,000	0.0%	4.2%
ACCOUNTING SERVICES	25,619	26,497	37,000	28,582	37,000	0.0%	29.5%
CONSULTING SERVICES	158,534	80,304	275,000	226,044	200,000	-27.3%	-11.5%
LEGAL FEES	1,386,189	2,730,996	1,324,500	2,864,141	2,824,500	113.3%	-1.4%
CONFERENCE ATTENDANCE	2,256	1,604	11,453	216	2,350	-79.5%	988.0%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
CONFERENCE (BOD)	333	1,698	9,800	570	2,000	-79.6%	250.9%
EDUCATION EXPENSES	7,409	10,037	10,496	6,155	7,750	-26.2%	25.9%
TRAVEL	7,436	7,320	20,300	-	7,850	-61.3%	-
SAFETY	1,882	1,345	7,500	4,053	7,500	0.0%	85.1%
MEMBERSHIPS & DUES	35,710	39,187	30,800	35,750	35,400	14.9%	-1.0%
PERMITS	33,961	34,539	40,000	39,040	42,000	5.0%	7.6%
MISCELLANEOUS	10	1,048	1,500	1,436	1,500	0.0%	4.5%
BANK & ADMINISTRATION FEE	129,958	142,515	150,200	141,938	145,300	-3.3%	2.4%
BANK FEE - 2010 BOND	-	-	-	1,200	-	-	-
INTEREST EXPENSE	30	200	200	200	200	0.0%	0.0%
BLM INTEREST EXP - HCC LOAN	154,346	164,911	145,528	145,528	140,171	-3.7%	-3.7%
2010 BOND INTEREST EXPENSE	125,708	79,521	-	-	-	-	-
2015 BOND INTEREST EXPENSE	1,254,374	1,215,857	1,214,350	1,214,350	1,162,600	-4.3%	-4.3%
2019 BOND INTEREST EXPENSE	-	371,117	692,300	601,883	679,700	-1.8%	12.9%
M11W - AWTF CAPITAL COST SHARE	-	-	356,843	356,843	356,843	0.0%	0.0%
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	92,093	92,093	92,093	0.0%	0.0%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	235,360	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	111,782	136,586	100,000	100,000	50,000	-50.0%	-50.0%
METER READER GEN MAINT/EQUIP	1,440	1,526	2,000	1,431	2,000	0.0%	39.8%
METERS (METER READER ONLY)	149,163	216,478	185,000	201,714	200,000	8.1%	-0.8%
IOP GENERAL EXPENSES	2,056	2,178	2,875	294	-	-	-
IOP EXPENSE	11,000	16,250	11,000	11,000	11,000	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	8,809	2,503	1,500	597	-	-	-
BLM GENERAL EXPENSES	46,318	50,285	50,000	40,910	43,000	-14.0%	5.1%
BLM ASSOCIATION FEES	11,000	16,250	11,000	11,000	11,000	0.0%	0.0%
BLM MAINTENANCE	6,637	5,777	4,200	11,028	11,200	166.7%	1.6%
FRANCHISE FEE	554,846	696,025	135,000	156,575	162,838	20.6%	4.0%
FORA ADMIN./LIAISON FEES	25,000	25,000	10,496	-	-	-	-
MEMBERSHIP ON FORA BOARD	86,928	92,213	-	-	-	-	-
BAD DEBT EXPENSE	-	64,177	25,000	25,000	65,000	160.0%	160.0%
RW-0156 RECYCLED WATER EXPENSE	247	144	1,000	11,312	12,000	1100.0%	6.1%
RW-0174 RECYCLED WATER EXPENSE	-	-	-	-	5,000	-	-
REG DESAL PROJ WRITE OFF COST	-	21,566,542	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	4,801,420	29,541,639	5,529,669	6,804,225	6,854,158	24.0%	0.7%
TOTAL EXPENSE	7,225,506	32,473,899	8,386,435	9,353,431	9,889,625	17.9%	5.7%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	299,036	331,105	334,777	307,817	334,777	0.0%	8.8%
WAGES ALLOCATED TO CAPITAL	(1,181)	(343)	-	(237)	-	-	-
OVERTIME	2,235	2,171	11,413	283	11,413	0.0%	3936.3%
STANDBY WAGES	10,920	11,004	10,891	9,959	10,890	0.0%	9.4%
FICA - SS EXPENSE	18,595	20,934	22,136	18,795	22,136	0.0%	17.8%
FICA - MEDI EXPENSE	4,389	4,944	5,178	4,453	5,178	0.0%	16.3%
MEDICAL INSURANCE	65,658	71,869	81,416	75,157	81,416	0.0%	8.3%
DENTAL INSURANCE	2,962	3,203	3,636	3,263	3,636	0.0%	11.4%
VISION INSURANCE	600	655	605	711	605	-0.1%	-14.9%
WORKERS COMP. INSURANCE	12,653	11,630	13,759	9,863	13,759	0.0%	39.5%
LIFE INSURANCE EXPENSE	1,257	1,228	1,272	1,446	1,272	0.0%	-12.0%
UNIFORM BENEFIT	1,384	1,432	2,906	2,267	2,906	0.0%	28.2%
BOOT BENEFIT	565	608	727	564	727	-0.1%	28.9%
SUI EXPENSE	531	711	825	19	824	-0.1%	4159.9%
ETT EXPENSE	24	30	25	1	25	0.0%	100.0%
DISABILITY PLAN	918	902	1,045	1,070	1,045	0.0%	-2.4%
CALPERS RETIREMENT (ER) - Classic Plan	36,736	37,368	38,693	39,068	38,693	0.0%	-1.0%
CALPERS RETIREMENT (EE) - Classic Plan	19,448	17,695	16,724	16,192	16,724	0.0%	3.3%
DEFERRED COMP (ER)	-	7,858	7,223	2,051	7,223	0.0%	252.3%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	477,857	529,929	561,039	500,400	561,038	0.0%	12.1%
BOOKS & REF. MATERIALS	237	131	480	120	480	0.0%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	540	5,000	5,414	5,000	0.0%	-7.6%
MEMBERSHIPS & DUES	1,303	1,613	2,000	1,937	2,000	0.0%	3.2%
SAFETY EXPENSE	821	2,509	3,720	2,877	3,720	0.0%	29.3%
SUPPLIES	883	382	960	263	960	0.0%	264.9%
GENERAL O&M MAINT & EQUIP	21,700	21,729	73,000	45,824	73,000	0.0%	59.3%
CLARK PROJ - METERS AND PARTS	-	-	-	-	-	-	-
TANK MAINTENANCE - 5 YEAR	-	-	-	-	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	5,079	4,500	5,748	4,500	0.0%	-21.7%
LUBRICANTS	3,502	4,086	3,960	1,585	3,960	0.0%	149.9%
GENERAL O&M CHEMICALS	14,445	17,138	23,500	17,522	23,500	0.0%	34.1%
PHONE	40	-	360	-	360	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	1,089	141	2,400	1,200	2,400	0.0%	100.0%
ANNUAL MAINTENANCE PROGRAM	4,866	2,160	13,000	8,938	13,000	0.0%	45.4%
REAL PROPERTY MAINT.	3,611	940	7,680	10,892	7,680	0.0%	-29.5%
FLEET MAINT. & REPAIR	15,611	15,339	20,400	14,363	20,400	0.0%	42.0%
TELEMETRY SYSTEM	10,397	12,360	15,600	15,023	15,600	0.0%	3.8%
METERS	-	521	15,000	7,500	15,000	0.0%	100.0%
INTERTIE #2 MAINT & EQUIP	-	213	500	-	500	0.0%	-
INTERTIE #2 POWER	414	456	477	486	477	0.0%	-1.9%
WELL #10 MAINT & EQUIP	15,461	2,662	15,000	14,345	15,000	0.0%	100.0%
WELL #10 POWER	111,913	96,083	125,000	110,422	125,000	0.0%	13.2%
WELL #11 MAINT & EQUIP	14,078	11,861	15,000	14,842	15,000	0.0%	1.1%
WELL #11 POWER	120,648	96,844	120,000	111,358	120,000	0.0%	7.8%
WELL #12 MAINT & EQUIP	1,343	-	2,000	-	2,000	0.0%	-
WELL #12 POWER	1,290	1,288	1,462	1,438	1,462	0.0%	1.6%
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	16,170	15,777	17,350	15,304	17,350	0.0%	13.4%
MARINA BOOSTER MAINT & EQUIP	25,488	7,110	20,000	18,982	20,000	0.0%	100.0%
MARINA BOOSTER POWER	7,490	23,471	35,000	33,194	35,000	0.0%	5.4%
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	392,799	340,436	543,349	459,579	543,349	0.0%	18.2%
TOTAL EXPENSE	870,656	870,366	1,104,388	959,979	1,104,387	0.0%	15.0%

MARINA COAST WATER DISTRICT
OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	205,281	219,337	229,816	179,045	229,816	0.0%	28.4%
WAGES ALLOCATED TO CAPITAL	(344)	(90)	-	(134)	-	-	-
OVERTIME	207	144	7,835	65	7,835	0.0%	11979.8%
STANDBY WAGES	10,920	11,004	7,476	7,884	7,476	0.0%	-5.2%
FICA - SS EXPENSE	12,915	13,902	15,195	11,059	15,195	0.0%	37.4%
FICA - MEDI EXPENSE	3,031	3,278	3,554	2,618	3,554	0.0%	35.8%
MEDICAL INSURANCE	50,127	52,693	55,890	47,563	55,890	0.0%	17.5%
DENTAL INSURANCE	2,233	2,368	2,496	2,064	2,496	0.0%	20.9%
VISION INSURANCE	474	497	415	440	415	0.0%	-5.7%
WORKERS COMP. INSURANCE	8,064	7,314	9,445	5,925	9,445	0.0%	59.4%
LIFE INSURANCE EXPENSE	776	909	873	876	873	0.0%	-0.3%
UNIFORM BENEFIT	741	732	1,995	1,042	1,995	0.0%	91.5%
BOOT BENEFIT	165	159	499	228	499	0.0%	119.0%
SUI EXPENSE	365	537	566	7	566	0.0%	7948.0%
ETT EXPENSE	17	23	17	0	17	1.0%	100.0%
DISABILITY PLAN	567	667	718	648	718	-0.1%	10.7%
CALPERS RETIREMENT (ER) - Classic Plan	23,398	22,600	26,562	22,163	26,562	0.0%	19.8%
CALPERS RETIREMENT (EE) - Classic Plan	12,758	11,219	11,481	9,480	11,481	0.0%	21.1%
DEFERRED COMP (ER)	-	4,743	4,959	1,397	4,959	0.0%	255.0%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	333,193	355,856	385,138	297,000	385,139	0.0%	29.7%
BOOKS & REF. MATERIALS	42	34	120	30	120	0.0%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	141	2,000	-	2,000	0.0%	-
MEMBERSHIPS & DUES	1,911	2,032	2,000	1,939	2,000	0.0%	3.1%
SAFETY EXPENSE	239	654	930	719	930	0.0%	29.3%
SUPPLIES	257	125	240	66	240	0.0%	264.9%
GENERAL O&M MAINT & EQUIP	6,887	6,417	42,000	13,662	42,000	0.0%	207.4%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	1,224	3,215	1,422	3,215	0.0%	126.1%
LUBRICANTS	1,373	1,129	990	240	990	0.0%	312.5%
GENERAL O&M CHEMICALS	10	-	-	-	-	-	-
PHONE	12	-	90	-	90	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	318	37	600	300	600	0.0%	100.0%
ANNUAL MAINTENANCE PROGRAM	904	55	7,000	2,660	7,000	0.0%	163.1%
REAL PROPERTY MAINT.	436	245	1,920	2,723	1,920	0.0%	-29.5%
FLEET MAINT. & REPAIR	6,092	3,646	5,100	3,583	5,100	0.0%	42.3%
TELEMETRY SYSTEM	3,682	3,482	3,900	3,506	3,900	0.0%	11.2%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	2,330	94	3,000	5,000	3,000	0.0%	100.0%
L/S 2 POWER	8,637	9,633	10,050	11,712	10,050	0.0%	-14.2%
L/S 3 MAINT & EQUIP	652	-	2,000	152	2,000	0.0%	1212.3%
L/S 3 POWER	936	936	1,100	1,092	1,100	0.0%	0.7%
L/S 5 MAINT & EQUIP	141	-	1,500	-	1,500	0.0%	-
L/S 5 POWER	1,135	1,152	1,300	1,326	1,300	0.0%	-1.9%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	78	7,012	5,000	7,267	5,000	0.0%	-31.2%
L/S 6 POWER	938	843	1,400	1,566	1,400	0.0%	-10.6%
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	37,011	38,891	95,455	58,967	95,455	0.0%	61.9%
TOTAL EXPENSE	370,204	394,747	480,593	355,967	480,594	0.0%	35.0%

MARINA COAST WATER DISTRICT
OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	ORD WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	558,347	602,483	625,079	578,438	625,079	0.0%	8.1%
WAGES ALLOCATED TO CAPITAL	(2,656)	(850)	-	(463)	-	-	-
OVERTIME	4,920	5,325	21,310	555	21,310	0.0%	3736.7%
STANDBY WAGES	10,920	11,004	20,334	14,524	20,334	0.0%	40.0%
FICA - SS EXPENSE	33,498	37,203	41,330	35,033	41,330	0.0%	18.0%
FICA - MEDI EXPENSE	7,874	8,809	9,668	8,306	9,668	0.0%	16.4%
MEDICAL INSURANCE	124,492	127,294	152,016	137,743	152,016	0.0%	10.4%
DENTAL INSURANCE	5,596	5,664	6,789	5,977	6,789	0.0%	13.6%
VISION INSURANCE	1,104	1,212	1,129	1,296	1,129	0.0%	-12.9%
WORKERS COMP. INSURANCE	23,167	20,741	25,691	18,641	25,691	0.0%	37.8%
LIFE INSURANCE EXPENSE	2,122	2,368	2,375	2,707	2,375	0.0%	-12.3%
UNIFORM BENEFIT	2,477	2,936	5,427	4,719	5,427	0.0%	15.0%
BOOT BENEFIT	1,271	1,507	1,357	1,211	1,357	0.0%	12.0%
SUI EXPENSE	880	1,320	1,539	20	1,539	0.0%	7754.6%
ETT EXPENSE	40	56	47	1	47	-0.7%	100.0%
DISABILITY PLAN	1,550	1,737	1,952	2,003	1,952	0.0%	-2.6%
CALPERS RETIREMENT (ER) - Classic Plan	65,207	69,953	72,246	75,168	72,246	0.0%	-3.9%
CALPERS RETIREMENT (EE) - Classic Plan	35,988	32,019	31,227	30,445	31,227	0.0%	2.6%
DEFERRED COMP (ER)	-	14,119	13,487	3,998	13,487	0.0%	237.3%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	878,662	953,640	1,047,543	934,651	1,047,543	0.0%	12.1%
BOOKS & REF. MATERIALS	553	324	1,120	280	1,120	0.0%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	1,339	5,000	4,914	5,000	0.0%	1.8%
MEMBERSHIPS & DUES	2,947	4,059	5,400	3,036	5,400	0.0%	77.9%
SAFETY EXPENSE	1,847	6,217	8,680	6,714	8,680	0.0%	29.3%
SUPPLIES	1,986	948	2,240	614	2,240	0.0%	264.9%
GENERAL O&M MAINT & EQUIP	39,665	66,561	150,000	118,725	150,000	0.0%	26.3%
CLARK PROJ - METERS AND PARTS	36,290	-	-	-	-	-	-
TANK MAINTENANCE - 5 YEAR	-	-	-	24,275	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	9,518	10,050	11,711	10,050	0.0%	-14.2%
LUBRICANTS	7,880	18,430	9,240	3,770	9,240	0.0%	145.1%
GENERAL O&M CHEMICALS	6,441	11,256	15,500	12,159	15,500	0.0%	27.5%
PHONE	90	-	840	-	840	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	2,450	351	5,600	2,800	5,600	0.0%	100.0%
ANNUAL MAINTENANCE PROGRAM	11,096	7,330	18,000	12,521	18,000	0.0%	43.8%
REAL PROPERTY MAINT.	4,417	2,330	17,920	25,416	17,920	0.0%	-29.5%
FLEET MAINT. & REPAIR	35,270	38,108	47,600	33,626	47,600	0.0%	41.6%
TELEMETRY SYSTEM	22,164	23,803	36,400	36,188	36,400	0.0%	0.6%
METERS	3,972	8,408	20,000	12,000	20,000	0.0%	66.7%
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT
OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	ORD WATER				2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED			
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	4,360	1,473	15,000	5,265	15,000	0.0%	100.0%
WELL #29 POWER	22,744	17,685	32,000	27,180	32,000	0.0%	17.7%
WELL #30 MAINT & EQUIP	4,568	2,213	15,000	1,022	15,000	0.0%	1367.7%
WELL #30 POWER	31,928	27,416	50,000	40,706	50,000	0.0%	22.8%
WELL #31 MAINT & EQUIP	5,813	15,830	15,000	9,500	15,000	0.0%	57.9%
WELL #31 POWER	50,571	26,935	55,000	57,496	55,000	0.0%	-4.3%
B/C BOOSTER MAINT & EQUIP	261	26	3,000	2,605	3,000	0.0%	100.0%
B/C BOOSTER POWER	420	623	600	870	600	0.0%	-31.0%
D BOOSTER MAINT & EQUIP	1,106	5,137	15,000	1,092	15,000	0.0%	1274.1%
D BOOSTER POWER	14,712	15,191	17,550	19,442	17,550	0.0%	-9.7%
E BOOSTER MAINT & EQUIP	1,739	13,436	7,000	3,196	7,000	0.0%	119.1%
E BOOSTER POWER	8,565	8,620	10,000	10,398	10,000	0.0%	-3.8%
F BOOSTER MAINT & EQUIP	6,838	872	4,500	1,630	4,500	0.0%	176.1%
F BOOSTER POWER	2,829	1,673	2,800	1,702	2,800	0.0%	64.5%
BOOSTER/SANDTANK MAINT & EQUIP	3,075	17,668	15,000	4,565	15,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	177,695	185,191	208,000	219,604	208,000	0.0%	-5.3%
WATKINS GATE WELL MAINT & EQUIP	169,212	22,678	10,000	5,249	10,000	0.0%	90.5%
WATKINS GATE WELL POWER	56,720	139,561	88,000	116,078	88,000	0.0%	-24.2%
WELL #34 MAINT & EQUIP	2,327	3,618	10,000	2,606	10,000	0.0%	100.0%
WELL #34 POWER	82,784	68,781	85,000	102,618	85,000	0.0%	-17.2%
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	825,334	773,610	1,012,040	941,573	1,012,040	0.0%	7.5%
TOTAL EXPENSE	1,703,996	1,727,250	2,059,583	1,876,224	2,059,583	0.0%	9.8%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	ORD SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	336,621	306,210	376,854	260,633	376,854	0.0%	44.6%
WAGES ALLOCATED TO CAPITAL	(10,381)	(55,391)	-	(1,225)	-	-	-
OVERTIME	354	198	12,848	95	12,848	0.0%	13453.2%
STANDBY WAGES	10,920	11,004	12,259	9,129	12,259	0.0%	34.3%
FICA - SS EXPENSE	20,494	19,035	24,918	15,913	24,918	0.0%	56.6%
FICA - MEDI EXPENSE	4,827	4,521	5,828	3,779	5,828	0.0%	54.2%
MEDICAL INSURANCE	63,692	71,744	91,649	59,549	91,649	0.0%	53.9%
DENTAL INSURANCE	2,832	3,136	4,093	2,592	4,093	0.0%	57.9%
VISION INSURANCE	589	679	681	562	681	-0.1%	21.2%
WORKERS COMP. INSURANCE	13,073	9,912	15,489	8,572	15,489	0.0%	80.7%
LIFE INSURANCE EXPENSE	1,263	1,307	1,432	1,133	1,432	0.0%	26.4%
UNIFORM BENEFIT	1,357	1,128	3,272	1,877	3,272	0.0%	74.3%
BOOT BENEFIT	353	370	818	396	818	0.0%	106.7%
SUI EXPENSE	733	836	928	12	928	0.0%	7599.7%
ETT EXPENSE	33	36	28	0	28	0.5%	100.0%
DISABILITY PLAN	922	956	1,177	839	1,177	0.0%	40.3%
CALPERS RETIREMENT (ER) - Classic Plan	39,146	32,662	43,556	35,331	43,556	0.0%	23.3%
CALPERS RETIREMENT (EE) - Classic Plan	20,466	16,082	18,826	13,092	18,826	0.0%	43.8%
DEFERRED COMP (ER)	-	7,457	8,131	2,066	8,131	0.0%	293.6%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	509,723	437,370	631,553	421,117	631,553	0.0%	50.0%
BOOKS & REF. MATERIALS	98	79	280	70	280	0.0%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	329	2,500	-	2,500	0.0%	-
MEMBERSHIPS & DUES	4,398	4,946	4,000	3,066	4,000	0.0%	30.5%
SAFETY EXPENSE	513	1,527	2,170	1,678	2,170	0.0%	29.3%
SUPPLIES	552	296	560	153	560	0.0%	264.9%
GENERAL O&M MAINT & EQUIP	16,566	82,048	70,000	34,508	70,000	0.0%	102.9%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	10,684	16,500	12,885	16,500	0.0%	28.1%
LUBRICANTS	3,009	5,534	2,310	560	2,310	0.0%	312.5%
GENERAL O&M CHEMICALS	23,706	22,296	28,000	21,662	28,000	0.0%	29.3%
PHONE	25	-	210	-	210	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	681	86	1,400	700	1,400	0.0%	100.0%
ANNUAL MAINTENANCE PROGRAM	1,938	12,664	15,000	11,387	15,000	0.0%	31.7%
REAL PROPERTY MAINT.	910	572	4,480	6,354	4,480	0.0%	-29.5%
FLEET MAINT. & REPAIR	13,504	8,565	11,900	8,397	11,900	0.0%	41.7%
TELEMETRY SYSTEM	8,962	6,252	9,100	8,326	9,100	0.0%	9.3%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	ORD SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	2,261	-	3,000	3,800	3,000	0.0%	-21.1%
L/S RESERVATION POWER	4,170	5,227	5,700	6,322	5,700	0.0%	-9.8%
L/S 528 A/FIELD MAINT & EQUIP	-	-	1,000	500	1,000	0.0%	100.0%
L/S 528 A/FIELD POWER	288	404	460	484	460	0.0%	-5.0%
L/S 530 A/FIELD MAINT & EQUIP	9,539	5,754	3,000	714	3,000	0.0%	319.9%
L/S 530 A/FIELD POWER	2,615	2,660	1,480	4,692	1,480	0.0%	-68.5%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	10,749	1,463	3,000	-	3,000	0.0%	-
L/S 5398 W/MEYER POWER	1,200	1,194	1,300	1,312	1,300	0.0%	-0.9%
L/S 5447 LANDRUM MAINT & EQUIP	991	-	1,500	6,050	1,500	0.0%	-75.2%
L/S 5447 LANDRUM POWER	2,287	2,357	2,520	2,620	2,520	0.0%	-3.8%
L/S 5713 S/OVER MAINT & EQUIP	991	105	1,500	5,938	1,500	0.0%	-74.7%
L/S 5713 S/OVER POWER	3,760	3,837	4,100	4,228	4,100	0.0%	-3.0%
L/S 5790 HODGES MAINT & EQUIP	1,106	-	3,000	186	3,000	0.0%	1516.6%
L/S 5790 HODGES POWER	2,205	2,553	2,715	2,466	2,715	0.0%	10.1%
L/S 5871 IMJIN MAINT & EQUIP	1,184	236	3,500	500	3,500	0.0%	600.0%
L/S 5871 IMJIN POWER	8,449	8,844	9,381	9,402	9,381	0.0%	-0.2%
L/S 5990 ORD/V MAINT & EQUIP	27,132	21,430	5,000	19,293	5,000	0.0%	-74.1%
L/S 5990 ORD/V POWER	10,424	12,517	15,000	13,998	15,000	0.0%	7.2%
L/S 6143 CLARK MAINT & EQUIP	1,106	-	1,500	-	1,500	0.0%	-
L/S 6143 CLARK POWER	2,314	2,265	1,280	2,420	1,280	0.0%	-47.1%
L/S 6225 S/PABLO MAINT & EQUIP	-	115	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	1,000	-	1,000	0.0%	100.0%
L/S 6634 HATTEN POWER	160	156	360	158	360	0.0%	127.7%
L/S 7698 GIGLING MAINT & EQUIP	11,157	931	6,000	2,000	6,000	0.0%	200.0%
L/S 7698 GIGLING POWER	11,351	11,500	12,600	12,308	12,600	0.0%	2.4%
L/S 8775 BOOKER MAINT & EQUIP	1,362	9,847	1,500	500	1,500	0.0%	200.0%
L/S 8775 BOOKER POWER	953	1,027	1,120	1,126	1,120	0.0%	-0.6%
L/S 514 CARMEL MAINT & EQUIP	730	3,013	1,500	6,800	1,500	0.0%	100.0%
L/S 514 CARMEL POWER	1,541	1,588	1,730	1,764	1,730	0.0%	-1.9%
EG LIFT STATION MAINT & EQUIP	652	4,628	8,000	8,444	8,000	0.0%	-5.3%
EG LIFT STATION POWER	4,575	6,330	5,950	9,146	5,950	0.0%	-34.9%
PROMONTORY LS MAINT & EQUIP	1,106	-	1,500	3,666	1,500	0.0%	100.0%
PROMONTORY LS POWER	3,036	2,898	3,450	2,210	3,450	0.0%	100.0%
TOTAL DEPARTMENT EXPENSE	204,252	268,758	283,056	242,794	283,056	0.0%	16.6%
TOTAL EXPENSE	713,974	706,128	914,609	663,911	914,609	0.0%	37.8%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED			
WAGES - OPM	1,399,285	1,459,136	1,566,526	1,325,933	1,566,526	0.0%	18.1%
WAGES ALLOCATED TO CAPITAL	(14,563)	(56,674)	-	(2,059)	-	-	-
OVERTIME	7,716	7,839	53,406	998	53,406	0.0%	5252.2%
STANDBY WAGES	43,680	44,016	50,960	41,496	50,960	0.0%	22.8%
FICA - SS EXPENSE	85,501	91,075	103,579	80,800	103,579	0.0%	28.2%
FICA - MEDI EXPENSE	20,120	21,552	24,228	19,156	24,228	0.0%	26.5%
MEDICAL INSURANCE	303,969	323,601	380,971	320,012	380,972	0.0%	19.0%
DENTAL INSURANCE	13,622	14,372	17,014	13,896	17,015	0.0%	22.4%
VISION INSURANCE	2,767	3,043	2,830	3,008	2,829	0.0%	-6.0%
WORKERS COMP. INSURANCE	56,957	49,597	64,384	43,000	64,384	0.0%	49.7%
LIFE INSURANCE EXPENSE	5,419	5,813	5,952	6,162	5,953	0.0%	-3.4%
UNIFORM BENEFIT	5,959	6,228	13,600	9,905	13,600	0.0%	37.3%
BOOT BENEFIT	2,354	2,645	3,401	2,398	3,400	0.0%	41.8%
SUI EXPENSE	2,509	3,405	3,858	58	3,858	0.0%	6547.1%
ETT EXPENSE	114	145	117	2	117	0.0%	100.0%
DISABILITY PLAN	3,957	4,262	4,892	4,560	4,891	0.0%	7.3%
CALPERS RETIREMENT (ER) - Classic Plan	164,488	162,582	181,057	171,730	181,057	0.0%	5.4%
CALPERS RETIREMENT (EE) - Classic Plan	88,660	77,015	78,258	69,208	78,258	0.0%	13.1%
DEFERRED COMP (ER)	-	34,177	33,800	9,511	33,800	0.0%	255.4%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	2,199,435	2,276,795	2,625,273	2,153,169	2,625,273	0.0%	21.9%
BOOKS & REF. MATERIALS	929	568	2,000	500	2,000	0.0%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	2,349	14,500	10,327	14,500	0.0%	40.4%
MEMBERSHIPS & DUES	10,558	12,649	13,400	9,978	13,400	0.0%	34.3%
SAFETY EXPENSE	3,420	10,907	15,500	11,989	15,500	0.0%	29.3%
SUPPLIES	3,678	1,751	4,000	1,096	4,000	0.0%	264.9%
GENERAL O&M MAINT & EQUIP	84,819	176,755	335,000	212,719	335,000	0.0%	57.5%
CLARK PROJ - METERS AND PARTS	36,290	-	-	-	-	-	-
TANK MAINTENANCE - 5 YEAR	-	-	-	24,275	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	26,505	34,265	31,766	34,265	0.0%	7.9%
LUBRICANTS	15,764	29,180	16,500	6,155	16,500	0.0%	168.1%
GENERAL O&M CHEMICALS	44,603	50,690	67,000	51,343	67,000	0.0%	30.5%
PHONE	167	-	1,500	-	1,500	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	4,537	615	10,000	5,000	10,000	0.0%	100.0%
ANNUAL MAINTENANCE PROGRAM	18,804	22,208	53,000	35,507	53,000	0.0%	49.3%
REAL PROPERTY MAINT.	9,375	4,088	32,000	45,385	32,000	0.0%	-29.5%
FLEET MAINT. & REPAIR	70,475	65,659	85,000	59,969	85,000	0.0%	41.7%
TELEMETRY SYSTEM	45,205	45,898	65,000	63,044	65,000	0.0%	3.1%
METERS	3,972	8,929	35,000	19,500	35,000	0.0%	79.5%
INTERTIE #2 MAINT & EQUIP	-	213	500	-	500	0.0%	-
INTERTIE #2 POWER	414	456	477	486	477	0.0%	-1.9%
WELL #10 MAINT & EQUIP	15,461	2,662	15,000	14,345	15,000	0.0%	100.0%
WELL #10 POWER	111,913	96,083	125,000	110,422	125,000	0.0%	13.2%
WELL #11 MAINT & EQUIP	14,078	11,861	15,000	14,842	15,000	0.0%	1.1%
WELL #11 POWER	120,648	96,844	120,000	111,358	120,000	0.0%	7.8%
WELL #12 MAINT & EQUIP	1,343	-	2,000	-	2,000	0.0%	-
WELL #12 POWER	1,290	1,288	1,462	1,438	1,462	0.0%	1.6%
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	16,170	15,777	17,350	15,304	17,350	0.0%	13.4%
MARINA BOOSTER MAINT & EQUIP	25,488	7,110	20,000	18,982	20,000	0.0%	100.0%
MARINA BOOSTER POWER	7,490	23,471	35,000	33,194	35,000	0.0%	5.4%
L/S 2 MAINT & EQUIP	2,330	94	3,000	5,000	3,000	0.0%	100.0%
L/S 2 POWER	8,637	9,633	10,050	11,712	10,050	0.0%	-14.2%
L/S 3 MAINT & EQUIP	652	-	2,000	152	2,000	0.0%	1212.3%
L/S 3 POWER	936	936	1,100	1,092	1,100	0.0%	0.7%
L/S 5 MAINT & EQUIP	141	-	1,500	-	1,500	0.0%	-
L/S 5 POWER	1,135	1,152	1,300	1,326	1,300	0.0%	-1.9%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2021-2022

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED			
L/S 6 MAINT & EQUIP	78	7,012	5,000	7,267	5,000	0.0%	-31.2%
L/S 6 POWER	938	843	1,400	1,566	1,400	0.0%	-10.6%
WELL #29 MAINT & EQUIP	4,360	1,473	15,000	5,265	15,000	0.0%	100.0%
WELL #29 POWER	22,744	17,685	32,000	27,180	32,000	0.0%	17.7%
WELL #30 MAINT & EQUIP	4,568	2,213	15,000	1,022	15,000	0.0%	1367.7%
WELL #30 POWER	31,928	27,416	50,000	40,706	50,000	0.0%	22.8%
WELL #31 MAINT & EQUIP	5,813	15,830	15,000	9,500	15,000	0.0%	57.9%
WELL #31 POWER	50,571	26,935	55,000	57,496	55,000	0.0%	-4.3%
B/C BOOSTER MAINT & EQUIP	261	26	3,000	2,605	3,000	0.0%	100.0%
B/C BOOSTER POWER	420	623	600	870	600	0.0%	-31.0%
D BOOSTER MAINT & EQUIP	1,106	5,137	15,000	1,092	15,000	0.0%	1274.1%
D BOOSTER POWER	14,712	15,191	17,550	19,442	17,550	0.0%	-9.7%
E BOOSTER MAINT & EQUIP	1,739	13,436	7,000	3,196	7,000	0.0%	119.1%
E BOOSTER POWER	8,565	8,620	10,000	10,398	10,000	0.0%	-3.8%
F BOOSTER MAINT & EQUIP	6,838	872	4,500	1,630	4,500	0.0%	176.1%
F BOOSTER POWER	2,829	1,673	2,800	1,702	2,800	0.0%	64.5%
BOOSTER/SANDTANK MAINT & EQUIP	3,075	17,668	15,000	4,565	15,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	177,695	185,191	208,000	219,604	208,000	0.0%	-5.3%
WATKINS GATE WELL MAINT & EQUIP	169,212	22,678	10,000	5,249	10,000	0.0%	90.5%
WATKINS GATE WELL POWER	56,720	139,561	88,000	116,078	88,000	0.0%	-24.2%
WELL #34 MAINT & EQUIP	2,327	3,618	10,000	2,606	10,000	0.0%	100.0%
WELL #34 POWER	82,784	68,781	85,000	102,618	85,000	0.0%	-17.2%
L/S RESERVATION MAINT & EQUIP	2,261	-	3,000	3,800	3,000	0.0%	-21.1%
L/S RESERVATION POWER	4,170	5,227	5,700	6,322	5,700	0.0%	-9.8%
L/S 528 A/FIELD MAINT & EQUIP	-	-	1,000	500	1,000	0.0%	100.0%
L/S 528 A/FIELD POWER	288	404	460	484	460	0.0%	-5.0%
L/S 530 A/FIELD MAINT & EQUIP	9,539	5,754	3,000	714	3,000	0.0%	319.9%
L/S 530 A/FIELD POWER	2,615	2,660	1,480	4,692	1,480	0.0%	-68.5%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	10,749	1,463	3,000	-	3,000	0.0%	-
L/S 5398 W/MEYER POWER	1,200	1,194	1,300	1,312	1,300	0.0%	-0.9%
L/S 5447 LANDRUM MAINT & EQUIP	991	-	1,500	6,050	1,500	0.0%	-75.2%
L/S 5447 LANDRUM POWER	2,287	2,357	2,520	2,620	2,520	0.0%	-3.8%
L/S 5713 S/OVER MAINT & EQUIP	991	105	1,500	5,938	1,500	0.0%	-74.7%
L/S 5713 S/OVER POWER	3,760	3,837	4,100	4,228	4,100	0.0%	-3.0%
L/S 5790 HODGES MAINT & EQUIP	1,106	-	3,000	186	3,000	0.0%	1516.6%
L/S 5790 HODGES POWER	2,205	2,553	2,715	2,466	2,715	0.0%	10.1%
L/S 5871 IMJIN MAINT & EQUIP	1,184	236	3,500	500	3,500	0.0%	600.0%
L/S 5871 IMJIN POWER	8,449	8,844	9,381	9,402	9,381	0.0%	-0.2%
L/S 5990 ORD/V MAINT & EQUIP	27,132	21,430	5,000	19,293	5,000	0.0%	-74.1%
L/S 5990 ORD/V POWER	10,424	12,517	15,000	13,998	15,000	0.0%	7.2%
L/S 6143 CLARK MAINT & EQUIP	1,106	-	1,500	-	1,500	0.0%	-
L/S 6143 CLARK POWER	2,314	2,265	1,280	2,420	1,280	0.0%	-47.1%
L/S 6225 S/PABLO MAINT & EQUIP	-	115	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	1,000	-	1,000	0.0%	100.0%
L/S 6634 HATTEN POWER	160	156	360	158	360	0.0%	127.7%
L/S 7698 GIGLING MAINT & EQUIP	11,157	931	6,000	2,000	6,000	0.0%	200.0%
L/S 7698 GIGLING POWER	11,351	11,500	12,600	12,308	12,600	0.0%	2.4%
L/S 8775 BOOKER MAINT & EQUIP	1,362	9,847	1,500	500	1,500	0.0%	200.0%
L/S 8775 BOOKER POWER	953	1,027	1,120	1,126	1,120	0.0%	-0.6%
L/S 514 CARMEL MAINT & EQUIP	730	3,013	1,500	6,800	1,500	0.0%	100.0%
L/S 514 CARMEL POWER	1,541	1,588	1,730	1,764	1,730	0.0%	-1.9%
EG LIFT STATION MAINT & EQUIP	652	4,628	8,000	8,444	8,000	0.0%	-5.3%
EG LIFT STATION POWER	4,575	6,330	5,950	9,146	5,950	0.0%	-34.9%
PROMONTORY LS MAINT & EQUIP	1,106	-	1,500	3,666	1,500	0.0%	100.0%
PROMONTORY LS POWER	3,036	2,898	3,450	2,210	3,450	0.0%	100.0%
TOTAL DEPARTMENT EXPENSE	1,459,396	1,421,696	1,933,900	1,702,912	1,933,900	0.0%	13.6%
TOTAL EXPENSE	3,658,831	3,698,491	4,559,173	3,856,081	4,559,173	0.0%	18.2%

**MARINA COAST WATER DISTRICT
LAB BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	43,837	27,434	36,473	4,213	28,768	-21.1%	582.8%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	13	283	205	-	-	-	100.0%
STANDBY WAGES	18	-	-	-	-	-	100.0%
FICA - SS EXPENSE	2,669	2,254	2,274	222	1,784	-21.5%	703.1%
FICA - MEDI EXPENSE	624	527	532	61	417	-21.6%	586.2%
MEDICAL INSURANCE	4,094	3,083	7,013	712	3,618	-48.4%	408.4%
DENTAL INS. EXPENSE	168	126	442	41	142	-67.9%	248.5%
VISION INS. EXPENSE	68	50	72	6	54	-25.0%	772.4%
WORKERS COMP. EXPENSE	1,897	1,324	1,458	140	996	-31.7%	610.2%
LIFE INSURANCE EXPENSE	156	131	125	20	96	-23.2%	380.2%
UNIFORM BENEFIT	65	50	189	-	-	-	-
BOOT BENEFIT	-	-	58	-	-	-	100.0%
SUI EXPENSE	92	52	141	-	124	-12.1%	-
ETT EXPENSE	4	2	4	-	4	0.0%	-
DISABILITY PLAN	114	95	103	14	79	-23.3%	448.2%
CALPERS RETIREMENT (ER) - Classic Plan	5,092	5,098	5,717	427	2,708	-52.6%	534.0%
CALPERS RETIREMENT (EE) - Classic Plan	2,942	2,264	2,461	322	1,019	-58.6%	216.6%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	877	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	1,120	638	-	493	-22.7%	-
OPEB EXPENSE	-	-	-	-	-	-	100.0%
TOTAL SALARY & BENEFIT	61,855	43,894	57,905	6,178	41,179	-28.9%	566.5%
CHEMICALS	3,156	865	2,900	-	-	-	-
GLASSWARE	874	211	725	-	-	-	-
BOOKS & REF. MATERIAL	-	-	147	-	-	-	-
CONTRACT TESTING	8,639	21,619	26,100	15,798	20,300	-22.2%	28.5%
GENERAL SUPPLY	1,608	782	1,334	80	-	-	-
QUALITY CONTROL PROGRAM	1,755	1,411	5,800	-	-	-	-
POSTAGE	-	787	464	-	-	-	-
PRINTING	1,470	2,478	2,422	2,422	2,755	13.7%	13.7%
OFFICE SUPPLY	-	-	218	-	-	-	-
MEMBERSHIPS & DUES	682	721	783	668	145	-81.5%	-78.3%
LAB PERMITS	1,844	1,721	2,610	954	1,015	-61.1%	6.4%
CERTIFICATION	-	-	174	-	-	-	-
LAB MAINT. & REPAIR	933	813	4,350	-	-	-	-
TOTAL DEPARTMENT EXPENSE	20,960	31,408	48,027	19,922	24,215	-49.6%	21.5%
TOTAL EXPENSE	82,816	75,302	105,932	26,101	65,394	-38.3%	150.5%

**MARINA COAST WATER DISTRICT
LAB BUDGET FOR FY 2021-2022**

ACCOUNT NAME	ORD WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	104,183	71,636	89,297	10,069	70,433	-21.1%	599.5%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	31	729	501	-	-	-	100.0%
STANDBY WAGES	42	-	-	-	-	-	100.0%
FICA - SS EXPENSE	6,237	5,732	5,568	532	4,366	-21.6%	720.5%
FICA - MEDI EXPENSE	1,459	1,340	1,302	145	1,021	-21.6%	604.7%
MEDICAL INSURANCE	9,553	7,764	17,169	1,703	8,859	-48.4%	420.1%
DENTAL INS. EXPENSE	392	315	1,082	97	349	-67.7%	258.1%
VISION INS. EXPENSE	159	126	176	14	132	-25.0%	831.5%
WORKERS COMP. EXPENSE	4,432	3,365	3,570	334	2,440	-31.7%	630.0%
LIFE INSURANCE EXPENSE	364	332	306	46	234	-23.5%	405.5%
UNIFORM BENEFIT	153	128	461	-	-	-	-
BOOT BENEFIT	-	-	142	-	-	-	100.0%
SUI EXPENSE	214	133	344	-	303	-11.9%	-
ETT EXPENSE	10	6	11	-	9	-18.2%	-
DISABILITY PLAN	267	242	251	35	192	-23.5%	443.9%
CALPERS RETIREMENT (ER) - Classic Plan	11,881	13,018	13,996	1,021	6,630	-52.6%	549.5%
CALPERS RETIREMENT (EE) - Classic Plan	6,864	5,748	6,024	770	2,494	-58.6%	224.0%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	2,146	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	2,880	1,562	-	1,207	-22.7%	-
OPEB EXPENSE	-	-	-	-	-	-	100.0%
TOTAL SALARY & BENEFIT	146,241	113,494	141,762	14,767	100,815	-28.9%	582.7%
CHEMICALS	7,364	2,224	7,100	-	-	-	-
GLASSWARE	2,038	542	1,775	-	-	-	-
BOOKS & REF. MATERIAL	-	-	359	-	-	-	-
CONTRACT TESTING	22,635	43,711	63,900	34,363	49,700	-22.2%	44.6%
GENERAL SUPPLY	3,752	2,011	3,266	196	-	-	-
QUALITY CONTROL PROGRAM	4,095	3,629	14,200	-	-	-	-
POSTAGE	111	340	1,136	-	-	-	-
PRINTING	3,264	5,795	5,928	5,928	6,745	13.8%	13.8%
OFFICE SUPPLY	-	-	532	-	-	-	-
MEMBERSHIPS & DUES	1,591	1,854	1,917	1,637	355	-81.5%	-78.3%
LAB PERMITS	4,302	4,424	6,390	2,335	2,485	-61.1%	6.4%
CERTIFICATION	-	-	426	-	-	-	-
LAB MAINT. & REPAIR	2,176	2,092	10,650	-	-	-	-
TOTAL DEPARTMENT EXPENSE	51,328	66,622	117,579	44,459	59,285	-49.6%	33.3%
TOTAL EXPENSE	197,569	180,116	259,341	59,226	160,100	-38.3%	170.3%

**MARINA COAST WATER DISTRICT
LAB BUDGET FOR FY 2021-2022**

ACCOUNT NAME	TOTAL						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	148,021	99,071	125,770	14,282	99,201	-21.1%	594.6%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	45	1,012	706	-	-	-	100.0%
STANDBY WAGES	60	-	-	-	-	-	100.0%
FICA - SS EXPENSE	8,906	7,986	7,842	754	6,150	-21.6%	715.3%
FICA - MEDI EXPENSE	2,083	1,868	1,834	206	1,438	-21.6%	599.2%
MEDICAL INSURANCE	13,647	10,847	24,182	2,415	12,477	-48.4%	416.7%
DENTAL INS. EXPENSE	559	442	1,524	138	491	-67.8%	255.3%
VISION INS. EXPENSE	227	176	248	20	186	-25.0%	813.6%
WORKERS COMP. EXPENSE	6,329	4,689	5,028	474	3,436	-31.7%	624.1%
LIFE INSURANCE EXPENSE	521	462	431	66	330	-23.4%	397.9%
UNIFORM BENEFIT	218	178	650	-	-	-	-
BOOT BENEFIT	-	-	200	-	-	-	100.0%
SUI EXPENSE	305	185	485	-	427	-12.0%	-
ETT EXPENSE	14	8	15	-	13	-13.3%	-
DISABILITY PLAN	381	338	354	50	271	-23.4%	445.2%
CALPERS RETIREMENT (ER) - Classic Plan	16,974	18,116	19,713	1,448	9,338	-52.6%	545.0%
CALPERS RETIREMENT (EE) - Classic Plan	9,806	8,012	8,485	1,092	3,513	-58.6%	221.8%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	3,023	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	4,000	2,200	-	1,700	-22.7%	-
OPEB EXPENSE	-	-	-	-	-	-	100.0%
TOTAL SALARY & BENEFIT	208,096	157,388	199,667	20,945	141,994	-28.9%	577.9%
CHEMICALS	10,520	3,089	10,000	-	-	-	-
GLASSWARE	2,912	753	2,500	-	-	-	-
BOOKS & REF. MATERIAL	-	-	506	-	-	-	-
CONTRACT TESTING	31,274	65,330	90,000	50,161	70,000	-22.2%	39.6%
GENERAL SUPPLY	5,361	2,793	4,600	276	-	-	-
QUALITY CONTROL PROGRAM	5,850	5,041	20,000	-	-	-	-
POSTAGE	111	1,127	1,600	-	-	-	-
PRINTING	4,734	8,273	8,350	8,350	9,500	13.8%	13.8%
OFFICE SUPPLY	-	-	750	-	-	-	-
MEMBERSHIPS & DUES	2,273	2,575	2,700	2,305	500	-81.5%	-78.3%
LAB PERMITS	6,145	6,145	9,000	3,289	3,500	-61.1%	6.4%
CERTIFICATION	-	-	600	-	-	-	-
LAB MAINT. & REPAIR	3,109	2,905	15,000	-	-	-	-
TOTAL DEPARTMENT EXPENSE	72,288	98,030	165,606	64,381	83,500	-49.6%	29.7%
TOTAL EXPENSE	280,385	255,418	365,273	85,326	225,494	-38.3%	164.3%

**MARINA COAST WATER DISTRICT
CONSERVATION BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	32,688	32,533	39,012	33,762	39,788	2.0%	17.8%
OVERTIME	1,840	990	1,804	82	1,833	1.6%	2138.1%
FICA - SS EXPENSE	2,093	2,117	2,531	2,104	2,580	1.9%	22.6%
FICA - MEDI EXPENSE	489	495	592	492	603	1.9%	22.6%
MEDICAL INSURANCE	3,355	3,192	4,121	3,506	4,014	-2.6%	14.5%
DENTAL INS. EXPENSE	121	113	142	118	142	0.0%	20.7%
VISION INS. EXPENSE	62	58	66	60	66	0.0%	10.0%
WORKERS COMP. EXPENSE	334	284	395	260	360	-8.9%	38.4%
LIFE INSURANCE EXPENSE	119	123	135	142	138	2.2%	-3.1%
UNIFORM BENEFIT	-	13	58	-	58	0.0%	-
SUI EXPENSE	102	90	147	18	147	0.0%	708.6%
ETT EXPENSE	5	4	4	0	4	0.0%	100.0%
DISABILITY PLAN	87	90	110	106	113	2.7%	6.7%
CALPERS RETIREMENT (ER) - Classic Plan	3,892	4,428	6,237	5,740	7,151	14.7%	24.6%
CALPERS RETIREMENT (EE) - Classic Plan	2,160	2,140	2,651	2,338	2,709	2.2%	15.9%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	1,120	638	580	638	0.0%	10.0%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	47,348	47,788	58,643	49,308	60,344	2.9%	22.4%
BOOKS & REF. MATERIAL	-	-	58	58	58	0.0%	0.0%
PRINTING	5,451	2,147	3,150	2,425	4,920	56.2%	102.9%
GENERAL SUPPLY	63	26	1,450	1,230	1,305	-10.0%	6.1%
COMPUTERS/DATA PROCESSING	215	536	435	435	435	0.0%	0.0%
ADVERTISEMENT	1,254	260	2,500	1,000	2,500	0.0%	150.0%
CONSULTING SERVICES	750	1,498	37,140	7,352	1,595	-95.7%	100.0%
MEMBERSHIPS & DUES	1,685	1,591	2,030	1,612	1,740	-14.3%	7.9%
TOILET REBATE	29,845	17,137	19,000	17,448	21,500	13.2%	23.2%
WASHING MACHINE REBATE	2,725	3,075	3,600	3,750	5,100	41.7%	36.0%
CONSERVATION EDUCATION	21,144	15,928	28,050	11,098	28,050	0.0%	152.7%
LANDSCAPE REBATE	5,024	5,358	15,000	13,217	15,000	0.0%	13.5%
HOT WATER RECIR REBATE	2,535	908	2,500	2,000	3,000	20.0%	50.0%
SHOWER HEADS AND AERATORS	2,929	1,409	2,000	500	1,000	-50.0%	100.0%
LANDSCAPE DEMONSTRATION	432	358	435	435	435	0.0%	0.0%
TOTAL DEPARTMENT EXPENSE	74,051	50,233	117,348	62,559	86,638	-26.2%	38.5%
TOTAL EXPENSE	121,399	98,021	175,991	111,867	146,982	-16.5%	31.4%

**MARINA COAST WATER DISTRICT
CONSERVATION BUDGET FOR FY 2021-2022**

ACCOUNT NAME	ORD WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	77,707	85,203	95,512	82,658	97,412	2.0%	17.8%
OVERTIME	4,293	2,545	4,416	200	4,486	1.6%	2141.4%
FICA - SS EXPENSE	4,892	5,437	6,195	5,148	6,318	2.0%	22.7%
FICA - MEDI EXPENSE	1,144	1,272	1,449	1,204	1,478	2.0%	22.8%
MEDICAL INSURANCE	7,828	8,208	10,089	8,584	9,827	-2.6%	14.5%
DENTAL INS. EXPENSE	283	291	346	287	346	0.0%	20.7%
VISION INS. EXPENSE	145	149	161	146	161	0.0%	10.1%
WORKERS COMP. EXPENSE	781	729	968	638	883	-8.8%	38.5%
LIFE INSURANCE EXPENSE	277	315	329	350	337	2.4%	-3.7%
UNIFORM BENEFIT	-	32	142	-	142	0.0%	-
SUI EXPENSE	239	230	361	45	361	0.0%	694.3%
ETT EXPENSE	11	10	11	2	11	0.0%	469.9%
DISABILITY PLAN	203	231	271	259	276	1.8%	6.8%
CALPERS RETIREMENT (ER) - Classic Plan	9,082	11,387	15,269	14,052	17,509	14.7%	24.6%
CALPERS RETIREMENT (EE) - Classic Plan	5,041	5,502	6,490	5,724	6,633	2.2%	15.9%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	2,880	1,562	1,420	1,562	0.0%	10.0%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	111,924	124,421	143,571	120,717	147,742	2.9%	22.4%
BOOKS & REF. MATERIAL	-	-	142	142	142	0.0%	0.0%
PRINTING	3,699	1,631	4,350	2,765	7,080	62.8%	156.1%
GENERAL SUPPLY	147	68	3,550	3,010	3,195	-10.0%	6.1%
COMPUTERS/DATA PROCESSING	501	1,379	1,065	1,065	1,065	0.0%	0.0%
ADVERTISEMENT	1,604	260	2,500	1,000	2,500	0.0%	150.0%
CONSULTING SERVICES	1,750	4,007	32,760	7,448	3,905	-88.1%	100.0%
MEMBERSHIPS & DUES	3,932	4,092	4,970	3,948	4,260	-14.3%	7.9%
TOILET REBATE	69,564	72,213	56,000	51,000	80,000	42.9%	56.9%
WASHING MACHINE REBATE	3,950	2,300	7,200	7,200	10,200	41.7%	41.7%
CONSERVATION EDUCATION	13,725	15,352	18,700	3,254	18,700	0.0%	474.7%
LANDSCAPE REBATE	420	-	10,000	7,361	10,000	0.0%	35.8%
HOT WATER RECIR REBATE	-	-	300	250	250	-16.7%	0.0%
SHOWER HEADS AND AERATORS	2,929	1,409	2,000	500	1,000	-50.0%	100.0%
LANDSCAPE DEMONSTRATION	1,008	920	1,065	1,065	1,065	0.0%	0.0%
TOTAL DEPARTMENT EXPENSE	103,230	103,632	144,602	90,008	143,362	-0.9%	59.3%
TOTAL EXPENSE	215,154	228,053	288,173	210,725	291,104	1.0%	38.1%

**MARINA COAST WATER DISTRICT
CONSERVATION BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WAGES - CON	110,395	117,736	134,524	116,420	137,200	2.0%	17.8%
OVERTIME	6,132	3,534	6,220	282	6,319	1.6%	2140.5%
FICA - SS EXPENSE	6,984	7,553	8,726	7,252	8,898	2.0%	22.7%
FICA - MEDI EXPENSE	1,633	1,767	2,041	1,696	2,081	2.0%	22.7%
MEDICAL INSURANCE	11,182	11,400	14,210	12,090	13,841	-2.6%	14.5%
DENTAL INS. EXPENSE	405	405	488	404	488	0.0%	20.7%
VISION INS. EXPENSE	207	207	227	206	227	0.0%	10.1%
WORKERS COMP. EXPENSE	1,116	1,013	1,363	898	1,243	-8.8%	38.5%
LIFE INSURANCE EXPENSE	396	438	464	492	475	2.4%	-3.5%
UNIFORM BENEFIT	-	45	200	-	200	0.0%	-
SUI EXPENSE	341	320	508	64	508	0.0%	698.4%
ETT EXPENSE	15	13	15	2	15	0.0%	549.4%
DISABILITY PLAN	290	321	381	364	389	2.1%	6.7%
CALPERS RETIREMENT (ER) - Classic Plan	12,975	15,816	21,506	19,792	24,660	14.7%	24.6%
CALPERS RETIREMENT (EE) - Classic Plan	7,201	7,642	9,141	8,062	9,342	2.2%	15.9%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	4,000	2,200	2,000	2,200	0.0%	10.0%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	159,272	172,210	202,214	170,025	208,086	2.9%	22.4%
BOOKS & REF. MATERIAL	-	-	200	200	200	0.0%	0.0%
PRINTING	9,150	3,777	7,500	5,190	12,000	60.0%	131.2%
GENERAL SUPPLY	210	94	5,000	4,240	4,500	-10.0%	6.1%
COMPUTERS/DATA PROCESSING	715	1,915	1,500	1,500	1,500	0.0%	0.0%
ADVERTISEMENT	2,858	521	5,000	2,000	5,000	0.0%	150.0%
CONSULTING SERVICES	2,500	5,505	69,900	14,800	5,500	-92.1%	100.0%
MEMBERSHIPS & DUES	5,618	5,684	7,000	5,560	6,000	-14.3%	7.9%
TOILET REBATE	99,409	89,350	75,000	68,448	101,500	35.3%	48.3%
WASHING MACHINE REBATE	6,675	5,375	10,800	10,950	15,300	41.7%	39.7%
CONSERVATION EDUCATION	34,869	31,280	46,750	14,352	46,750	0.0%	225.7%
LANDSCAPE REBATE	5,444	5,358	25,000	20,578	25,000	0.0%	21.5%
HOT WATER RECIR REBATE	2,535	908	2,800	2,250	3,250	16.1%	44.4%
SHOWER HEADS AND AERATORS	5,858	2,819	4,000	1,000	2,000	-50.0%	100.0%
LANDSCAPE DEMONSTRATION	1,441	1,278	1,500	1,500	1,500	0.0%	0.0%
TOTAL DEPARTMENT EXPENSE	177,281	153,865	261,950	152,568	230,000	-12.2%	50.8%
TOTAL EXPENSE	336,553	326,074	464,164	322,593	438,086	-5.6%	35.8%

**MARINA COAST WATER DISTRICT
ENGINEERING BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	124,873	156,158	211,589	153,277	213,164	0.7%	39.1%
WAGES-ALLOCATED TO CAPITAL	(5,415)	(14,246)	(77,000)	(41,804)	(66,747)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	328	255	146	-	-	-	100.0%
FICA - SS EXPENSE	7,050	8,495	12,327	7,588	12,304	-0.2%	62.1%
FICA - MEDI EXPENSE	1,802	2,183	3,070	2,159	3,091	0.7%	43.2%
MEDICAL INSURANCE	18,593	22,584	32,769	22,634	35,991	9.8%	59.0%
DENTAL INSURANCE	743	872	1,386	876	1,621	17.0%	85.1%
VISION INSURANCE	232	269	347	300	347	0.0%	15.5%
WORKERS COMP. INSURANCE	1,232	1,270	1,985	1,176	1,815	-8.6%	54.3%
LIFE INSURANCE EXPENSE	530	661	775	812	778	0.4%	-4.2%
BOOTS BENEFIT	86	-	168	-	288	71.4%	-
SUI EXPENSE	222	325	388	-	388	0.0%	-
ETT EXPENSE	10	14	12	-	12	0.0%	-
DISABILITY PLAN	389	486	661	599	666	0.8%	11.2%
CALPERS RETIREMENT (ER) - Classic Plan	12,208	18,599	28,171	23,104	32,738	16.2%	41.7%
CALPERS RETIREMENT (EE) - Classic Plan	6,751	8,810	12,177	8,987	12,402	1.8%	38.0%
CALPERS-62 RETIREMENT (ER)	2,494	2,162	3,424	3,164	3,612	5.5%	14.2%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	2,890	3,360	760	3,360	0.0%	341.9%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	172,129	211,785	236,043	183,633	255,830	8.4%	39.3%
BOOKS & REF MATERIALS	-	-	120	120	120	0.0%	0.0%
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	120	120	120	0.0%	0.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	36	36	36	0.0%	0.0%
MEMBERSHIPS & DUES	377	486	360	360	138	-61.7%	-61.7%
MAPPING SERVICES	-	-	10,000	5,000	5,000	-50.0%	0.0%
ENGINEERING CONSULTANTS	64,393	53,080	88,000	88,000	20,400	-76.8%	-76.8%
DEVELOPER EXPENSES (NOT MCWD)	18,816	27,511	40,000	40,000	40,000	0.0%	100.0%
DEVELOPER EXPENSES - METERS	-	-	-	4,038	13,500	-	100.0%
TOTAL DEPARTMENT EXPENSE	83,586	81,077	138,636	137,674	79,314	-42.8%	-42.4%
TOTAL EXPENSE	255,715	292,862	374,679	321,307	335,144	-10.6%	4.3%

**MARINA COAST WATER DISTRICT
ENGINEERING BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	35,325	37,632	52,897	37,727	44,409	-16.0%	17.7%
WAGES-ALLOCATED TO CAPITAL	-	-	(25,000)	(12,500)	(13,906)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	96	67	37	-	-	-	100.0%
FICA - SS EXPENSE	1,978	2,048	3,082	1,861	2,563	-16.8%	37.7%
FICA - MEDI EXPENSE	507	530	768	532	644	-16.1%	21.2%
MEDICAL INSURANCE	5,308	5,558	8,192	5,587	7,498	-8.5%	34.2%
DENTAL INSURANCE	213	215	347	216	338	-2.6%	56.3%
VISION INSURANCE	65	66	87	74	72	-17.2%	-2.6%
WORKERS COMP. INSURANCE	345	309	496	291	378	-23.8%	30.1%
LIFE INSURANCE EXPENSE	150	161	194	200	162	-16.5%	-19.1%
BOOTS BENEFIT	25	-	42	-	60	42.9%	-
SUI EXPENSE	65	85	97	-	81	-16.5%	-
ETT EXPENSE	3	4	3	-	2	-33.3%	-
DISABILITY PLAN	110	118	165	148	139	-15.8%	-5.9%
CALPERS RETIREMENT (ER) - Classic Plan	3,492	4,607	7,043	5,717	6,820	-3.2%	19.3%
CALPERS RETIREMENT (EE) - Classic Plan	1,911	2,098	3,044	2,202	2,584	-15.1%	17.3%
CALPERS-62 RETIREMENT (ER)	700	564	856	791	752	-12.1%	-4.9%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	753	840	190	700	-16.7%	268.3%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	50,292	54,814	53,262	43,035	53,296	0.1%	23.8%
BOOKS & REF MATERIALS	-	-	30	30	25	-16.7%	-16.7%
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	30	30	25	-16.7%	-16.7%
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	9	9	8	-11.1%	-11.1%
MEMBERSHIPS & DUES	21	49	90	91	29	-67.8%	-68.0%
MAPPING SERVICES	-	-	5,000	2,500	2,500	-50.0%	0.0%
ENGINEERING CONSULTANTS	20,869	12,870	26,000	26,000	4,250	-83.7%	-83.7%
DEVELOPER EXPENSES (NOT MCWD)	2,769	1,250	10,000	10,000	10,000	0.0%	100.0%
DEVELOPER EXPENSES - METERS	-	-	-	-	-	-	100.0%
TOTAL DEPARTMENT EXPENSE	23,659	14,170	41,159	38,660	16,837	-59.1%	-56.4%
TOTAL EXPENSE	73,951	68,983	94,421	81,694	70,133	-25.7%	-14.2%

**MARINA COAST WATER DISTRICT
ENGINEERING BUDGET FOR FY 2021-2022**

ACCOUNT NAME	ORD WATER				2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED			
WAGES - ENG	303,520	405,294	493,708	353,289	515,146	4.3%	45.8%
WAGES-ALLOCATED TO CAPITAL	(39,102)	(56,620)	(155,000)	(79,112)	(161,305)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	739	632	341	-	-	-	100.0%
FICA - SS EXPENSE	17,178	22,012	28,762	17,436	29,736	3.4%	70.5%
FICA - MEDI EXPENSE	4,361	5,628	7,163	4,975	7,470	4.3%	50.2%
MEDICAL INSURANCE	44,813	59,889	76,461	52,264	86,978	13.8%	66.4%
DENTAL INSURANCE	1,785	2,314	3,233	2,025	3,919	21.2%	93.5%
VISION INSURANCE	562	699	810	695	839	3.6%	20.8%
WORKERS COMP. INSURANCE	3,102	3,245	4,631	2,685	4,387	-5.3%	63.4%
LIFE INSURANCE EXPENSE	1,281	1,705	1,807	1,874	1,881	4.1%	0.4%
BOOTS BENEFIT	193	-	392	-	696	77.6%	-
SUI EXPENSE	499	804	906	-	938	3.5%	-
ETT EXPENSE	23	34	27	-	29	7.4%	-
DISABILITY PLAN	937	1,252	1,542	1,381	1,608	4.3%	16.4%
CALPERS RETIREMENT (ER) - Classic Plan	27,470	44,741	65,733	53,476	79,118	20.4%	47.9%
CALPERS RETIREMENT (EE) - Classic Plan	15,195	20,731	28,412	20,640	29,971	5.5%	45.2%
CALPERS-62 RETIREMENT (ER)	6,997	7,504	7,989	7,381	8,728	9.3%	18.2%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	7,158	7,840	1,776	8,120	3.6%	357.3%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	389,554	527,025	575,429	440,783	618,259	7.4%	40.3%
BOOKS & REF MATERIALS	-	-	280	280	290	3.6%	3.6%
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	280	280	290	3.6%	3.6%
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	84	84	86	2.4%	2.4%
MEMBERSHIPS & DUES	874	1,232	840	839	333	-60.4%	-60.3%
MAPPING SERVICES	-	-	40,000	20,000	20,000	-50.0%	0.0%
ENGINEERING CONSULTANTS	172,816	129,714	380,000	380,000	49,300	-87.0%	-87.0%
DEVELOPER EXPENSES (NOT MCWD)	206,130	162,985	250,000	250,000	250,000	0.0%	0.0%
DEVELOPER EXPENSES - METERS	75,462	67,914	100,000	44,740	108,000	8.0%	141.4%
TOTAL DEPARTMENT EXPENSE	455,282	361,845	771,484	696,223	428,299	-44.5%	-38.5%
TOTAL EXPENSE	844,836	888,870	1,346,913	1,137,006	1,046,558	-22.3%	-8.0%

**MARINA COAST WATER DISTRICT
ENGINEERING BUDGET FOR FY 2021-2022**

ACCOUNT NAME	ORD SEWER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	80,538	127,252	123,427	107,397	115,464	-6.5%	7.5%
WAGES-ALLOCATED TO CAPITAL	(5,455)	(53,757)	(105,000)	(78,811)	(36,155)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	205	155	85	-	-	-	100.0%
FICA - SS EXPENSE	4,500	7,181	7,191	5,542	6,665	-7.3%	20.3%
FICA - MEDI EXPENSE	1,147	1,797	1,791	1,521	1,674	-6.5%	10.0%
MEDICAL INSURANCE	11,986	18,609	19,115	15,285	19,495	2.0%	27.5%
DENTAL INSURANCE	479	713	809	587	878	8.5%	49.6%
VISION INSURANCE	148	223	202	206	188	-6.9%	-8.5%
WORKERS COMP. INSURANCE	786	1,037	1,157	806	982	-15.1%	21.8%
LIFE INSURANCE EXPENSE	338	540	452	555	421	-6.9%	-24.1%
BOOTS BENEFIT	54	-	98	-	156	59.2%	-
SUI EXPENSE	139	198	226	-	210	-7.1%	-
ETT EXPENSE	6	8	7	-	6	-14.3%	-
DISABILITY PLAN	247	396	385	411	361	-6.2%	-12.1%
CALPERS RETIREMENT (ER) - Classic Plan	7,571	13,406	16,433	14,674	17,733	7.9%	20.8%
CALPERS RETIREMENT (EE) - Classic Plan	4,170	7,068	7,103	6,144	6,718	-5.4%	9.3%
CALPERS-62 RETIREMENT (ER)	1,708	1,995	1,997	2,304	1,956	-2.1%	-15.1%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	1,760	1,960	444	1,820	-7.1%	310.0%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	108,567	128,581	77,606	77,064	138,572	78.6%	79.8%
BOOKS & REF MATERIALS	-	-	70	70	65	-7.1%	-7.1%
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	70	70	65	-7.1%	-7.1%
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	21	21	20	-4.8%	-4.8%
MEMBERSHIPS & DUES	45	113	210	211	75	-64.3%	-64.4%
MAPPING SERVICES	-	-	20,000	10,000	10,000	-50.0%	0.0%
ENGINEERING CONSULTANTS	62,627	32,108	88,000	88,000	11,050	-87.4%	-87.4%
DEVELOPER EXPENSES (NOT MCWD)	124,582	114,103	105,000	105,000	34,000	-67.6%	-67.6%
DEVELOPER EXPENSES - METERS	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	187,253	146,325	213,371	203,372	55,275	-74.1%	-72.8%
TOTAL EXPENSE	295,821	274,905	290,977	280,435	193,847	-33.4%	-30.9%

**MARINA COAST WATER DISTRICT
ENGINEERING BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WAGES - ENG	544,256	726,335	881,621	651,690	888,183	0.7%	36.3%
WAGES-ALLOCATED TO CAPITAL	(49,972)	(124,622)	(362,000)	(212,228)	(278,113)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	1,369	1,109	609	-	-	-	100.0%
FICA - SS EXPENSE	30,706	39,737	51,362	32,426	51,268	-0.2%	58.1%
FICA - MEDI EXPENSE	7,817	10,138	12,792	9,186	12,879	0.7%	40.2%
MEDICAL INSURANCE	80,700	106,639	136,537	95,770	149,962	9.8%	56.6%
DENTAL INSURANCE	3,220	4,114	5,775	3,704	6,756	17.0%	82.4%
VISION INSURANCE	1,007	1,257	1,446	1,274	1,446	0.0%	13.5%
WORKERS COMP. INSURANCE	5,466	5,861	8,269	4,958	7,562	-8.6%	52.5%
LIFE INSURANCE EXPENSE	2,299	3,067	3,228	3,442	3,242	0.4%	-5.8%
BOOTS BENEFIT	358	-	700	-	1,200	71.4%	-
SUI EXPENSE	924	1,411	1,617	-	1,617	0.0%	-
ETT EXPENSE	42	60	49	-	49	0.0%	-
DISABILITY PLAN	1,682	2,252	2,753	2,538	2,774	0.8%	9.3%
CALPERS RETIREMENT (ER) - Classic Plan	50,742	81,353	117,380	96,972	136,409	16.2%	40.7%
CALPERS RETIREMENT (EE) - Classic Plan	28,027	38,707	50,736	37,972	51,675	1.9%	36.1%
CALPERS-62 RETIREMENT (ER)	11,899	12,225	14,266	13,640	15,048	5.5%	10.3%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	12,561	14,000	3,170	14,000	0.0%	341.6%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	720,542	922,205	942,340	744,514	1,065,957	13.1%	43.2%
BOOKS & REF MATERIALS	-	-	500	500	500	0.0%	0.0%
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	-	-	500	500	500	0.0%	0.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	150	150	150	0.0%	0.0%
MEMBERSHIPS & DUES	1,317	1,880	1,500	1,500	575	-61.7%	-61.7%
MAPPING SERVICES	-	-	75,000	37,500	37,500	-50.0%	0.0%
ENGINEERING CONSULTANTS	320,706	227,773	582,000	582,000	85,000	-85.4%	-85.4%
DEVELOPER EXPENSES (NOT MCWD)	352,297	305,849	405,000	405,000	334,000	-17.5%	-17.5%
DEVELOPER EXPENSES - METERS	75,462	67,914	100,000	48,778	121,500	21.5%	149.1%
TOTAL DEPARTMENT EXPENSE	749,781	603,416	1,164,650	1,075,928	579,725	-50.2%	-46.1%
TOTAL EXPENSE	1,470,322	1,525,621	2,106,990	1,820,443	1,645,682	-21.9%	-9.6%

**MARINA COAST WATER DISTRICT
WATER RESOURCES BUDGET FOR FY 2021-2022**

ACCOUNT NAME	MARINA WATER						
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	44,808	54,832	78,300	54,060	54,668	-30.2%	1.1%
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	2,331	3,368	4,855	3,253	3,390	-30.2%	4.2%
FICA - MEDI EXPENSE	545	788	1,135	778	793	-30.1%	2.0%
MEDICAL INSURANCE	6,610	9,197	20,327	9,659	8,251	-59.4%	-14.6%
DENTAL INSURANCE	239	334	855	334	301	-64.8%	-9.9%
VISION INSURANCE	59	82	157	82	74	-52.9%	-10.0%
WORKERS COMP. INSURANCE	392	469	647	416	488	-24.6%	17.3%
LIFE INSURANCE EXPENSE	161	238	278	260	187	-32.7%	-28.1%
UNIFORM BENEFIT	-	-	80	-	-	-	-
BOOTS BENEFIT	80	80	160	160	-	-	-
SUI EXPENSE	46	67	185	-	92	-50.3%	-
ETT EXPENSE	2	3	6	2	2	-66.7%	0.0%
DISABILITY PLAN	118	175	86	192	171	98.8%	-11.1%
CALPERS RETIREMENT (ER) - Classic Plan	5,255	7,602	9,030	10,440	10,809	19.7%	3.5%
CALPERS RETIREMENT (EE) - Classic Plan	2,886	4,142	3,838	4,258	4,095	6.7%	-3.8%
CALPERS-62 RETIREMENT (ER)	-	-	1,890	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	1,520	-	720	-52.6%	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	63,533	81,376	123,349	83,895	84,041	-31.9%	0.2%
BOOKS & REFERENCE MATERIALS	-	-	1,200	-	400	-66.7%	-
ADVERTISEMENT	-	110	-	-	2,000	-	-
MEMBERSHIPS & DUES	-	-	400	-	400	0.0%	-
ENGINEERING CONSULTANTS	268,434	296,627	584,500	291,906	352,000	-39.8%	20.6%
TOTAL DEPARTMENT EXPENSE	268,434	296,737	586,100	291,906	354,800	-39.5%	21.5%
TOTAL EXPENSE	331,967	378,113	709,449	375,800	438,841	-38.1%	16.8%

**MARINA COAST WATER DISTRICT
WATER RESOURCES BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WAGES - ENG	91,600	82,465	117,451	81,088	82,002	-30.2%	1.1%
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	4,671	5,053	7,282	4,880	5,084	-30.2%	4.2%
FICA - MEDI EXPENSE	1,093	1,182	1,703	1,166	1,189	-30.2%	2.0%
MEDICAL INSURANCE	13,490	13,795	30,491	14,488	12,376	-59.4%	-14.6%
DENTAL INSURANCE	489	501	1,282	502	451	-64.8%	-10.1%
VISION INSURANCE	121	124	235	124	112	-52.3%	-9.7%
WORKERS COMP. INSURANCE	796	703	970	624	732	-24.5%	17.3%
LIFE INSURANCE EXPENSE	329	357	417	390	280	-32.9%	-28.2%
UNIFORM BENEFIT	-	-	120	-	-	-	-
BOOTS BENEFIT	120	120	240	240	-	-	-
SUI EXPENSE	108	101	277	-	139	-49.8%	-
ETT EXPENSE	5	4	8	4	4	-50.0%	0.0%
DISABILITY PLAN	240	262	130	290	256	96.9%	-11.6%
CALPERS RETIREMENT (ER) - Classic Plan	11,222	14,119	13,546	15,662	16,214	19.7%	3.5%
CALPERS RETIREMENT (EE) - Classic Plan	5,836	6,212	5,758	6,386	6,142	6.7%	-3.8%
CALPERS-62 RETIREMENT (ER)	-	-	2,835	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	2,280	-	1,080	-52.6%	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	130,119	124,997	185,025	125,843	126,061	-31.9%	0.2%
BOOKS & REFERENCE MATERIALS	-	-	3,000	-	600	-80.0%	-
ADVERTISEMENT	-	165	10,000	-	3,000	-70.0%	-
MEMBERSHIPS & DUES	-	-	1,000	-	600	-40.0%	-
ENGINEERING CONSULTANTS	409,829	444,941	1,461,250	438,484	528,000	-63.9%	20.4%
TOTAL DEPARTMENT EXPENSE	409,829	445,106	1,475,250	438,484	532,200	-63.9%	21.4%
TOTAL EXPENSE	539,948	570,103	1,660,275	564,327	658,261	-60.4%	16.6%

**MARINA COAST WATER DISTRICT
WATER RESOURCES BUDGET FOR FY 2021-2022**

ACCOUNT NAME	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2020-2021 ESTIMATED	2021-2022 PROPOSED		
WAGES - ENG	136,408	137,297	195,751	135,148	136,670	-30.2%	1.1%
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	7,001	8,421	12,137	8,132	8,474	-30.2%	4.2%
FICA - MEDI EXPENSE	1,638	1,969	2,838	1,944	1,982	-30.2%	2.0%
MEDICAL INSURANCE	20,100	22,992	50,818	24,147	20,627	-59.4%	-14.6%
DENTAL INSURANCE	729	835	2,137	836	752	-64.8%	-10.0%
VISION INSURANCE	180	207	392	206	186	-52.6%	-9.8%
WORKERS COMP. INSURANCE	1,188	1,172	1,617	1,040	1,220	-24.6%	17.3%
LIFE INSURANCE EXPENSE	491	594	695	650	467	-32.8%	-28.1%
UNIFORM BENEFIT	-	-	200	-	-	-	-
BOOTS BENEFIT	200	200	400	400	-	-	-
SUI EXPENSE	154	168	462	-	231	-50.0%	-
ETT EXPENSE	7	7	14	6	6	-57.1%	0.0%
DISABILITY PLAN	358	436	216	482	427	97.7%	-11.4%
CALPERS RETIREMENT (ER) - Classic Plan	16,477	21,720	22,576	26,102	27,023	19.7%	3.5%
CALPERS RETIREMENT (EE) - Classic Plan	8,723	10,354	9,596	10,644	10,237	6.7%	-3.8%
CALPERS-62 RETIREMENT (ER)	-	-	4,725	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	3,800	-	1,800	-52.6%	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	193,652	206,373	308,374	209,738	210,102	-31.9%	0.2%
	-	-	-	-	-	-	-
BOOKS & REFERENCE MATERIALS	-	-	4,200	-	1,000	-76.2%	-
ADVERTISEMENT	-	276	10,000	-	5,000	-50.0%	-
MEMBERSHIPS & DUES	-	-	1,400	-	1,000	-28.6%	-
ENGINEERING CONSULTANTS	678,263	741,568	2,045,750	730,390	880,000	-57.0%	20.5%
TOTAL DEPARTMENT EXPENSE	678,263	741,844	2,061,350	730,390	887,000	-57.0%	21.4%
TOTAL EXPENSE	871,915	948,216	2,369,724	940,128	1,097,102	-53.7%	16.7%

MARINA COAST WATER DISTRICT
CAPITALIZED EQUIPMENT BUDGET FOR FY 2021-2022

ACCOUNT NAME	MARINA WATER					MARINA SEWER				
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	2,500	6,881	3,600	3,600	4,800	194	1,795	900	900	1,000
VEHICLES	19,422	-	24,000	-	24,000	3,717	-	6,000	-	5,000
O&M EQUIPMENT	8,616	127,751	62,000	62,000	86,000	910	99,721	91,950	91,950	141,350
TOTAL EXPENSE	30,538	134,632	89,600	65,600	114,800	4,821	101,516	98,850	92,850	147,350

ACCOUNT NAME	ORD WATER					ORD SEWER				
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	1,499	17,053	8,400	8,400	11,600	361	4,188	2,100	2,100	2,600
VEHICLES	36,726	-	56,000	-	58,000	6,903	-	14,000	-	13,000
O&M EQUIPMENT	7,022	222,872	56,000	56,000	87,000	1,691	113,732	225,050	225,050	205,650
TOTAL EXPENSE	45,247	239,925	120,400	64,400	156,600	8,955	117,920	241,150	227,150	221,250

ACCOUNT NAME	TOTAL					BUD vs BUD %CHANGE	BUD vs EST % CHANGE
	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ADOPTED	2020-2021 ESTIMATED	2021-2022 PROPOSED		
LABORATORY	-	-	-	-	-	0.0%	0.0%
NETWORK COMPUTER SYSTEM	4,554	29,917	15,000	15,000	20,000	33.3%	0.0%
VEHICLES	66,768	-	100,000	-	100,000	0.0%	100.0%
O&M EQUIPMENT	18,239	564,076	435,000	435,000	520,000	19.5%	0.0%
TOTAL EXPENSE	89,561	593,993	550,000	450,000	640,000	16.4%	42.2%

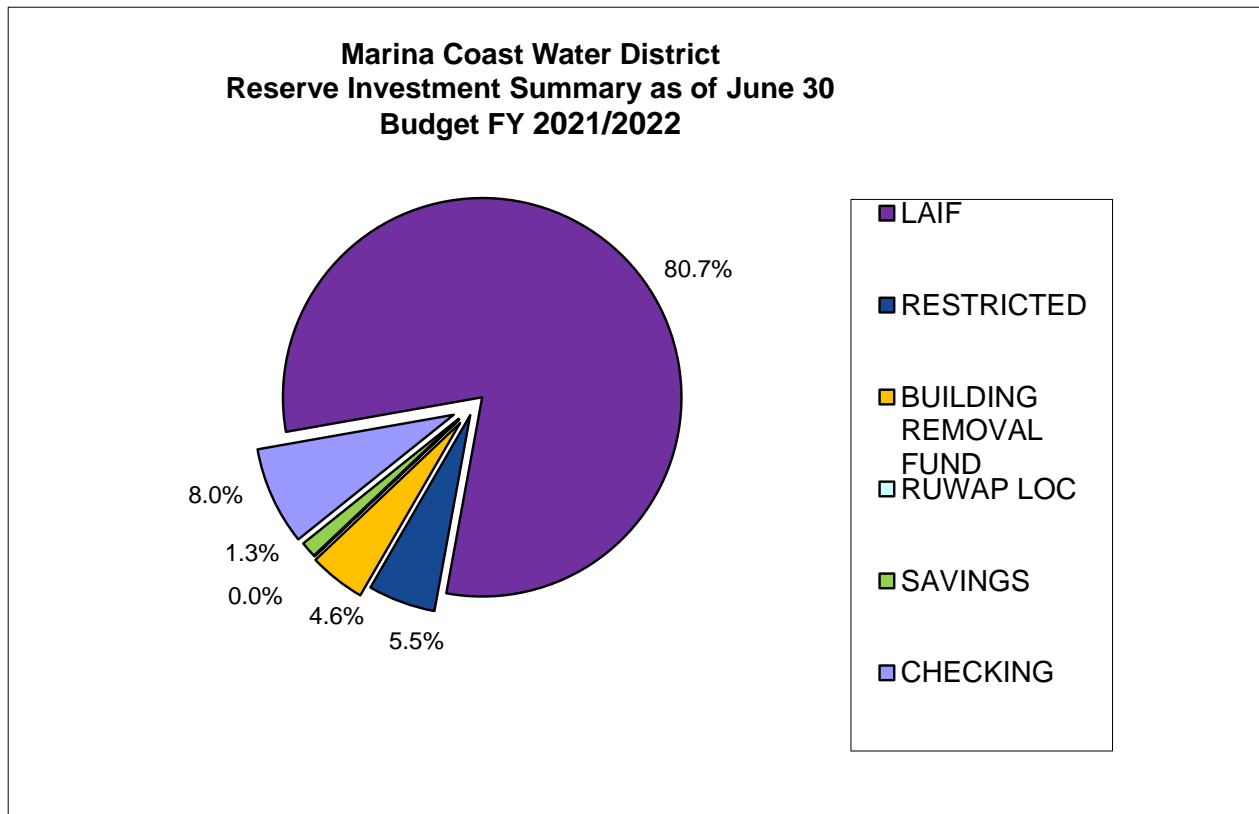
	MW	MS	OW	OS	TOTAL
Network Computer System					
Security and Monitoring Improvements	-	-	-	-	-
Server	4,800	1,000	11,600	2,600	20,000
Network Infrastructure	-	-	-	-	-
Vehicles					
Board Vehicle Replacement Policy @ \$100,000/year	24,000	5,000	58,000	13,000	100,000
O&M Equipment					
(3) Replacement Generators				140,000	140,000
(1) Replacement Generator		40,000			40,000
CCTV Lateral Camera		2,900		7,100	10,000
Backhoe	30,000	6,250	72,500	16,250	125,000
(3) Pump Control Valves-Marina Booster Station	45,000				45,000
Horizontal Motor-Marina Booster Station	5,000				5,000
Emergency Bypass Pump		15,950		39,050	55,000
Night Light Trailer	6,000	1,250	14,500	3,250	25,000
Dune LS new Flygt Pumpms and pump Bases		75,000			75,000
TOTAL	114,800	147,350	156,600	221,250	640,000

MARINA COAST WATER DISTRICT
CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2021-2022

Project No.	Project Name	Bond Funded	Capacity Fee Funded	Other Source Funded	Capital	Amount	MW	MS	OW	OS	RW
					Replacement Reserves						
MW-0302	Crescent Ave Connector to Reservoir 2	\$ 196,000				\$ 196,000	\$ 196,000				
MS-0323	Cove Way & Cardoza Ave - Abdy Way To Res. Rd. Gravity Main				\$ 100,000	\$ 100,000		\$ 100,000			
OW-0206	Inter-Garrison Rd Pipeline Up-Sizing Schoonover to E Garrison				\$ 750,000	\$ 750,000			\$ 750,000		
OW-0306	D-Zone Booster Pump Replacement	\$ 80,000				\$ 80,000			\$ 80,000		
OW-0201	Gigling Transmission from D Booster to GJM Blvd	\$ 99,000				\$ 99,000			\$ 99,000		
OS-0348	Odor Control For Imjin Gravity				\$ 100,000	\$ 100,000				\$100,000	
OS-0350	Imjin Parkway Gravity Sewer Manhole Rehabilitations (MCWD-1)				\$ 75,000	\$ 75,000				\$75,000	
OS-0147	Ord Village LS & Force Main Improvements	\$ 3,300,000				\$ 3,300,000				\$3,300,000	
OS-0152	Hatten & Booker LS Improvements	\$ 75,000				\$ 75,000				\$75,000	
OS-0203	Gigling Lift Station and Force Main Improvements	\$ 2,021,079				\$ 2,021,079				\$2,021,079	
GW-0112	A1 & A2 Zone Tanks& B/C Booster Station	\$ 3,263,400	\$ 5,061,600			\$ 8,325,000	\$ 2,664,000		\$ 5,661,000		
GW-0305	Calif. Ave & Imjin Pkwy Pipeline - Abrams to Marina Heights		\$ 2,400,000			\$ 2,400,000	\$ 768,000		\$ 1,632,000		
GW-0123	B2" Zone Tanks @CSUMB "		\$ 140,000			\$ 140,000	\$ 44,800		\$ 95,200		
GW-0311	Recondition Intermediate Reservoir	\$ 190,000				\$ 190,000	\$ 60,800		\$ 129,200		
GW-0312	Repair/Replace Valves @ Intermediate Reservoir	\$ 128,707			\$ 1,293	\$ 130,000	\$ 41,600		\$ 88,400		
RW-0306	RUWAP-Imjin Pkwy Reservation Rd to Abrams Dr.		\$ 885,000			\$ 885,000					\$ 885,000
RW-0174	RUWAP - Distribution System			\$ 2,809,896		\$ 2,809,896					\$ 2,809,896
	Totals:	\$ 9,353,186	\$ 8,486,600	\$ 2,809,896	\$ 1,026,293	\$ 21,675,975	\$ 3,775,200	\$ 100,000	\$ 8,534,800	\$ 5,571,079	\$ 3,694,896

**MARINA COAST WATER DISTRICT
DISTRICT INVESTMENTS
PROPOSED BUDGET FY 2021-2022**

BANK	BALANCE AS OF 12/31/2020 AMOUNT	PROJECTED BALANCE AS OF 6/30/2021 AMOUNT
LOCAL AGENCY INVESTMENT FUND (LAIF)	\$ 17,229,185	\$ 17,240,285
MARINA CAPITAL REPL RESERVE FUND	1,369,544	
MARINA CAPACITY FEE	1,495,182	
MARINA GENERAL RESERVE	1,152,782	
ORD COMMUNITY CAPITAL REPL RESERVE FUND	228,078	
ORD COMMUNITY CAPACITY FEE	10,106,406	
ORD COMMUNITY GENERAL RESERVE	2,877,193	
RABOBANK N.A.		
RESTRICTED FUNDS	1,079,782	1,168,912
MARINA CAPACITY FEES	-	
ORD CAPACITY FEES	1,079,782	
BUILDING REMOVAL FUND	977,766	979,037
RUWAP LOC PROCEEDS	4,662	4,662
SAVINGS ACCOUNT	274,941	275,298
CHECKING ACCOUNT	1,793,130	1,705,404
TOTAL - DISTRICT INVESTMENT	\$ 21,359,466	\$ 21,373,598



MARINA COAST WATER DISTRICT
RESERVE DETAIL
PROJECTED FOR JUNE 30, 2022

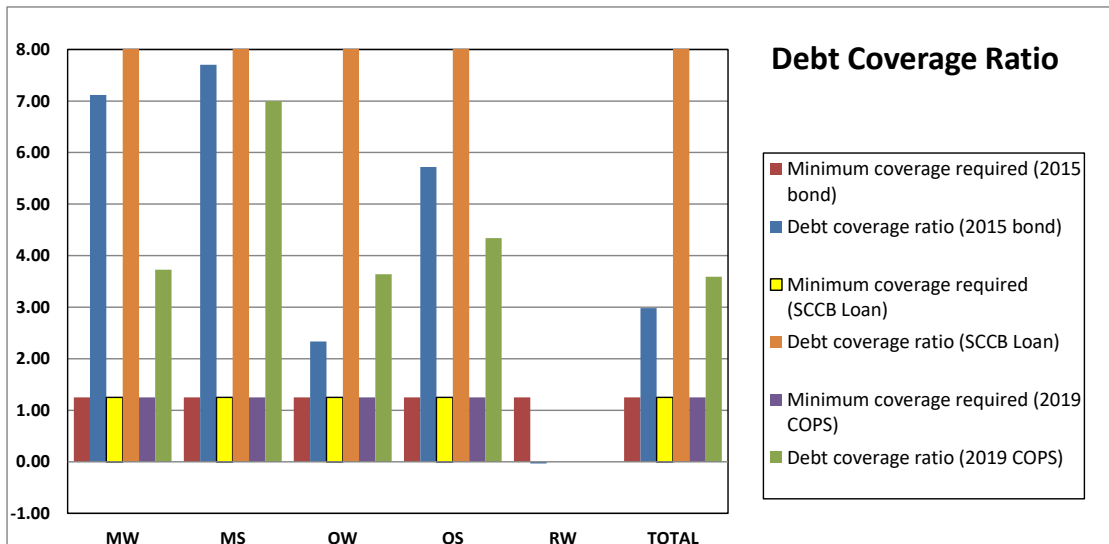
<u>Description</u>	MW	MS	OW	OS	RUWAP	TOTAL
1 Debt Reserve Fund*	-	-	-	-	-	-
2 Capital Reserve Fund	-	-	-	-	-	-
3 Capacity Charge/Capital Surcharge Fund**	1,294,613	202,513	8,807,585	2,480,872	-	12,785,583
4 Capital Replacement & Improvement Fund**	1,158,583	201,442	166,076	62,299	-	1,588,400
5 Administrative Reserve Fund	50,000	50,000	50,000	50,000	-	200,000
6 Operating Reserve Fund	3,213,595	996,641	1,151	1,604,529	-	5,815,916
7 Total Projected Reserve at 06-30-2021	5,716,791	1,450,596	9,024,812	4,197,700	-	20,389,899
8 FY 2021-2022 Capital Reserve Fund						
9 Beginning Balance	-	-	-	-	-	-
10 Proposed transfers from operations - [A]	-	-	-	-	-	-
11 Proposed transfers to operations - [B]	-	-	-	-	-	-
12 Proposed Capital Costs	-	-	-	-	-	-
13 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-
14 Proposed Ending Balance as of 06-30-2022	-	-	-	-	-	-
15 FY 2021-2022 Capacity Charge/Capital Surcharge Fund12						
16 Beginning Balance	1,294,613	202,513	8,807,585	2,480,872	-	12,785,583
17 Proposed Capacity Fees/Capital Surcharges [C]	365,246	46,228	2,382,739	564,442	-	3,358,655
18 Proposed Capital Costs [D]	(1,345,600)	-	(6,256,000)	-	(885,000)	(8,486,600)
19 Annual Debt Service Share [E]	-	-	(248,729)	(153,712)	(553,843)	(956,284)
20 Intrafund Transfers	-	-	-	-	-	-
21 Due to/(Due From) Interfund Transfers	-	-	(1,438,843)	-	1,438,843	-
22 Proposed Ending Balance as of 06-30-2022	314,259	248,741	3,246,752	2,891,602	-	6,701,354
FY 2021-2022 Capital Replacement & Improvement Fund						
23 Beginning Balance	1,158,583	201,442	166,076	62,299	-	1,588,400
24 Proposed transfers from operations per Board Policy	200,000	100,000	200,000	100,000	-	600,000
25 Proposed transfers from operations - [A]	-	-	-	-	-	-
26 Proposed transfers to operations - [B]	-	-	-	-	-	-
27 Proposed Capacity Fees/Capital Surcharges [C]	109,099	146,390	356,041	141,110	-	752,640
28 Proposed Capital Costs [D]	(2,429,600)	(100,000)	(2,278,800)	(5,571,079)	(2,809,896)	(13,189,375)
29 Proposed Capital Equipment Costs [D]	(114,800)	(147,350)	(156,600)	(221,250)	-	(640,000)
30 2019 Debt Proceeds [F]	2,428,307	-	1,528,800	5,396,079	-	9,353,186
31 SRF Loan Proceeds - [G]	-	-	-	-	2,809,896	2,809,896
32 Intrafund Transfers	-	-	50,000	100,000	-	150,000
33 Due to/(Due From) Interfund Transfers	(200,000)	-	200,000	-	-	-
34 Proposed Ending Balance as of 06-30-2022	1,151,589	200,482	65,517	7,159	-	1,424,747
35 FY 2021-2022 Administrative Reserve Fund						
	50,000	50,000	50,000	50,000	-	200,000
36 FY 2021-2022 Operating Reserve						
37 Beginning operating reserve	3,213,595	996,641	1,151	1,604,529	-	5,815,916
38 Proposed transfers from operations - [A]	433,260	455,936	-	1,092,855	-	1,982,051
39 Proposed transfers to operations - [B]	-	-	(697,175)	-	-	(697,175)
40 Intrafund Transfers	-	-	(50,000)	(100,000)	-	(150,000)
41 Due to/(Due From) Interfund Transfers	-	-	750,000	(750,000)	-	-
42 Proposed Ending Balance as of 06-30-2022	3,646,855	1,452,577	3,976	1,847,384	-	6,950,792
43 6 mths avg operating expenses required by Board***	2,199,964	453,706	5,021,776	1,084,786	-	8,760,232
44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2022	1,446,891	998,871	(5,017,800)	762,597	-	(1,809,440)
45 TOTAL PROPOSED ENDING RESERVE BALANCE AS OF 06-30-2022	5,162,703	1,951,800	3,366,245	4,796,145	-	15,276,892
46 Transfer (From)/To Reserves A+B+C+D+E+F+G Net	(554,088)	401,204	(5,369,724)	1,248,445	(1,438,843)	(5,713,006)
* Held by external Agencies						
** Restricted to only capital spending						-
***Per Board Policy						
Operating Expenses plus Interest & Bond Amortization	4,399,928	907,413	10,043,551	2,169,572	334,698	17,855,162

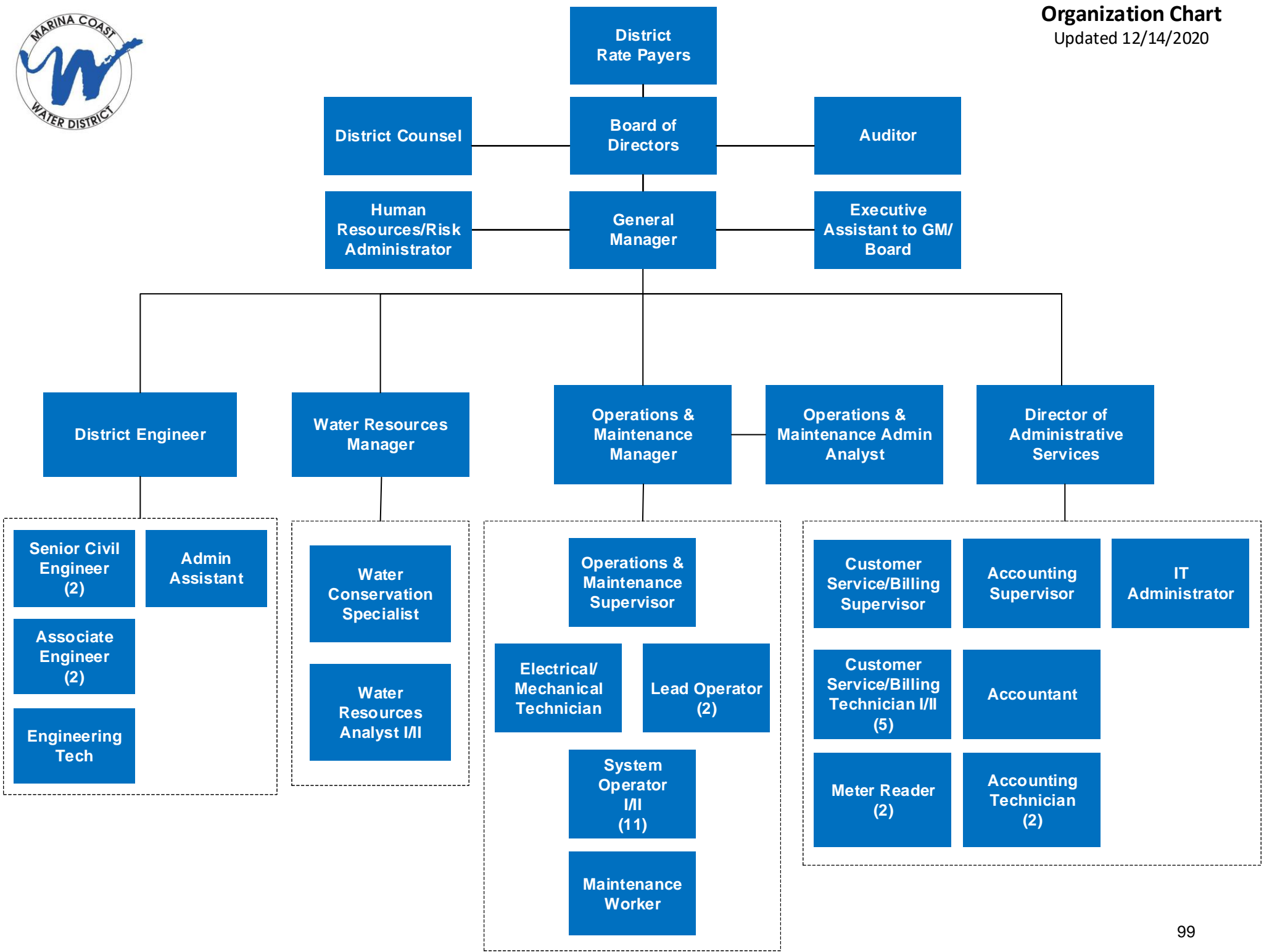
**MARINA COAST WATER DISTRICT
DEBT SERVICE
BUDGET FY 2021-2022**

DESCRIPTION	AMOUNT	LOAN DATE	FINAL PAYMENT	REMAINING PRINCIPAL	PRINCIPAL AMOUNT	TOTAL
2015 SERIES A REVENUE REFUNDING BONDS	29,840,000	7/15/2015	6/1/2037	26,010,000	1,090,000	24,920,000
SANTA CRUZ COUNTY BANK LOAN (THROUGH HOLMAN CAPITAL - BLM BUILDING)	2,799,880	1/20/2017	1/20/2037	2,461,718	97,217	2,364,501
2019 SERIES CERTIFICATES OF PARTICIPATION	17,725,000	12/18/2019	6/1/2051	17,270,000	325,000	16,945,000
CURRENT LOAN	50,364,880			45,741,718	1,512,217	44,229,501

**MARINA COAST WATER DISTRICT
DEBT SERVICE COVERAGE
PROPOSED BUDGET FY 2021-2022**

	MW	MS	OW	OS	RW	TOTAL
GROSS REVENUES						
Water sales	\$ 4,597,936	\$ -	\$ 8,181,003	\$ -	\$ -	\$ 12,778,938
Sewer sales	-	1,493,834	-	3,277,438	-	4,771,272
Other water sales	-	-	11,514	-	-	11,514
Capacity/capital fee	474,345	192,618	2,738,780	705,552	-	4,111,295
Interest revenue	25,001	11,040	70,400	24,135	200	130,776
Other revenue	168,476	8,399	511,429	18,289	-	706,592
Grant revenue	284,234	-	426,350	-	-	710,584
Revenue adjustment	-	-	-	-	-	-
Total gross revenues	\$ 5,549,991	\$ 1,705,891	\$ 11,939,476	\$ 4,025,414	\$ 200	\$ 23,220,972
OPEARTING EXPENSES						
Salaries	1,730,964	590,188	3,801,043	1,164,684	-	7,286,878
Dept. expenses	2,536,660	247,871	5,492,556	758,087	17,300	9,052,474
Franchise & admin fees	-	-	121,703	41,135	-	162,838
Expense adjustment	-	-	-	-	-	-
Total operating expenses	4,267,624	838,059	9,415,302	1,963,906	17,300	16,502,191
Net available revenues	1,282,368	867,832	2,524,174	2,061,508	(17,100)	6,718,781
2015 BOND COVERAGE REQUIREMENT - SENIOR DEBT						
Debt service (principal)	87,200	54,500	523,200	174,400	250,700	1,090,000
Debt service (interest)	93,008	58,130	558,048	186,016	267,398	1,162,600
Debt coverage ratio (2015 bond)	7.12	7.71	2.33	5.72	-0.03	2.98
Minimum coverage required (2015 bond)	1.25	1.25	1.25	1.25	1.25	1.25
SANTA CRUZ COUNTY BANK LOAN COVERAGE REQUIREMENT - SENIOR DEBT						
Debt service (principal)	27,221	7,777	48,609	13,610	-	97,217
Debt service (interest)	39,248	11,214	70,085	19,624	-	140,171
2015 Debt service + 1.25 covenant	225,260	140,788	1,351,560	450,520	647,623	2,815,750
Net revenues available for SCCB Loan	1,057,108	727,044	1,172,614	1,610,988	(664,723)	3,903,031
Debt coverage ratio (SCCB Loan)	15.90	38.28	9.88	48.47	0.00	16.44
Minimum coverage required (SCCB Loan)	1.25	1.25	1.25	1.25	-	1.25
2019 COPS COVERAGE REQUIREMENT - SENIOR DEBT						
Debt service (principal)	84,500	32,500	91,000	117,000	-	325,000
Debt service (interest)	176,722	67,970	190,316	244,692	-	679,700
2015 Debt service + SCCB loan + 1.25 covenant	308,346	164,527	1,499,927	492,063	647,623	3,112,485
Net revenues available for 2019 COPS	974,022	703,305	1,024,247	1,569,445	(664,723)	3,606,296
Debt coverage ratio (2019 COPS)	3.73	7.00	3.64	4.34	0.00	3.59
Minimum coverage required (2019 COPS)	1.25	1.25	1.25	1.25	0.00	1.25





**Marina Coast Water District
Authorized Staff Positions and Salary Range Schedule
For FY 2021-2022**

<u>Job Title</u>	<u>Department</u>	<u>Authorized Position(s)</u>	<u>Funded Position(s)</u>	<u>Approved Salary Range</u>
Authorized & Funded				
General Manager	Administration	1	1	Contract
Director of Administrative Services	Administration	1	1	Range T41
Human Resources/Risk Administrator	Administration	1	1	Range U32
Executive Assistant to GM/Board	Administration	1	1	Range T21
IT Administrator	Administration	1	1	Range T29
Accounting Supervisor	Administration	1	1	Range 31
Accountant	Administration	1	1	Range 21
Accounting Technician	Administration	2	2	Range 15
Customer Service/Billing Supervisor	Administration	1	1	Range 28
Customer Service/Billing Technician II	Administration	4	4	Range 10
Customer Service/Billing Technician I	Administration	1	1	Range 6
Meter Reader	Administration	2	2	Range 8
Water Conservation Specialist III	Conservation	1	1	Range 23
District Engineer	Engineering	1	1	Range T44
Senior Civil Engineer	Engineering	2	2	Range T33
Associate Engineer	Engineering	2	2	Range T29
Engineering Technician	Engineering	1	1	Range 15
Administrative Assistant	Engineering	1	1	Range 14
O&M Manager	Oper & Maint	1	1	Range T37
O&M Supervisor	Oper & Maint	1	1	Range 30
Operations & Maintenance Administrative Analyst	Oper & Maint	1	1	Range 18
Electrical/Mechanical Technician	Oper & Maint	1	1	Range 21
System Operator Lead	Oper & Maint	2	2	Range 23
System Operator II	Oper & Maint	8	8	Range 19
System Operator I	Oper & Maint	3	3	Range 15
Maintenance Worker	Oper & Maint	1	1	Range 8
Water Resources Manager	Water Resources	1	1	Range T34
Water Resources Analyst I/II	Water Resources	1	1	Range 10
Total Authorized & Funded		45	45	
Authorized but not Funded				
Accountant I	Administration	1	0	Range 17
Accountant II	Administration	1	0	Range 27
District Counsel	Administration	1	0	Range T27
Director of Finance	Administration	1	0	Range U34
Management Services Administrator	Administration	1	0	Range U37
HR/Customer Relations Manager	Administration	1	0	Range T20
Water Conservation Coordinator	Conservation	1	0	Range U49
Deputy General Manager/District Engineer	Engineering	1	0	Range T31
Project Manager	Engineering	1	0	Range 14
Assistant Engineer	Engineering	1	0	Range 21
Water Quality Manager	Laboratory	1	0	Range T27
Lab Supervisor	Laboratory	1	0	Range 29
Electrical/Mechanical Field Supervisor	Oper & Maint	1	0	Range 30
Total Authorized but not Funded		11	0	
Total Positions		56	45	

**Marina Coast Water District - Unrepresented (Exempt)
Management Classification and Salary Schedule for
FY2021/2022**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

							7/1/21
CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	U30	102,659.63140	107,792.61297	113,182.24361	118,841.35580	124,783.42359	131,022.59476
		8,554.96928	8,982.71775	9,431.85363	9,903.44632	10,398.61863	10,918.54956
		3,948.44736	4,145.86973	4,353.16322	4,570.82138	4,799.36245	5,039.33057
		49.35559	51.82337	54.41454	57.13527	59.99203	62.99163
	U31	105,226.12218	110,487.42829	116,011.79970	121,812.38969	127,903.00917	134,298.15963
		8,768.84352	9,207.28569	9,667.64998	10,151.03247	10,658.58410	11,191.51330
		4,047.15855	4,249.51647	4,461.99230	4,685.09191	4,919.34651	5,165.31383
		50.58948	53.11896	55.77490	58.56365	61.49183	64.56642
HR/Risk Administrator	U32	107,856.77524	113,249.61400	118,912.09470	124,857.69943	131,100.58440	137,655.61362
		8,988.06460	9,437.46783	9,909.34122	10,404.80829	10,925.04870	11,471.30114
		4,148.33751	4,355.75438	4,573.54210	4,802.21921	5,042.33017	5,294.44668
		51.85422	54.44693	57.16928	60.02774	63.02913	66.18058
	U33	110,553.19462	116,080.85435	121,884.89706	127,979.14192	134,378.09901	141,097.00396
		9,212.76622	9,673.40453	10,157.07476	10,664.92849	11,198.17492	11,758.08366
		4,252.04595	4,464.64824	4,687.88066	4,922.27469	5,168.38842	5,426.80784
		53.15057	55.80810	58.59851	61.52843	64.60486	67.83510
	U34	113,317.02448	118,982.87571	124,932.01949	131,178.62047	137,737.55149	144,624.42906
		9,443.08537	9,915.23964	10,411.00162	10,931.55171	11,478.12929	12,052.03576
		4,358.34710	4,576.26445	4,805.07767	5,045.33156	5,297.59813	5,562.47804
		54.47934	57.20331	60.06347	63.06664	66.21998	69.53098
	U35	116,149.95009	121,957.44760	128,055.31998	134,458.08598	141,180.99028	148,240.03979
		9,679.16251	10,163.12063	10,671.27666	11,204.84050	11,765.08252	12,353.33665
		4,467.30577	4,690.67106	4,925.20461	5,171.46485	5,430.03809	5,701.53999
		55.84132	58.63339	61.56506	64.64331	67.87548	71.26925
	U36	119,053.69885	125,006.38379	131,256.70298	137,819.53813	144,710.51503	151,946.04079
		9,921.14157	10,417.19865	10,938.05858	11,484.96151	12,059.20959	12,662.17007
		4,578.98842	4,807.93784	5,048.33473	5,300.75147	5,565.78904	5,844.07849
		57.23736	60.09922	63.10418	66.25939	69.57236	73.05098
	U37	122,030.04132	128,131.54338	134,538.12055	141,265.02658	148,328.27791	155,744.69180
		10,169.17011	10,677.62862	11,211.51005	11,772.08555	12,360.68983	12,978.72432
		4,693.46313	4,928.13628	5,174.54310	5,433.27025	5,704.93377	5,990.18045
		58.66829	61.60170	64.68179	67.91588	71.31167	74.87726

**Marina Coast Water District - Unrepresented (Exempt)
Management Classification and Salary Schedule for
FY2021/2022**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/21
							STEP 6
U38	125,080.79235	131,334.83197	137,901.57357	144,796.65224	152,036.48486	159,638.30910	
	10,423.39936	10,944.56933	11,491.79780	12,066.38769	12,669.70707	13,303.19243	
	4,810.79971	5,051.33969	5,303.90668	5,569.10201	5,847.55711	6,139.93497	
	60.13500	63.14175	66.29883	69.61378	73.09446	76.74919	
U39	128,207.81216	134,618.20277	141,349.11291	148,416.56855	155,837.39698	163,629.26683	
	10,683.98435	11,218.18356	11,779.09274	12,368.04738	12,986.44975	13,635.77224	
	4,931.06970	5,177.62318	5,436.50434	5,708.32956	5,993.74604	6,293.43334	
	61.63837	64.72029	67.95630	71.35412	74.92183	78.66792	
U40	131,413.00746	137,983.65784	144,882.84073	152,126.98276	159,733.33190	167,719.99850	
	10,951.08396	11,498.63815	12,073.57006	12,677.24856	13,311.11099	13,976.66654	
	5,054.34644	5,307.06376	5,572.41695	5,851.03780	6,143.58969	6,450.76917	
	63.17933	66.33830	69.65521	73.13797	76.79487	80.63461	
U41	134,698.33265	141,433.24928	148,504.91175	155,930.15733	163,726.66520	171,912.99846	
	11,224.86105	11,786.10411	12,375.40931	12,994.17978	13,643.88877	14,326.08321	
	5,180.70510	5,439.74036	5,711.72737	5,997.31374	6,297.17943	6,612.03840	
	64.75881	67.99675	71.39659	74.96642	78.71474	82.65048	
U42	138,065.79097	144,969.08051	152,217.53454	159,828.41127	167,819.83183	176,210.82342	
	11,505.48258	12,080.75671	12,684.79455	13,319.03427	13,984.98599	14,684.23529	
	5,310.22273	5,575.73387	5,854.52056	6,147.24659	6,454.60892	6,777.33936	
	66.37778	69.69667	73.18151	76.84058	80.68261	84.71674	
U43	141,517.43574	148,593.30753	156,022.97290	163,824.12155	172,015.32763	180,616.09401	
	11,793.11965	12,382.77563	13,001.91441	13,652.01013	14,334.61064	15,051.34117	
	5,442.97830	5,715.12721	6,000.88357	6,300.92775	6,615.97414	6,946.77285	
	68.03723	71.43909	75.01104	78.76160	82.69968	86.83466	
U44	145,055.37163	152,308.14022	159,923.54723	167,919.72459	176,315.71082	185,131.49636	
	12,087.94764	12,692.34502	13,326.96227	13,993.31038	14,692.97590	15,427.62470	
	5,579.05276	5,858.00539	6,150.90566	6,458.45095	6,781.37349	7,120.44217	
	69.73816	73.22507	76.88632	80.73064	84.76717	89.00553	
U45	148,681.75592	156,115.84372	163,921.63591	172,117.71770	180,723.60359	189,759.78377	
	12,390.14633	13,009.65364	13,660.13633	14,343.14314	15,060.30030	15,813.31531	
	5,718.52907	6,004.45553	6,304.67830	6,619.91222	6,950.90783	7,298.45322	
	71.48161	75.05569	78.80848	82.74890	86.88635	91.23067	

**Marina Coast Water District - Unrepresented (Exempt)
Management Classification and Salary Schedule for
FY2021/2022**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/21
							STEP 6
	U46	152,398.79982	160,018.73981	168,019.67680	176,420.66065	185,241.69368	194,503.77836
		12,699.89999	13,334.89498	14,001.63973	14,701.72172	15,436.80781	16,208.64820
		5,861.49230	6,154.56692	6,462.29526	6,785.41002	7,124.68053	7,480.91455
		73.26865	76.93209	80.77869	84.81763	89.05851	93.51143
	U47	156,208.76982	164,019.20831	172,220.16872	180,831.17716	189,872.73602	199,366.37282
		13,017.39748	13,668.26736	14,351.68073	15,069.26476	15,822.72800	16,613.86440
		6,008.02961	6,308.43109	6,623.85264	6,955.04528	7,302.79754	7,667.93742
		75.10037	78.85539	82.79816	86.93807	91.28497	95.84922
	U48	160,113.98906	168,119.68852	176,525.67294	185,351.95659	194,619.55442	204,350.53214
		13,342.83242	14,009.97404	14,710.47275	15,445.99638	16,218.29620	17,029.21101
		6,158.23035	6,466.14187	6,789.44896	7,128.92141	7,485.36748	7,859.63585
		76.97788	80.82677	84.86811	89.11152	93.56709	98.24545
Deputy GM/DE (Unfilled)	U49	164,116.83879	172,322.68073	180,938.81477	189,985.75550	199,485.04328	209,459.29544
		13,676.40323	14,360.22339	15,078.23456	15,832.14629	16,623.75361	17,454.94129
District Legal Counsel (Unfilled)		6,312.18611	6,627.79541	6,959.18518	7,307.14444	7,672.50166	8,056.12675
		78.90233	82.84744	86.98981	91.33931	95.90627	100.70158
	U50	168,219.75976	176,630.74775	185,462.28514	194,735.39939	204,472.16936	214,695.77783
		14,018.31331	14,719.22898	15,455.19043	16,227.94995	17,039.34745	17,891.31482
		6,469.99076	6,793.49030	7,133.16481	7,489.82305	7,864.31421	8,257.52992
		80.87488	84.91863	89.16456	93.62279	98.30393	103.21912
	U51	172,425.25375	181,046.51644	190,098.84226	199,603.78438	209,583.97360	220,063.17228
		14,368.77115	15,087.20970	15,841.57019	16,633.64870	17,465.33113	18,338.59769
		6,631.74053	6,963.32756	7,311.49393	7,677.06863	8,060.92206	8,463.96816
		82.89676	87.04159	91.39367	95.96336	100.76153	105.79960

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2021/2022

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/2021

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Conservation Coordinator (Vacant)	T20	80,197.74492	84,207.63216	88,418.01377	92,838.91446	97,480.86018	102,354.90319
		6,683.14541	7,017.30268	7,368.16781	7,736.57620	8,123.40502	8,529.57527
		3,084.52865	3,238.75508	3,400.69284	3,570.72748	3,749.26385	3,936.72705
		38.55661	40.48444	42.50866	44.63409	46.86580	49.20909
Executive Assistant to GM/ Board	T21	82,202.68854	86,312.82297	90,628.46411	95,159.88732	99,917.88168	104,913.77577
		6,850.22404	7,192.73525	7,552.37201	7,929.99061	8,326.49014	8,742.81465
		3,161.64187	3,319.72396	3,485.71016	3,659.99567	3,842.99545	4,035.14522
		39.52052	41.49655	43.57138	45.74995	48.03744	50.43932
	T22	84,257.75575	88,470.64354	92,894.17572	97,538.88450	102,415.82873	107,536.62016
		7,021.47965	7,372.55363	7,741.18131	8,128.24038	8,534.65239	8,961.38501
		3,240.68291	3,402.71706	3,572.85291	3,751.49556	3,939.07034	4,136.02385
		40.50854	42.53396	44.66066	46.89369	49.23838	51.70030
	T23	86,364.19965	90,682.40963	95,216.53011	99,977.35661	104,976.22445	110,225.03567
		7,197.01664	7,556.86747	7,934.71084	8,331.44638	8,748.01870	9,185.41964
		3,321.69999	3,487.78499	3,662.17423	3,845.28295	4,037.54709	4,239.42445
		41.52125	43.59731	45.77718	48.06604	50.46934	52.99281
T24	88,523.30464	92,949.46987	97,596.94336	102,476.79053	107,600.63006	112,980.66156	
	7,376.94205	7,745.78916	8,133.07861	8,539.73254	8,966.71917	9,415.05513	
	3,404.74249	3,574.97961	3,753.72859	3,941.41502	4,138.48577	4,345.41006	
	42.55928	44.68725	46.92161	49.26769	51.73107	54.31763	
T25	90,736.38725	95,273.20662	100,036.86695	105,038.71029	110,290.64581	115,805.17810	
	7,561.36560	7,939.43388	8,336.40558	8,753.22586	9,190.88715	9,650.43151	
	3,489.86105	3,664.35410	3,847.57181	4,039.95040	4,241.94792	4,454.04531	
	43.62326	45.80443	48.09465	50.49938	53.02435	55.67557	
T26	93,004.79693	97,655.03678	102,537.78862	107,664.67805	113,047.91195	118,700.30755	
	7,750.39974	8,137.91973	8,544.81572	8,972.05650	9,420.65933	9,891.69230	
	3,577.10757	3,755.96295	3,943.76110	4,140.94916	4,347.99661	4,565.39644	
	44.71384	46.94954	49.29701	51.76186	54.34996	57.06746	
Director of Finance (Vacant)	T27	95,329.91686	100,096.41270	105,101.23333	110,356.29500	115,874.10975	121,667.81524
		7,944.15974	8,341.36772	8,758.43611	9,196.35792	9,656.17581	10,138.98460
Water Quality Manager (Vacant)	T27	3,666.53526	3,849.86203	4,042.35513	4,244.47288	4,456.69653	4,679.53136
		45.83169	48.12328	50.52944	53.05591	55.70871	58.49414
	T28	97,713.16478	102,598.82302	107,728.76417	113,115.20238	118,770.96250	124,709.51062
		8,142.76373	8,549.90192	8,977.39701	9,426.26686	9,897.58021	10,392.45922
		3,758.19865	3,946.10858	4,143.41401	4,350.58471	4,568.11394	4,796.51964
		46.97748	49.32636	51.79268	54.38231	57.10142	59.95650

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2021/2022

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/2021

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Associate Engineer IT Administrator	T29	100,155.99390	105,163.79359	110,421.98327	115,943.08244	121,740.23656	127,827.24839
		8,346.33282	8,763.64947	9,201.83194	9,661.92354	10,145.01971	10,652.27070
		3,852.15361	4,044.76129	4,246.99936	4,459.34932	4,682.31679	4,916.43263
		48.15192	50.55952	53.08749	55.74187	58.52896	61.45541
	T30	102,659.89375	107,792.88843	113,182.53285	118,841.65950	124,783.74247	131,022.92960
		8,554.99115	8,982.74070	9,431.87774	9,903.47162	10,398.64521	10,918.57747
		3,948.45745	4,145.88032	4,353.17434	4,570.83306	4,799.37471	5,039.34345
		49.35572	51.82350	54.41468	57.13541	59.99218	62.99179
	T31	105,226.39109	110,487.71064	116,012.09618	121,812.70098	127,903.33603	134,298.50284
		8,768.86592	9,207.30922	9,667.67468	10,151.05842	10,658.61134	11,191.54190
		4,047.16889	4,249.52733	4,462.00370	4,685.10388	4,919.35908	5,165.32703
		50.58961	53.11909	55.77505	58.56380	61.49199	64.56659
T32	107,857.05087	113,249.90341	118,912.39858	124,858.01851	131,100.91943	137,655.96541	
	8,988.08757	9,437.49195	9,909.36655	10,404.83488	10,925.07662	11,471.33045	
	4,148.34811	4,355.76552	4,573.55379	4,802.23148	5,042.34306	5,294.46021	
	51.85435	54.44707	57.16942	60.02789	63.02929	66.18075	
Senior Civil Engineer	T33	110,553.47714	116,081.15099	121,885.20854	127,979.46897	134,378.44242	141,097.36454
		9,212.78976	9,673.42925	10,157.10071	10,664.95575	11,198.20354	11,758.11371
		4,252.05681	4,464.65965	4,687.89264	4,922.28727	5,168.40163	5,426.82171
		53.15071	55.80825	58.59866	61.52859	64.60502	67.83527
Water Resources Manager	T34	113,317.31407	118,983.17977	124,932.33876	131,178.95570	137,737.90348	144,624.79866
		9,443.10951	9,915.26498	10,411.02823	10,931.57964	11,478.15862	12,052.06655
		4,358.35823	4,576.27614	4,805.08995	5,045.34445	5,297.61167	5,562.49226
		54.47948	57.20345	60.06362	63.06681	66.22015	69.53115
	T35	116,150.24692	121,957.75926	128,055.64723	134,458.42959	141,181.35107	148,240.41862
		9,679.18724	10,163.14661	10,671.30394	11,204.86913	11,765.11259	12,353.36822
		4,467.31719	4,690.68305	4,925.21720	5,171.47806	5,430.05196	5,701.55456
		55.84146	58.63354	61.56522	64.64348	67.87565	71.26943
	T36	119,054.00309	125,006.70325	131,257.03841	137,819.89033	144,710.88484	151,946.42909
		9,921.16692	10,417.22527	10,938.08653	11,484.99086	12,059.24040	12,662.20242
		4,579.00012	4,807.95012	5,048.34763	5,300.76501	5,565.80326	5,844.09343
		57.23750	60.09938	63.10435	66.25956	69.57254	73.05117

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2021/2022

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/2021

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
O&M Manager	T37	122,030.35317	128,131.87083	134,538.46437	141,265.38759	148,328.65697	155,745.08981
		10,169.19610	10,677.65590	11,211.53870	11,772.11563	12,360.72141	12,978.75748
		4,693.47512	4,928.14888	5,174.55632	5,433.28414	5,704.94834	5,990.19576
		58.66844	61.60186	64.68195	67.91605	71.31185	74.87745
T38	T38	125,081.11200	131,335.16760	137,901.92598	144,797.02228	152,036.87339	159,638.71706
		10,423.42600	10,944.59730	11,491.82716	12,066.41852	12,669.73945	13,303.22642
		4,810.81200	5,051.35260	5,303.92023	5,569.11624	5,847.57205	6,139.95066
		60.13515	63.14191	66.29900	69.61395	73.09465	76.74938
T39	T39	128,208.13980	134,618.54679	141,349.47413	148,416.94783	155,837.79522	163,629.68499
		10,684.01165	11,218.21223	11,779.12284	12,368.07899	12,986.48294	13,635.80708
		4,931.08230	5,177.63641	5,436.51824	5,708.34415	5,993.76135	6,293.44942
		61.63853	64.72046	67.95648	71.35430	74.92202	78.66812
T40	T40	131,413.34329	137,984.01046	144,883.21098	152,127.37153	159,733.74011	167,720.42711
		10,951.11194	11,498.66754	12,073.60091	12,677.28096	13,311.14501	13,976.70226
		5,054.35936	5,307.07733	5,572.43119	5,851.05275	6,143.60539	6,450.78566
		63.17949	66.33847	69.65539	73.13816	76.79507	80.63482
Director of Admin Svcs	T41	134,698.67687	141,433.61072	148,505.29125	155,930.55582	163,727.08361	171,913.43779
		11,224.88974	11,786.13423	12,375.44094	12,994.21298	13,643.92363	14,326.11982
		5,180.71834	5,439.75426	5,711.74197	5,997.32907	6,297.19552	6,612.05530
		64.75898	67.99693	71.39677	74.96661	78.71494	82.65069
T42	T42	138,066.14380	144,969.45099	152,217.92354	159,828.81971	167,820.26070	176,211.27373
		11,505.51198	12,080.78758	12,684.82696	13,319.06831	13,985.02172	14,684.27281
		5,310.23630	5,575.74811	5,854.53552	6,147.26230	6,454.62541	6,777.35668
		66.37795	69.69685	73.18169	76.84078	80.68282	84.71696
T43	T43	141,517.79739	148,593.68726	156,023.37162	163,824.54021	172,015.76722	180,616.55558
		11,793.14978	12,382.80727	13,001.94764	13,652.04502	14,334.64727	15,051.37963
		5,442.99221	5,715.14182	6,000.89891	6,300.94385	6,615.99105	6,946.79060
		68.03740	71.43927	75.01124	78.76180	82.69989	86.83488
District Engineer	T44	145,055.74233	152,308.52944	159,923.95591	167,920.15371	176,316.16140	185,131.96947
		12,087.97853	12,692.37745	13,326.99633	13,993.34614	14,693.01345	15,427.66412
		5,579.06701	5,858.02036	6,150.92138	6,458.46745	6,781.39082	7,120.46036
		69.73834	73.22525	76.88652	80.73084	84.76739	89.00575

**Marina Coast Water District Employees Association - Classification
and Salary Schedule for FY2021/2022**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

7/1/21

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	1	45,216.94202	47,477.78912	49,851.67858	52,344.26251	54,961.47563	57,709.54942
		3,768.07850	3,956.48243	4,154.30655	4,362.02188	4,580.12297	4,809.12912
		1,739.11315	1,826.06881	1,917.37225	2,013.24087	2,113.90291	2,219.59805
		21.73891	22.82586	23.96715	25.16551	26.42379	27.74498
	2	46,347.36557	48,664.73385	51,097.97054	53,652.86907	56,335.51252	59,152.28815
		3,862.28046	4,055.39449	4,258.16421	4,471.07242	4,694.62604	4,929.35735
		1,782.59098	1,871.72053	1,965.30656	2,063.57189	2,166.75048	2,275.08801
		22.28239	23.39651	24.56633	25.79465	27.08438	28.43860
	3	47,506.04971	49,881.35220	52,375.41981	54,994.19080	57,743.90034	60,631.09535
		3,958.83748	4,156.77935	4,364.61832	4,582.84923	4,811.99169	5,052.59128
		1,827.15576	1,918.51355	2,014.43922	2,115.16118	2,220.91924	2,331.96521
		22.83945	23.98142	25.18049	26.43951	27.76149	29.14957
	4	48,693.70095	51,128.38600	53,684.80530	56,369.04557	59,187.49785	62,146.87274
		4,057.80841	4,260.69883	4,473.73378	4,697.42046	4,932.29149	5,178.90606
		1,872.83465	1,966.47638	2,064.80020	2,168.04021	2,276.44222	2,390.26434
		23.41043	24.58095	25.81000	27.10050	28.45553	29.87830
	5	49,911.04348	52,406.59565	55,026.92543	57,778.27171	60,667.18529	63,700.54456
		4,159.25362	4,367.21630	4,585.57712	4,814.85598	5,055.59877	5,308.37871
		1,919.65552	2,015.63829	2,116.42021	2,222.24122	2,333.35328	2,450.02094
		23.99569	25.19548	26.45525	27.77802	29.16692	30.62526
Customer Service/ Billing Technician I	6	51,158.81957	53,716.76054	56,402.59857	59,222.72850	62,183.86492	65,293.05817
		4,263.23496	4,476.39671	4,700.21655	4,935.22737	5,181.98874	5,441.08818
		1,967.64691	2,066.02925	2,169.33071	2,277.79725	2,391.68711	2,511.27147
		24.59559	25.82537	27.11663	28.47247	29.89609	31.39089
	7	52,437.79005	55,059.67956	57,812.66354	60,703.29671	63,738.46155	66,925.38462
		4,369.81584	4,588.30663	4,817.72196	5,058.60806	5,311.53846	5,577.11539
		2,016.83808	2,117.67998	2,223.56398	2,334.74218	2,451.47929	2,574.05325
		25.21048	26.47100	27.79455	29.18428	30.64349	32.17567
Maintenance Worker Meter Reader	8	53,748.73481	56,436.17155	59,257.98012	62,220.87913	65,331.92309	68,598.51924
		4,479.06123	4,703.01430	4,938.16501	5,185.07326	5,444.32692	5,716.54327
		2,067.25903	2,170.62198	2,279.15308	2,393.11074	2,512.76627	2,638.40459
		25.84074	27.13277	28.48941	29.91388	31.40958	32.98006
	9	55,092.45318	57,847.07583	60,739.42963	63,776.40111	66,965.22116	70,313.48222
		4,591.03776	4,820.58965	5,061.61914	5,314.70009	5,580.43510	5,859.45685
		2,118.94051	2,224.88753	2,336.13191	2,452.93850	2,575.58543	2,704.36470
		26.48676	27.81109	29.20165	30.66173	32.19482	33.80456

**Marina Coast Water District Employees Association - Classification
and Salary Schedule for FY2021/2022**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

7/1/21

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Customer Service/Billing Technician II	10	56,469.76451	59,293.25273	62,257.91537	65,370.81114	68,639.35169	72,071.31928
	Water Resources Analyst I	4,705.81371	4,941.10439	5,188.15961	5,447.56759	5,719.94597	6,005.94327
		2,171.91402	2,280.50972	2,394.53521	2,514.26197	2,639.97507	2,771.97382
		27.14893	28.50637	29.93169	31.42827	32.99969	34.64967
11	57,881.50862	60,775.58405	63,814.36325	67,005.08141	70,355.33548	73,873.10226	
	4,823.45905	5,064.63200	5,317.86360	5,583.75678	5,862.94462	6,156.09185	
	2,226.21187	2,337.52246	2,454.39859	2,577.11852	2,705.97444	2,841.27316	
	27.82765	29.21903	30.67998	32.21398	33.82468	35.51591	
12	59,328.54633	62,294.97365	65,409.72233	68,680.20845	72,114.21887	75,719.92982	
	4,944.04553	5,191.24780	5,450.81019	5,723.35070	6,009.51824	6,309.99415	
	2,281.86717	2,395.96053	2,515.75855	2,641.54648	2,773.62380	2,912.30499	
	28.52334	29.94951	31.44698	33.01933	34.67030	36.40381	
13	60,811.75999	63,852.34799	67,044.96539	70,397.21366	73,917.07434	77,612.92806	
	5,067.64667	5,321.02900	5,587.08045	5,866.43447	6,159.75620	6,467.74401	
	2,338.91385	2,455.85954	2,578.65252	2,707.58514	2,842.96440	2,985.11262	
	29.23642	30.69824	32.23316	33.84481	35.53705	37.31391	
Administrative Assistant Water Resources Analyst II	14	62,332.05399	65,448.65669	68,721.08953	72,157.14400	75,765.00120	79,553.25126
	5,194.33783	5,454.05472	5,726.75746	6,013.09533	6,313.75010	6,629.43761	
	2,397.38669	2,517.25603	2,643.11883	2,775.27477	2,914.03851	3,059.74043	
	29.96733	31.46570	33.03899	34.69093	36.42548	38.24676	
Engineering Technician System Operator I Accounting Technician	15	63,890.35534	67,084.87311	70,439.11676	73,961.07260	77,659.12623	81,542.08254
	5,324.19628	5,590.40609	5,869.92640	6,163.42272	6,471.59385	6,795.17355	
	2,457.32136	2,580.18743	2,709.19680	2,844.65664	2,986.88947	3,136.23394	
	30.71652	32.25234	33.86496	35.55821	37.33612	39.20292	
16	65,487.61422	68,761.99494	72,200.09468	75,810.09942	79,600.60439	83,580.63461	
	5,457.30119	5,730.16624	6,016.67456	6,317.50828	6,633.38370	6,965.05288	
	2,518.75439	2,644.69211	2,776.92672	2,915.77305	3,061.56171	3,214.63979	
	31.48443	33.05865	34.71158	36.44716	38.26952	40.18300	
17	67,124.80458	70,481.04481	74,005.09705	77,705.35190	81,590.61950	85,670.15047	
	5,593.73372	5,873.42040	6,167.09142	6,475.44599	6,799.21829	7,139.17921	
	2,581.72325	2,710.80942	2,846.34989	2,988.66738	3,138.10075	3,295.00579	
	32.27154	33.88512	35.57937	37.35834	39.22626	41.18757	

Marina Coast Water District Employees Association - Classification and Salary Schedule for FY2021/2022

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/21

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Administrative Analyst	18	68,802.92470	72,243.07093	75,855.22448	79,647.98570	83,630.38499	87,811.90423
		5,733.57706	6,020.25591	6,321.26871	6,637.33214	6,969.19875	7,317.65869
		2,646.26633	2,778.57965	2,917.50863	3,063.38407	3,216.55327	3,377.38093
		33.07833	34.73225	36.46886	38.29230	40.20692	42.21726
System Operator II	19	71,651.36578	75,233.93407	78,995.63077	82,945.41231	87,092.68292	91,447.31707
		5,970.94715	6,269.49451	6,582.96923	6,912.11769	7,257.72358	7,620.60976
		2,755.82176	2,893.61285	3,038.29349	3,190.20817	3,349.71857	3,517.20450
		34.44777	36.17016	37.97867	39.87760	41.87148	43.96506
	20	73,442.64992	77,114.78242	80,970.52154	85,019.04762	89,270.00000	93,733.50000
		6,120.22083	6,426.23187	6,747.54346	7,084.92063	7,439.16667	7,811.12500
		2,824.71730	2,965.95317	3,114.25083	3,269.96337	3,433.46154	3,605.13462
		35.30897	37.07441	38.92814	40.87454	42.91827	45.06418
Assistant Engineer	21	75,278.71617	79,042.65198	82,994.78458	87,144.52381	91,501.75000	96,076.83750
System Operator II-Cross		6,273.22635	6,586.88766	6,916.23205	7,262.04365	7,625.14583	8,006.40312
Connection Control Specialist		2,895.33524	3,040.10200	3,192.10710	3,351.71245	3,519.29808	3,695.26298
Accountant		36.19169	38.00127	39.90134	41.89641	43.99123	46.19079
Electrical/Mechanical Technician	22	77,160.68407	81,018.71828	85,069.65419	89,323.13690	93,789.29375	98,478.75843
		6,430.05701	6,751.55986	7,089.13785	7,443.59474	7,815.77448	8,206.56320
		2,967.71862	3,116.10455	3,271.90978	3,435.50527	3,607.28053	3,787.64456
		37.09648	38.95131	40.89887	42.94382	45.09101	47.34556
Lead Operator	23	79,089.70118	83,044.18623	87,196.39555	91,556.21532	96,134.02609	100,940.72739
Water Conservation Specialist III		6,590.80843	6,920.34885	7,266.36630	7,629.68461	8,011.16884	8,411.72728
		3,041.91158	3,194.00716	3,353.70752	3,521.39290	3,697.46254	3,882.33567
		38.02389	39.92509	41.92134	44.01741	46.21828	48.52920
	24	81,066.94371	85,120.29089	89,376.30544	93,845.12071	98,537.37674	103,464.24558
		6,755.57864	7,093.35757	7,448.02545	7,820.42673	8,211.44806	8,622.02046
		3,117.95937	3,273.85734	3,437.55021	3,609.42772	3,789.89911	3,979.39406
		38.97449	40.92322	42.96938	45.11785	47.37374	49.74243
	25	83,093.61730	87,248.29816	91,610.71307	96,191.24872	101,000.81116	106,050.85172
		6,924.46811	7,270.69151	7,634.22609	8,015.93739	8,416.73426	8,837.57098
		3,195.90836	3,355.70378	3,523.48896	3,699.66341	3,884.64658	4,078.87891
		39.94885	41.94630	44.04361	46.24579	48.55808	50.98599
	26	85,170.95773	89,429.50562	93,900.98090	98,596.02994	103,525.83144	108,702.12301
		7,097.57981	7,452.45880	7,825.08174	8,216.33583	8,627.15262	9,058.51025
		3,275.80607	3,439.59637	3,611.57619	3,792.15500	3,981.76275	4,180.85089
		40.94758	42.99495	45.14470	47.40194	49.77203	52.26064

Marina Coast Water District Employees Association - Classification
and Salary Schedule for FY2021/2022

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/21

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	27	87,300.23167	91,665.24326	96,248.50542	101,060.93069	106,113.97723	111,419.67609
		7,275.01931	7,638.77027	8,020.70879	8,421.74422	8,842.83144	9,284.97301
		3,357.70122	3,525.58628	3,701.86559	3,886.95887	4,081.30682	4,285.37216
		41.97127	44.06983	46.27332	48.58699	51.01634	53.56715
CS/Billing Supervisor	28	89,482.73747	93,956.87434	98,654.71806	103,587.45396	108,766.82666	114,205.16799
		7,456.89479	7,829.73953	8,221.22650	8,632.28783	9,063.90222	9,517.09733
		3,441.64375	3,613.72594	3,794.41223	3,984.13284	4,183.33949	4,392.50646
		43.02055	45.17157	47.43015	49.80166	52.29174	54.90633
Laboratory Supervisor	29	91,719.80590	96,305.79620	101,121.08601	106,177.14031	111,485.99732	117,060.29719
		7,643.31716	8,025.48302	8,426.75717	8,848.09503	9,290.49978	9,755.02477
		3,527.68484	3,704.06908	3,889.27254	4,083.73617	4,287.92297	4,502.31912
		44.09606	46.30086	48.61591	51.04670	53.59904	56.27899
O&M Supervisor	30	94,012.80105	98,713.44110	103,649.11316	108,831.56882	114,273.14726	119,986.80462
		7,834.40009	8,226.12009	8,637.42610	9,069.29740	9,522.76227	9,998.90038
		3,615.87696	3,796.67081	3,986.50435	4,185.82957	4,395.12105	4,614.87710
		45.19846	47.45839	49.83130	52.32287	54.93901	57.68596
Accounting Supervisor	31	96,363.12108	101,181.27713	106,240.34099	111,552.35804	117,129.97594	122,986.47473
		8,030.26009	8,431.77309	8,853.36175	9,296.02984	9,760.83133	10,248.87289
		3,706.27389	3,891.58758	4,086.16696	4,290.47531	4,504.99907	4,730.24903
		46.32842	48.64484	51.07709	53.63094	56.31249	59.12811
	32	98,772.19910	103,710.80906	108,896.34951	114,341.16699	120,058.22534	126,061.13660
		8,231.01659	8,642.56742	9,074.69579	9,528.43058	10,004.85211	10,505.09472
		3,798.93073	3,988.87727	4,188.32114	4,397.73719	4,617.62405	4,848.50525
		47.48663	49.86097	52.35401	54.97171	57.72030	60.60632
	33	101,241.50408	106,303.57928	111,618.75825	117,199.69616	123,059.68097	129,212.66502
		8,436.79201	8,858.63161	9,301.56319	9,766.64135	10,254.97341	10,767.72208
		3,893.90400	4,088.59920	4,293.02916	4,507.68062	4,733.06465	4,969.71789
		48.67380	51.10749	53.66286	56.34601	59.16331	62.12147
	34	103,772.54168	108,961.16877	114,409.22721	120,129.68857	126,136.17299	132,442.98164
		8,647.71181	9,080.09740	9,534.10227	10,010.80738	10,511.34775	11,036.91514
		3,991.25160	4,190.81418	4,400.35489	4,620.37264	4,851.39127	5,093.96083
		49.89065	52.38518	55.00444	57.75466	60.64239	63.67451